

Austria	Swiss francs	DM1.925 (Mon)
Bahrain	Dh1.700 (Mon)	DM1.925 (Mon)
Belgium	BF1.700 (Mon)	DM1.925 (Mon)
Cyprus	£1.040 (Mon)	DM1.925 (Mon)
Denmark	DKr1.925 (Mon)	DM1.925 (Mon)
Egypt	£1.225 (Mon)	DM1.925 (Mon)
Finland	Fl1.225 (Mon)	DM1.925 (Mon)
France	FF1.740 (Mon)	DM1.925 (Mon)
Germany	DM1.925 (Mon)	DM1.925 (Mon)
Greece	Dr1.225 (Mon)	DM1.925 (Mon)
Hong Kong	HK\$1.225 (Mon)	DM1.925 (Mon)
Iceland	IKr1.225 (Mon)	DM1.925 (Mon)
Ireland	£1.225 (Mon)	DM1.925 (Mon)
Italy	£1.225 (Mon)	DM1.925 (Mon)
Japan	Y122.500 (Mon)	DM1.925 (Mon)
Malta	MT1.225 (Mon)	DM1.925 (Mon)
Norway	NOK1.225 (Mon)	DM1.925 (Mon)

No.30,939

## Solidarity to control economy in new Cabinet

Poland nearly completed formation of a new coalition government with the Communists looking set to play a secondary role.

Prime Minister Tadeusz Mazowiecki hopes to present on Thursday a proposal that leaves responsibility for the country's economic problems with Solidarnosc. Page 20

**Dutch go to polls**  
Dutch voters elect a new leader in polls today after a campaign dominated by personalities as much as issues. Page 20

**Colombian killed**  
The wife of an army colonel was shot dead by unidentified attackers in northern Bogota as suspected drug traffickers exploded bombs in Medellin.

**UK Kremlin visit**  
British Prime Minister Margaret Thatcher will stop over in Moscow on September 23 for talks with Soviet leader Mikhail Gorbachev on her way home from Tokyo. Page 2

**Environment fund**  
India's Prime Minister Rajiv Gandhi proposed creating an \$18m a year environment fund, highlighting growing concern at the Non-Aligned Summit in Belgrade over pollution. Page 4

**US drug policy**  
President Bush's final touches to his \$7.5bn plan to curb drug abuse in the US, to be unveiled late yesterday in a national televised address.

**Vietnam invites UN**  
Vietnam asked UN Secretary General Javier Perez de Cuellar to witness its September 21-26 troop withdrawal from Cambodia.

**Hong Kong cholera**  
Hong Kong said another three Vietnamese boat people had caught cholera on Tai A Chan island, bringing the number of cases to 21.

**Mine closes again**  
Bongzilau copper mine closed when snipers fired on miners' buses hours after the Papua New Guinea mine reopened ending a four-month shut-down caused by rebel attacks.

**Record drugs haul**  
Hong Kong police seized \$420m worth of almost pure heroin and arrested four people in a record drugs haul.

**Soviet deficit**  
The Soviet Government will try to halve the country's budget deficit next year from Rbl20bn (\$160m) through bond issues and monetary measures, the new Soviet Finance Minister said. Page 2

**New Afghan attack**  
Afghan troops launched a new offensive in the hills around Kabul to try to clear rebel rocket nests.

**Chilean leader shot**  
The spokesman for a far-left party in Chile was shot dead in a Santiago street in the first killing of an opposition leader for over a decade.

**Parisian crime wave**  
A computer error accused 41,000 Parisians of murder, extortion and organised prostitution instead of fining them for traffic violations. The city has sent out 41,000 apologies.

## MARKETS

## W. Germany

FAZ Alden Index

680

660

640

620

600

580

560

540

520

500

480

460

440

420

400

380

360

340

320

300

280

260

240

220

200

180

160

140

120

100

80

60

40

20

0

## STERLING

New York

lunchtime

£1.559 (1.5575)

London

£1.5580 (1.5540)

DM3.0525 (3.0750)

FFr10.3250 (10.3700)

SF1.6425 (2.6575)

Y225.25 (226.75)

DOLLAR

New York

lunchtime

DM1.9985 (1.9775)

FFr1.7025 (1.6988)

SF1.716 (1.707)

Y141.915 (145.7)

DM1.9910 (1.9785)

FFr1.7125 (1.6725)

SF1.7175 (1.7095)

Y147.05 (145.50)

GOLD

New York

lunchtime

Comex Dec

\$365.4 (368.1)

West Tex Crude

\$19.075 (+0.075)

(Sep)

Euro

Euro

Euro-options

## EUROPEAN NEWS

## Bonn to set conditions on MBB takeover

By David Marsh in Bonn

MEASURES to increase the involvement of small companies in the aerospace industry are expected to be proposed by Mr Helmut Haussmann, the West German Economics Minister, on Friday when he gives the go-ahead to the planned Daimler-Benz armaments merger.

Mr Haussmann is thought certain to announce that he will allow motor vehicle and engineering group Daimler to take over Messerschmitt-Bölkow-Blohm (MBB), West Germany's biggest aerospace group. The deal, a subject of heated controversy for more than a year, will create one of the world's largest and most diversified defence technology concerns.

Mr Haussmann, who has called a press conference for



## Hungary 'split' over refugee crisis

By David Marsh in Bonn and Leslie Collitt in Leipzig

SPECULATION mounted yesterday in Bonn of a split in the Budapest Government over releasing thousands of East German refugees camped out in Hungary, as prospects receded of an early exodus for the fugitives from Communism.

Bonn officials believe that the Hungarian leadership is dampening expectations of a quick exit for the East Germans in order not to exacerbate the worsening climate with East Berlin.

Mr Istvan Horvath, the Hungarian Interior Minister, has created considerable uncertainty by saying in an interview with the West German magazine *Stern* that weeks could elapse before the refugees will be allowed to leave for the West.

Bonn officials point out that Mr Horvath is counted as a relative hard-liner within the Hungarian Government, and that his remarks may have been calculated above all to appease East Berlin.

Mr Gyula Horn, the Foreign Minister, who is handling negotiations with both Bonn and East Berlin over the affair, is seen as much more reform-minded.

Faced with a difficult decision over whether to give pri-

ority to strengthening ties with Bonn or to protecting its old-established relations with East Berlin, Hungary is trying not to deliver too stern an affront to its Warsaw Pact partner, Bonn officials believe.

East Germans, meanwhile, said a last-minute appeal by their leadership to work back thousands of citizens had come too late and would fall on deaf ears.

The Government has no more credibility among those who want to escape or among us," said a school teacher in Leipzig, East Germany's second-largest city.

Although she was of retirement age, the school director had asked her to take on the work of teachers who had gone to Hungary on holiday and failed to return.

"One does one's duty," she said, echoing a sentiment mainly heard from older East Germans. She and her husband have no desire to leave Leipzig but she says she understands why younger East Germans who have "nothing to lose" are fleeing.

"Supplies of food and consumer goods have not been as bad for decades," she said.

Yesterday's official appeal on the front page of *Neues Deutschland*, the party news-

paper, was aimed directly at the thousands of citizens in Hungary who were planning an illegal border crossing to reach West Germany.

If they returned, the statement said, they would not face any reprimands and would be able to work as before. Once home, they would be able to apply to emigrate to the West, a step referred to as "applying for permanent departure".

"They were entitled to all the rights of appeal under the decree of last November 30 which were available to other citizens. Lawyers had been instructed to represent them in court, and in cases involving the state organisations, they were to be given a maximum of

East Germany, the statement noted in brittle bureaucratic German, called on the "other states" involved to inform East Germans of these measures and to "encourage them voluntarily" to leave the diplomatic missions - more than 300 East Germans were in the West German missions in East Berlin and Prague hoping to gain passage to the West - and "places of residence", a reference to the camps bursting with East Germans in Hungary.

Sighs calling for political reforms were ripped out of their hands and several demonstrators were taken into custody. "We all want reforms and a change in the leadership," one young engineer said watching the clash. "But we cannot all leave can we?"

was not a "way to achieve permanent departure from the German Democratic Republic," the appeal said.

All attempts by "certain circles" in West Germany to interfere with relations between East Germany and Hungary were "built on sand" it concluded.

Several hundred East Germans demonstrated on Monday evening outside the Nikolai Church in Leipzig for the right to leave their country.

They had attended a special service for world-wide migrants held each Monday in the church. Hundreds of policemen and plain-clothes security officials sealed off the square - in front of the church.

Many of the watchers said they sympathised with the demonstrators while they themselves did not wish to leave yet. The crowd chanted slogans including "we want to leave" and "we want a new government".

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Relief workers in Passau prepare beds for E German refugees

## Moscow's bureaucrats give Turks a borderline reception

By Jim Bodgener in Sarpi

THE TURKISH-SOVIET border crossing at Sarpi in a verdant hollow on the Eastern Black Sea coast was hardly a hive of activity on the anniversary of its reopening last week. The usually warmed move symbolised a warming in Soviet-Turkish relations, 40 years after Stalin shut the crossing.

The freshly painted, green Soviet watchtower faces its drab, grey Turkish opposite across the border gate. A spanking new customs house and immigration hall were almost empty last weekend. The buildings on the opposite side appeared chiefly to be made of corrugated iron.

Turkish customs officials, just 12 of them, busily processed a dozen troops from the Turkic Soviet republic of Azerbaijan, on their way back from a cultural festival in Avanos, Cappadocia in central Anatolia. During the past four years, Turkish-Soviet trade has rapidly expanded on the back of a gas import deal and is expected to reach \$1bn in 1989. In the past three months, just two or three large international trucks have crossed through the border and the rough roads on either side, carrying chemicals and paint for the north-west Australian city of Broken Hill.

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Most crossings, about 60 per cent, have been by relatives from families divided by the border's closure in 1936, visiting each other for the first time through Sarpi. Previously, they had faced an arduous trek to the south through Erzurum, Kars, and Dogubek (East Gate), where a train crosses only twice a week along the railway line where the Soviet spy Kim Philby disappeared into the nether regions.

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However, those going to the Soviet Union and obtaining a visa was as difficult as ever, compared with the easing in Turkish formalities. Turkish visas are valid for three months, but those from the Soviet Union are graded in two-week, one- and three-month terms, depending on circumstances. Turks still have to travel to Soviet diplomatic missions in Ankara and Istanbul for their visas.

A teenage niece was being sent off by anxious and tearful parents to see a grand aunt for the first time in Batumi. "It's taken two years for her visa to come through," said her indignant father.

Glimmer still had some way to percolate down to the border, according to Turkish officials, who said they were virtually snubbed by their Soviet counterparts, while offering every co-operation in return. On the Soviet side, they said, a restricted buffer zone ran 20 km up the road to Batumi. For Turks, however, Sarpi has become something of a local tourist sight, and Turkish holidaymakers swim from black shingle beaches in the next cove. Two buses full of tourists, mainly Turkish, also go through to Batumi every week, while the tourist agency Intourist arranged visits to Turkey for Soviet tourists through Sarpi.

An Azeri tourist travelling with the folk-dance troupe, an academic studying Turkish economics at the Academy of Sciences in Baku, said perhaps Sarpi had not made much headway against the bureaucracy yet. But neither did he praise the economic policies of the Turkish Premier, Mr Turgut Ozal, which he said were unbalanced and oppressing the workers. On the whole, he found the citizens of Avanos in Turkey poorer than Baku's inhabitants, he added. But all the Turks he met were very interested in establishing a rapport with their Turkic racial cousins in Azerbaijan.

As if to emphasise this, the troupe's band struck up an accordian and drum. An ardent Turkish official finally persuaded snubbed Azeri dancers onto the customs house floor. To hand-clapping and much snapping of fingers, they pirouetted round each other and piles of luggage. At least for Turkic bands across the Caspian, the border's opening may have unleashed more than Moscow or Ankara ever bargained for.

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## Belgium warned to cut deficit

By David Buchan in Brussels

BELGIUM must act more boldly to reduce its budget deficit in order not to jeopardise recent successes in achieving non-inflationary growth, says the Organisation for Economic Co-operation and Development in its latest report on the country's economy.

If Belgium's regions, which now control 40 per cent of all public spending, were to join the central government in observing strict fiscal discipline, they could halve the steady rise in public debt and borrowing by perhaps as early as next year, the OECD says.

But such discipline would have to continue for several more years to reduce the public debt to reasonable proportions, the report warns. Last year, total net public debt amounted to 125 per cent of gross domestic product, the second highest ratio among OECD countries.

Despite its plan to hold current spending next year at this year's level, Mr Wilfried Martens' Government is forecasting a BEF70m (£1.08m) rise in debt servicing next year because of the snowball effect.

However, Mr Haussmann is expected to state that there is no alternative to the takeover to strengthen West Germany's participation in the Airbus airliner venture and boost the country's prowess in high-tech defence markets.

Mr Haussmann is likely to impose conditions which assure public hostility to the deal without making it fundamentally unacceptable for Daimler. Bonn officials say that Mr Haussmann will try to offset the unfavourable impact on public opinion of the Daimler-MBB transaction by Daimler to subcontract defence and aerospace work.

The Economics Ministry yesterday insisted that the conditions would be more than mere "optics". But some officials have no hesitation in saying that the strictures to be announced by Mr Haussmann will be essentially cosmetic.

Both Daimler and MBB have taken an uncompromising public line in recent months rejecting any breaking up of MBB's military and civilian operations.

Mrs Margaret Thatcher is to hold talks with Soviet President Mikhail Gorbachev in Moscow later this month amid signs that Britain's relations with the Soviet Union have recovered after a diplomatic row over alleged spying.

The visit will follow Mrs Thatcher's visit to Japan from September 18 to September 22. Downing Street said yesterday that the talks, likely to last several hours, would be "substantive" and would cover a range of issues of interest to both sides.

Mrs Thatcher, who has struck up a rapport with Mr Gorbachev since their first meeting in 1984, last met the Soviet President during his visit to London in April.

The warmth at that meeting, however, was quickly soured by the expulsion of Britain of 11 Soviet diplomats and journalists for alleged spying activities.

Mrs Thatcher will seek Mr Gorbachev's assessment to the potential threat to his policies of perestroika and glasnost from nationalist movements within the Soviet Union and from the country's stark economic problems.

negotiations are expected to be on the agenda in Moscow. The talks on conventional weapons reopen in Vienna later this week, and US/Soviet negotiations on strategic nuclear weapons start again on September 25.

British officials yesterday suggested that Soviet agreement to stop off in Moscow underlined the strength of the two leaders' relationship.

Mrs Thatcher is due to pay a formal visit to the Soviet Union in mid-1990, but the officials said that this month's talks would allow updating on the progress in arms control and rapid pace of political change in both the Soviet Union and in Eastern Europe - particularly Poland.

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The general assumption is that the death sentence was imposed by the "Dranghe" - the Calabrian mafia. The Italian media has needed no encouragement to seize on a central idea that Ligato's death was somehow born of the mafia's desire to mop up the billions of lire's worth of public spending in Calabria through the companies it owns and the politicians it controls.

He resigned as president of the FS last November after a scandal over the placing of a contract for paper bedsheets.

According to Professor Franco Cazzola, a counsellor in Catania and a student of links between politics and crime, the strength of public reaction to the emergence of a criminal state within a state remains Italy's strongest defence against the Colombian virus.

Nonetheless, the public still lacks the power to force out truths about links between politics and crime in Italy.

It remains to be seen whether the bonds will bear 5 per cent interest.

The Government would also issue "special purpose bonds" to private individuals. These would bear no interest, but would be repaid by the state alone.

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## AMERICAN NEWS

## Bush set to declare drugs national security problem

By Lionel Barber in Washington

PRESIDENT George Bush yesterday put the final touches to his \$7.5bn plan to curb abuse in the US, to be unveiled later yesterday in a national televised address.

The plan aims to cut US illicit drug consumption by 50 per cent over the next 10 years – a goal which the president hopes to reach with a mixture of tough law enforcement and a crackdown on the casual user.

The president is expected to declare drugs to be a major national security problem and lay most of the blame on the American consumer, rather than supplier countries in Latin America.

This marks a shift from President Reagan's view, which put much emphasis on interdiction from overseas suppliers, and

used Mr Nancy Reagan to front the "Say No to Drugs" campaign. Analysts say this campaign may have helped to cut drug consumption among the middle classes, but failed to tackle growing drug-related violence in the inner-cities.

Mr Bush intends to claim that his plan is the first "comprehensive national strategy to tackle drug abuse. However, much will depend on whether he can sell his plan to the states. The rise in funds for federal law enforcement aid, for example, requires matching funds from local taxpayers, who may jib at the request.

The president is also expected to press states to revoke drug offenders' driving licences and colleges to deny student loans to anyone convicted of a drug offence. The aim is to stigmatise the user," said one official yesterday.

Ahead, Mr Bush will provide at least \$300m in new aid to coca-producing countries – notably Colombia, Peru and Bolivia – including the \$65m which the Administration has already pledged to the Colombian Government.

In a television interview with David Frost, to be aired last night, Mr Bush has said he would not rule out sending US troops to help Colombia fight the cartels, if the government there requested aid. But he stressed that President Virgilio Barco had made no such request: "I don't think the President of Colombia wants American troops," Mr Bush said. "In fact, I know he doesn't. But if he changes his mind, fine."

## Rich rejects Mexican claims

By Kenneth Gooding, Mining Correspondent, and Richard Johns in Mexico City

MARC RICH, the Switzerland-based commodity trading group, yesterday described as "arrant nonsense" allegations made in a Mexican court that it conspired with an official of Mexico's state-owned Cananea company to control copper output from the country's biggest mine.

Marc Rich and Co, not Mr Rich personally, has for some time been negotiating with Cananea to provide a substantial financial facility to be repaid from proceeds of part of future copper concentrate sales at market terms, "the company said.

"To allege such negotiations represent a conspiracy to seek control isarrant nonsense."

Rich said negotiations with Cananea had been properly

documented and conducted with Cananea management, not with one individual. Substantial Western banks had taken part in the talks, which were continuing until the mine was declared bankrupt on August 20.

But the Mexican authorities are still insistent that chief among the alleged collaborators with Mr Emilio Ocampo altered the wording of contracts with Japanese and South Korean companies to "the disproportionate benefit" of himself, Mr Newman, and Mr Rich. Over 30 people have been arrested so far in connection with the charges. The former production director, Mr Antonio Montano Munguia, has been released on bail from jail. He is said to have told the investigators that Mr Ocampo and Mr Newman received 4.6 per cent of proceeds from sales volumes.

Evidence has been given by 65 former and current officials, staff, union members and external auditors. The Attorney General's office has yet to quantify the extent of the alleged fraud although its proceedings against Mr Ocampo at present related to a sum of no less than Pesos 6,000m.

## Price wins election in Belize

By Canio James in Kingston

THE SOCIAL Democrat Mr George Price, who has led his opposition party to a narrow general election win in Belize, will seek to strengthen social services in the English-speaking Central American country, his People's United Party said yesterday.

Results announced yesterday showed that, in a general election on Monday, the PUP took 15 of the 28 seats contested, ousting the conservative United Democratic Party of Mr Manuel Esquivel.

## Where majorities do not make a message

Lionel Barber appraises the US Democratic Party's search for strength



Rostenkowski: besieged

ran for election in 1968, '76 and '80. He spearheaded a Republican philosophy and he spawned a generation of Republican politicians."

By this analysis, the defeat

mance abounds in Congress: the party's traumatic defeat last year; the unexpected removal of two of the top leaders in the House under ethics clouds; a new (and relatively inexperienced) Senate majority leader Mr George Mitchell; and the federal budget deficit which has stripped the party of the money with which to fund the social programmes it has traditionally used to woo voters.

These days, Mr Rostenkowski, chairman of the tax-writing House Ways and Means committee, is taking an unusual amount of flak – and his problems underline the difficulties facing Democrats as they gather in Washington today for the new session of Congress.

Despite having majorities in the House and Senate, the Democrats are in disarray, divided by basic differences over tax and spending decisions, and unsure about the direction which new party leaders wish to take. Moreover, the Democrats are learning an old lesson in US politics: that control of Congress comes at the price of dealing with a president from the other party, and that operating the legislative machine can conflict with the demands of the party at large.

Other explanations for the Democrats' weak-kneed perfor-

last year of Mr Michael Dukakis, the Democratic presidential candidate, was not, as some Democrats have argued, a failure of tactics but a failure of message best summed up by the the candidate's inability to state clearly what he stood for and why voters should back him against Mr George Bush. Alarming for the Democrats is this ideological uncertainty, appearing to be taking hold in Congress which has largely been their stronghold for the past 20 years.

The Democratic leaders face a revolt of some 90 House members who are willing to back, in some form, President Bush's proposal for a cut in the rate of capital gains tax. This is a stunning prospect for Democrats who forecast with confidence this year that Mr Bush would have to swallow his campaign promise and agree to new taxes.

One reason for this switch is that the Democratic rank-and-file has spotted that a cut in capital gains offers the prospect, via a consequent surge in investment, of a one-off gain in revenue for the Treasury which, in a tight budget climate, may be the only way to pay for enhancing programmes such as child care. Just as important, though, say Republicans, is that Mr Bush has convinced some Democrats that a capital gains cut will stimulate economic growth.

It was these prospective defections which encouraged Mr Rostenkowski to tell reporters in early June that he might be amenable to a capital gains cut – if Mr Bush put other issues on the table. In retrospect this seems a mistake for, in his eagerness to do a deal, Mr Rostenkowski might have made a concession without anything in return (and he was hauled back into line by the new House leaders, headed by Mr Tom Foley, Speaker, and Mr Gephardt).

The question for the new session of Congress is whether the Foley-Gephardt team, with Senator Mitchell, can forge a clearer message to voters. Now, there is not much ground for optimism. The president remains popular, the economy continues to grow and there seems to be no paramount national political issue (other than, perhaps, abortion, where the Supreme Court's recent ruling to restrict rights shows signs of galvanising voters).

As Mr Michael Kinsley, the syndicated columnist, wrote last week: "If the Democrats don't stake out an ideological position soon, they will find themselves fighting the next election on relatively trivial – and potentially double-edged – issues such as sleaze and phony issues, such as such flags and furloughs, devised in the Republican research laboratories."

## Japan near project loans accord with Brazil

By Ivo Dawney in Rio de Janeiro

JAPAN is close to concluding negotiations with Brazil on the release of almost \$500m in project loans under the former's new Overseas Economic Co-operation Fund (OECF).

Mr Haruhiko Kaya, Tokyo's ambassador to Brasilia, said yesterday that conclusion depended only on procedural questions. "We hope to be able to reach agreement as soon as possible," he said.

However, Brazilian press speculation yesterday that the cash might be released without an accompanying agreement on economic targets with the International Monetary Fund appear misplaced. The ambassador gently dismissed suggestions that an accord could be completed without such an IMF programme in place. "We would prefer to see an agreement with the international financial institutions," he said, adding, "perhaps prefer is a little too weak."

He went on to confirm that disbursement of funds would be dependent on an IMF accord, dashing hopes by senior officials that Japan might waive the requirement.

Various big loans to Brazil, including a final \$600m tranche of commercial bank credits, agreed under the rescheduling deal last year, are held up by the country's failure to meet IMF targets.

## London visit lifts hopes for Argentines

RESTORATION of full diplomatic and commercial links between Argentina and the UK has had further impetus from the presence in London this week of Senator Eduardo Menem, brother of Argentina's President Carlos Menem, Robert Graham writes.

Under new legislation, Mr Menem, leading an Argentine delegation to a meeting of the Interparliamentary Union, has been underlining that both countries must set up realistic dialogue by side-lining the Falklands sovereignty issue. Both now had a satisfactory mechanism to negotiate resumption of diplomatic and commercial links without Argentina renouncing its claim, he said.

Under new legislation, Mr Menem's economic team has powers to end federal Treasury subsidies to the 22 provincial administrations, 17 of which are governed by politicians of the president's Peronist party. Mr Nestor Rapanelli, Economy Minister, implemented such cuts last Friday.

But Mr Antonio Cafiero, who as governor of the largest province (Buenos Aires) and president of the Peronist party has

much political clout, announced late on Monday that the provinces will be unable to pay the salaries of their administrative personnel this month if central government sticks to its word.

Mr Cafiero fought a hard campaign against Mr Menem for the peronist party's presidential nomination last year.

Economic ministers of all provinces are to meet a senior Economy Ministry official today to discuss the issue, and are likely to back Mr Cafiero's demands for a reversal of Mr Rapanelli's budget cuts. Next week, the provincial governors will meet.

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## THE AMAZON

## Sowing the seeds of destruction

Tax incentives threaten Brazil's rain forest, reports John Barham

**H**OURS after Brazil's Space Research Institute (INPE) claimed this week that about 33,000 sq km of forest and scrub had been cleared by burning in the last two months, the figure was being challenged by the Government's environmental agency, Ibama.

Once again, the great debate on the conservation of the Amazon was submerged in warfare over disputed statistics.

But, increasingly, ecological groups and international agencies such as the World Bank are arguing that the issue should not be how much forest is being destroyed but the ending of financial incentives behind the destruction.

For two decades, Brazilian governments — often supported by international development agencies — pumped about \$1.5bn into tax relief subsidies and other incentives into projects to develop the region, many of them ecologically dubious.

Then, in April this year, came a symbolic reversal when the Government suspended indefinitely financial backing for cattle ranching in "dense forest areas" and introduced tougher environmental controls on industry.

But the whole body of government credit and tax policies still sanctions destruction of

the forest. Years of free-flowing public money have created a coalition of business, political and even criminal interests that vigorously oppose change.

The incentives remain fully in place in the north-east of Brazil and the Amazon, where the Superintendency for the Development of Amazonia (Sudam) is distributing \$70m in tax incentives to private companies this year.

World Bank officials say agricultural policies are even more damaging. Agricultural income is lightly taxed. Brazil's tax system has become a tax shelter for corporations and the wealthy. Nowhere is land cheaper or more plentiful than in the Amazon. Speculation keeps prices rising. Ironically, farmers destroy the forest because anti-speculation laws consider uncleared land to be "unproductive" and hence pay higher taxes.

Sudam is to make its largest grant to Mr Olacry de Moraes, a leading São Paulo businessman. It will give him \$540m in tax credits to build a \$2.5bn railway linking Mato Grosso on the fringes of Amazonia, with the south of Brazil 1,000 miles away.

The agency is pressing ahead with grants for 21 highly controversial charcoal-powered pig iron and manganese plants in

the south of Para state. These plants will cut down 90,000-100,000 hectares of forest every year to turn trees into charcoal. The companies are meant to be forming eucalyptus plantations to provide an alternative source of fuel. However, it is doubtful that the mills will be profitable once the surrounding forest is depleted.

World Bank officials say agricultural policies are even more damaging. Agricultural income is lightly taxed. Brazil's tax system has become a tax shelter for corporations and the wealthy. Nowhere is land cheaper or more plentiful than in the Amazon. Speculation keeps prices rising. Ironically, farmers destroy the forest because anti-speculation laws consider uncleared land to be "unproductive" and hence pay higher taxes.

But most Sudam funds were stolen; it disbursed nearly 100 per cent of incentives but only 40 per cent of approved projects have been implemented. This year, Mr Henry Kayath resigned as Sudam's superintendent after he was implicated in a corruption scandal.

Settlers burn the forest to stake ownership claims. They use the land as collateral to raise loans or sell it for a quick profit. Farmers should only clear half their land but the law is not enforced.

All these policies benefit landowners, many of whom are locked in violent disputes with peasant farmers over property rights. In 1986, Volkswagen sold its 140,000 hectare Sudam-sponsored ranch after reports that sub-contractors used forced labour to clear the jun-

gle. Like Volkswagen, most corporations preferred to invest their tax credits in cattle ranches. Sudam disbursed about \$700m — \$1bn in tax credits to spectacularly destructive corporate ranches.

Some 8m hectares of forest have been cleared for ranches, which are quickly infested by weeds and secondary growth. Ranches are viable only as long as the tax money keeps flowing. The Government found that many ranches were being exploited only for their tax benefits.

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In comparison with farming, mining in the Amazon seems almost benign. In theory, mines need destroy a mere 0.02 sq km of forest a year to generate \$1m in revenues — 250 times less than a commercial rubber plantation and 5,000 times less than a cattle ranch.

Although operating costs are high, mines can be highly profitable because rich deposits lie close to the surface.

Even so, the Government provided massive support for the industry. Mining compa-

nies are entitled to Sudam's panoply of benefits and can import heavy machinery free of duty through the Manaus free port; and even after decades avoid paying full corporation tax.

The Government spent heavily on infrastructure projects to attract mining investments. For instance, the \$3.5bn Tucuru hydroelectric dam in the eastern Amazon sends 40 per cent of its subsidised power to aluminium companies. How-

ever, the Government showed no interest in imposing environmental controls until very recently.

New policies require companies to submit environmental impact studies when applying for a mining concession. They must restore the forest once they have finished mining. However, the cost of restoring damaged areas is still unknown, because Amazon mines are still far from exhaustion.

Brazilian settlers burn the rain forest to stake ownership claims to land which they can then sell for a quick profit. Obviously, policy changes are only meaningful if they are enforced, but the Government's writ does not run much beyond the Amazon's major cities. Although it underwrites the rain forest's pilage with public money, Brasilia cannot find the money to finance its environmental control department properly. They can hardly pay their telephone bills, let alone police an area larger than Western Europe.

Brazil is now recognising that policies should encourage ecologically viable exploitation of the forest's resources. In Acre, in the far west of the Amazon, the Government created reserves where peasant farmers harvest rubber and Brazil nuts. The reserves were championed by Mr Chico Mendes, the rubber tapper leader murdered last December. By making low-tech, small-scale development an international issue, Mr Mendes achieved more in death than during his years as an obscure agitator.

## Malaria mosquito faces a tough time in boomtown

By John Barham in Ariquemes, Rondonia

MALARIA has swept through the Brazilian Amazon fast on the heels of devastating deforestation. Now, for the first time in decades, Brazil has inexplicably managed to stem the disease's phenomenal advance.

In 1977, Brazil had 101,000 cases of malaria. By 1983 that figure had risen to 570,000, a world record. Last year malaria claimed an estimated 3,000 lives. Now, however, to the Health Ministry's surprise, malaria cases have fallen by 11 per cent in the first half of this year.

The sprawling boomtown of Ariquemes, in the west Amazon state of Rondonia, proudly claims to be the world's malaria capital. But recently, it has seen a dramatic improvement. In January, one of the peak months for malaria, notifications fell by 35 per cent.

The anopheline mosquito, which transmits malaria, flourishes in the stagnant ponds left by Ariquemes settlers slashing and burning the rain forest. Curiously, the people of Ariquemes are as proud of their appalling health as a war veteran is of his wounds. Some people claim to have come down with malaria as many as eight times. In 1983, the city reported 240,000 cases of the disease, even though it has a population of only 150,000.

A khaki-uniformed paramilitary health brigade called Superintendence of Health Campaigns (Sucam), charged with stamping out endemic diseases, took much of the credit. By infantry travel the Amazon by jeep, canoe and light aircraft, systematically spraying houses and the forest with insecticide and testing the population for malaria.

However, officials in Brasilia are not sure why malaria is declining, although embattled President Jose Sarney, desperate for good news, immediately claimed full credit for the improvement. Dr Didermando

de Rezende of the Health Ministry's Malaria Division suspects changing rain patterns may be reducing the number of mosquitoes.

The Government is about to begin a five-year \$21m anti-malaria campaign, with half the money coming from a World Bank loan. Despite its sudden decline, malaria will remain a permanent threat in Amazonia.

Strains of the malaria parasite have acquired immunity to conventional drugs. Prevention is impossible and relapses are common. A vaccine is still decades away and is unlikely to provide full protection from the complex malaria parasite.

Fortunately, the rate of settlement and deforestation of Rondonia by dirt farmers is declining. But an estimated 1m gold prospectors have descended on Amazonia. They roam the jungle, spreading malaria wherever they go.

Amazonians are remarkably ignorant about malaria. Dr Rezende explained that "anything that is not directly related to immediate survival — food and shelter — is ignored." A poster campaign featuring a larger-than-life diagram of the anopheline was proved a failure when settlers reassured officials that three-flung mosquitoes do not exist.

Rather than spend heavily on prevention, the Ariquemes city authorities have set up a malaria hospital, which, they proudly announce, is the only one of its kind in earth. Treating malaria costs 8.5 per cent of the city's over-spent budget and officials claim that further anti-malaria efforts are hampered by a chronic lack of funds from the Government.

Yet the shortage of funds has not prevented the city from building a trams-like circuit and a brand new skateboard park, even though few Ariquemes youngsters are wealthy enough to own even a skateboard.

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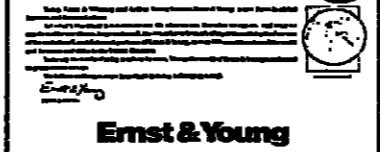
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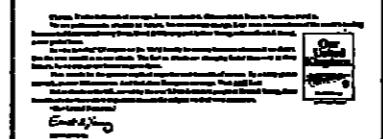
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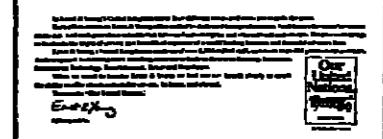
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## UNCTAD ANNUAL REPORT

## Export reforms 'no guarantee of economic growth'

By William Dullforce in Geneva

UNCTAD's 1988 trade and development report pours some cold water on the idea that trade policy reforms designed to increase exports necessarily promote the economic growth of developing countries.

Third World exports surged by some 13 per cent last year, with large advances in shipments of manufactures by some South-east Asian and Latin American countries.

But after studying 32 developing countries which followed varying trade policies during the 1980s, Unctad's economists found that favourable export performance was not always synonymous with good overall economic performance.

In many countries, the expansion of exports has taken place not through increased investment, but mainly through shifting output away from domestic markets, which have been kept depressed by demand management policies aimed at generating trade surpluses'

'In many countries, the expansion of exports has taken place not through increased investment, but mainly through shifting output away from domestic markets, which have been kept depressed by demand management policies aimed at generating trade surpluses'

output and falling investment ratios.

Their export capacities remain fragile and their good export performance of recent years could easily come to an end, Unctad comments.

Nor is the favourable effect of the open trade policies and import liberalisation adopted by many developing countries this decade as yet proved.

Rapid export growth was shared by countries with relatively low tariffs and few non-tariff barriers (Mexico and Malaysia), by those relying heavily on policies of selective intervention (Indonesia and Turkey) and by those with restrictive import policies (Venezuela).

While acknowledging that some policy reform packages are too recent for a final verdict to be passed, Unctad comments that the countries concerned - Bolivia, Chile, Côte d'Ivoire, Ghana, Jamaica and Uruguay - need to realise other conditions for development, such as the accretion of skills, economic and social infrastructures, and policy stability.

The international agency also finds it "particularly disturbing" that, as more and more developing countries liberalise their trade regimes, the drift of policies in developed countries - the US and the European Community are named - is toward greater protectionism.

Exceptions to this general pattern are mainly found in South-east Asia.

Indonesia leads with a 44 per cent average annual growth in exports of manufactures between 1980 and 1987 and a 11.3 per cent annual increase in gross domestic investment.

South Korea, Malaysia, Pakistan and Thailand were among the nations combining substantial improvements in exports of manufactures with high rates of growth in investments, manufacturing output and GDP.

Mexico, Morocco, Venezuela, and to a lesser extent Brazil, showed strong growth in exports of manufactures but negligible increases in overall

## Third World problems could thwart debt strategy

Relief cannot be confined to reform-minded nations, says Unctad chief. William Dullforce reports

THE FISCAL and monetary disorder prevailing in many developing countries can thwart the new Third World debt strategy embodied in recent agreements with Mexico and the Philippines, the United Nations Conference on Trade and Development warns in its annual report published today.

The success of the debt-reduction plan launched last March by Mr Nicholas Brady, the US Treasury Secretary, is seen as depending on adjusting it to take into account the cumulative damage inflicted on the financial systems of countries by the seven-year debt crisis.

In particular, the Unctad economists believe that in some heavily indebted countries - Argentina and Brazil in 1987 are cited as one example - economic disorder is so heavily entrenched that the stabilisation programmes called for by the International Monetary Fund and World Bank under the Brady Plan are impossible without a prior easing of the debt burden.

Unctad, a forum for dialogue between the Third World and industrialised countries, was the first international organisation to call, in its last year's report, for sweeping debt cuts, including a 30-per-cent write-off of commercial bank claims.

This year, while recognising that the Brady Plan represents a turning point on debt reduction, the Unctad secretariat considers that the innovations it has so far introduced are "too small to constitute a viable solution to the debt crisis".

In Unctad's view, it would be dangerous for creditor governments and international agencies to insist that, to be eligible for debt relief, countries have first to follow Mexico's example in curbing inflation and cutting their budget deficits.

Third World administrations would not be able to reconcile the competing claims on income from their peoples. Few governments could impose the

Debt relief cannot be confined to countries such as Mexico which are able to establish a track record for economic stability and market-oriented policy reform, Mr Kenneth Daddie, Secretary-General, underscores in his overview of the 250-page report.

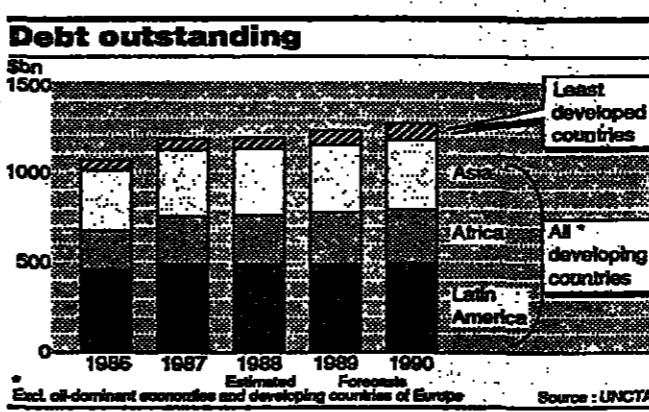
Among the symptoms of chronic disorder in many debt-ridden countries listed by Mr Daddie are rapid inflation, large budget deficits, excessive money creation, rapid accumulation of domestic debt, high real interest rates, repeated currency depreciation, and capital flight.

Political factors are also adduced. Thus, the failures of the inflation-curbing programmes launched in Argentina and Peru in 1987 are ascribed by Unctad's economists to "a continuing struggle by different population groups to attain income levels that were not mutually compatible".

Pointing to an intensification of class conflicts, political instability and violence in a number of Third World countries, Mr Daddie warns that hard-won gains in democratic institutions and human rights are in jeopardy.

In Unctad's view, it would be dangerous for creditor governments and international agencies to insist that, to be eligible for debt relief, countries have first to follow Mexico's example in curbing inflation and cutting their budget deficits.

The new policy guidelines allow some 25 per cent of a country's IMF drawing rights and World Bank structural adjustment loans to be "set aside" to support reductions in debt. Up to 40 per cent of a country's IMF quota and up to



Source: UNCTAD

sharp cuts in real wages realised in Mexico, it is suggested.

Argentina and Peru are among the problem countries for the Brady plan cited privately by Unctad's economists.

Mr Roger Lawrence, the money and finance director, says:

"The question is, where do we go after Mexico and the Philippines? We would like to see governments move quickly on Argentina, which is probably the litmus test for what one can do with countries in serious disorder".

Unctad's argument is that in its present form the Brady Plan can do little for debtor countries which are incapable of achieving economic equilibrium without first receiving debt relief.

The new policy guidelines allow some 25 per cent of a country's IMF drawing rights and World Bank structural adjustment loans to be "set aside" to support reductions in debt. Up to 40 per cent of a country's IMF quota and up to

15 per cent of its overall three-year lending programme from the Bank can be used for interest support.

In theory, the two agencies can extend around \$20bn to countries for debt and debt service reduction. In addition, Japan has pledged \$10bn in parallel lending, making a total pool of some \$30bn.

In practice, under the conditions imposed, actual use is unlikely to approach this figure, Unctad claims.

For one thing, countries unable or unwilling to accept IMF and World Bank "conditionality" - the structural adjustment programmes imposed - are not eligible. For another, special justification, reflecting the strength of a country's medium-term programme, is required for access to the interest-support facility, which makes up over half the pool.

This could mean that it would be limited to countries which have managed to meet

policy conditions for several years, Unctad assumes. Only a handful of countries could meet such a test.

Japan has not yet clarified whether it will require "special justification" for the use of its \$10bn. Unctad economists point out that Japanese acceptance of this extra risk could be crucial for Argentina, which cannot provide a Mexican-type track record.

Even if the \$30bn were fully used, Unctad estimates that for the highly-indebted countries, interest payments would fall by about 15 per cent and principal by less than 20 per cent.

The minimum required is about double these figures, it claims.

Unctad's recipe is, first, for creditor governments to provide more "carrots and sticks" in the form of inducements and sanctions for commercial banks to accept debt reductions. Second, it wants IMF conditionality to be eased, to take into account "the diminishing capacity of debtor countries to achieve, in the face of a huge net outflow of resources, the social and political consensus necessary for economic stability and growth".

The longest chapter in the report seeks to justify this latter demand by analysing the increasing "macro-economic disorder" into which many developing countries have been plunged, in spite of serious efforts to cope with debt repayments and declining commodity prices and conform with adjustment programmes.

A basic thesis is that the impact of the external shocks of the 1980s on the finances of

Third World public sectors has been grossly under-estimated. Since in developing countries a large part of the foreign debt is serviced through the public sector, the rise in interest payments has added to public sector deficits at the same time as cutbacks in lending created domestic financing problems.

Persistent and large fiscal deficits and rapid monetary expansion have been the effects, even more than the causes, of payments crises and inflation, it is argued.

In many countries, debt payment became a question of domestic budget transfers. Resistance by the private sector to making such transfers precipitated a struggle between the private and public sectors.

Where tariffs and other import charges were an important source of government revenue, reduced imports by the private sector have added to budget deficits.

In fact, the Unctad report shows, deficits have been brought down in many debtor countries from the high levels reached during the early 1980s. But reconciling the differing policy objectives imposed on governments has proved to be impossible without a number of serious trade-offs.

Given the difficulty experienced by certain industrialised countries in making the relatively much smaller switch of resources from the private to the public sector needed to balance budgets, it is not surprising that in developing countries conflicts between competing claims on income have remained unresolved, Mr Daddie remarks.

\$36.9bn in 1987.

The figures show that developing countries repaid \$4.3bn to the International Monetary Fund in 1988, compared with repaying \$4.7bn in 1987 and \$1.4bn in 1986. Capital flight from all developing countries is estimated to have risen to \$14bn in 1988 from \$11bn the year before.

Adjusted to 1987 prices, net resource flows slipped to \$56bn from \$56.9bn in 1987, \$56.3bn in 1986 and \$102.9bn in 1985.

## Total debt burden of developing countries falls for first time

THE total debt burden of developing countries fell in 1988 for the first time since the international debt crisis began, according to figures from the Organisation for Economic Co-operation and Development, Stephen Fidler writes.

Total external debt fell to \$1,240bn in 1988 from \$1,276bn a year earlier, of which long-term debt accounted for \$981bn, down from \$1,002bn, according to the organisation's 1988 survey, Financing and External Debt of Developing

Countries.

The report gives, in general, a positive assessment of the changes in the international debt strategy in 1988 and 1989 and the new debt initiative launched by the US Treasury Secretary, Mr Nicholas Brady, in March.

"A significant breakthrough has been the official acknowledgement by the international community of the existence of a 'debt-overhang' in the middle income problem debtor countries," it said.

Debt burdens fell, but debt servicing costs rose in 1988, partly because of higher US interest rates, to \$177.9bn from \$156.5bn in 1987. Net resource flows to developing countries fell by about 1 per cent in real terms last year - after adjustments for price and exchange rate changes - after remaining stable in 1987, the OECD says.

While official disbursements rose by about 1 per cent in 1988 in constant terms, private flows declined. Nominal

resource flows, before these adjustments, showed the recovery initiated in 1987 was confirmed in 1988. While the increase in 1987 was due to higher official and private disbursements, the 1988 nominal increase was due to higher disbursement of official grants and loans and export credits.

Resource flows to advanced developing countries, particularly in Latin America and the Middle East, continue to face financing constraints.

The nominal figures show that official development finance rising to \$57bn from \$52bn and export credits growing to \$3bn after net repayments of \$700m the previous year. Private flows declined to \$22.9bn from \$35.6bn. Resource flows rose to \$102.9bn in 1988, the highest nominal level since 1982, compared with

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## OVERSEAS NEWS

## Australian airline boss offers talks with strikers

By Chris Sherwell in Sydney

SIR Peter Abeles, powerful head of the TNT transport group and joint chief of Ansett Airlines, yesterday made an impassioned personal appeal to pilots to meet him personally over the dispute which has grounded all Australia's domestic flights.

At the same time, he claimed, some pilots had already returned and signed new contracts to work for Ansett, an assertion backed by Mr Bob Hawke, the Prime Minister, but hotly disputed by the Australian Federation of Airline Pilots.

Sir Peter's call was his first public intervention in the costly dispute, which is now into its third week. It came against a background of increasingly vehement complaints from industries suffering grave disruption to their businesses.

Ansett is jointly owned by TNT and Mr Rupert Murdoch's News Corporation. The airline and its only competitor, the government-owned Australian Airlines, are losing an estimated A\$20m (£9.45m) in cash flow each week their aircraft are grounded.

Sir Peter's appeal came in a letter to the pilots, who resigned en masse two weeks ago as part of their battle over a 29 per cent pay claim. In it, he said the group had to "rebuild" with pilots who had already returned; those who would reconsider and return, and with new applicants.

Saying he was "prepared, at all times, to talk to even my ex-employees," he invited them, "once more, to either meet me individually or in small groups, say 20-30, where we can have meaningful discussions."

But he warned: "If I don't get a positive response to this personal approach then I reluctantly believe I will have to move fast and rebuild the company in a different way."

The pilots' federation, which the airlines no longer recognise since the Industrial Relations Commission cancelled its industrial agreements, said it was aware individual pilots were meeting Ansett, but



Abeles' personal appeal

added that they were insisting that the federation negotiate for them.

In their public statements the airline and the federation have both been talking recently of productivity deals as part of any new pay arrangements for pilots. This has been interpreted as offering scope for compromise, but it has underscored the lamentable failure to negotiate before things were grounded.

According to the airline, the federation first notified them of its pay claim on July 26. But as far back as February pilots disrupted flights for a 24-hour period in a deliberate signal of their pay grievances, and preparations for a full strike were public knowledge by May.

In August, the airline insisted that the pilots negotiate within the centralised pay-fixing guidelines established by the Government and the trade union movement, which allow pay increases of 6 per cent and, at a push, 12 per cent.

The pilots refused, and neither side appears to have made a serious attempt to reconcile the two positions before the dispute slid out of control. Yesterday's move by Sir Peter may turn out to be the first clear move by any of the participants since then to end the deadlock.

## Sanctions pressure makes 550 companies divest

By Peter Montagnon, World Trade Editor

MORE THAN 550 foreign companies have been obliged to divest their South African holdings since 1985 as a result of public pressure and sanctions, weakening the political and economic bargaining power of the country's black population, the International Chamber of Commerce said yesterday.

Apartheid was "morally indefensible," the ICC said in a submission to the UN hearings in Geneva on the activities of transnational corporations in South Africa and Namibia, but the departure of foreign companies had lessened pressure for change, increased black unemployment and poverty, and frequently led to a deterioration in the conditions of blacks.

The companies leaving South Africa under the ICC calculation was much higher than the total of 277 quitting since January 1984 established in a report by the UN.

The ICC submission said that opinion polls taken in South Africa by a wide variety of organisations show the black population is opposed to action that threatens jobs.

## Egypt seeks limelight of world diplomatic stage

Tony Walker examines the reasons for Cairo's mobilisation of a sleek, well-dressed army of envoys

**W**HEN President Hosni Mubarak of Egypt flies to Dakar this week to mediate in Senegal's bitter dispute with neighbouring Mauritania, it will merely mark the latest in a string of high-profile Egyptian diplomatic initiatives that recall the hectic Nasser era of the early 1960s.

No regional issue, no global dispute with a Third World dimension lies beyond the reach these days, it seems, of hyperactive Egyptian diplomacy. An army of sleek and well-dressed Egyptian diplomats - Egypt has one of the world's biggest foreign services - has been mobilised to promote the cause of the oppressed and the poor.

"They're good at it," said a Western official admiringly of the professional skills of Egyptian diplomats. "What we're seeing now is the culmination of a lot of effort that has been expended in the past few years."

Current diplomatic initiatives, in a long list, include:

• Efforts to organise African states to confront creditors. African foreign debt exceeds \$250m (£154.5m).

• Attempts to promote a new North-

South conference on development issues, predominantly debt. Egypt is a member of a committee of four developing countries pushing for a "second Cancún".

• Continuing efforts to bring the Israelis and representatives of the Palestinians to the negotiating table. Mr Mubarak recently forwarded a 10-point proposal to the Israelis aimed at expediting a resumption of the peace process.

• Strenuous moves to bring about a peace settlement between the Sudanese Government and the southern rebels. Cairo has been intimately involved in a series of initiatives.

• A deeper involvement in the politics and preoccupations of Africa. Egypt has traditionally seen itself as principally an Arab and Middle East power, but recently has sought to strengthen its African role.

• A reactivation of Egypt's traditionally strong leadership role in the Non-Aligned Movement, of which Nasser was a founder. The most recent flurry of Egyptian diplomatic activity follows Mr Mubarak's appointment at the end of July to the

chairmanship of the Organisation of African Unity. This provided the Egyptians with an additional platform from which to pursue their regional and global ambitions.

Last month's international debt seminar in Cairo was arranged by the OAU as a means of exerting pressure on Western creditors to consider a collective solution. A statement issued at the end of the three-day seminar said pointedly: "Africa should not relent until the international conference is convened and a lasting solution is found to the debt problem."

Another important factor in Egypt's move back into the diplomatic limelight was its readmission in May to the Arab League after a 10-year suspension following its 1979 peace treaty with Israel. This has enabled it to reassert its central role in Arab politics as befits the most populous and militarily powerful Arab state.

Since June, Cairo has been extremely active in regional Arab affairs, pushing for a fresh initiative on the Lebanon issue, mending fences with Libya and edging towards

improved relations with Syria. Only Syria and Libya among Arab states who broke off relations in 1979 have yet to resume formal ties.

Egypt is also involved, through the OAU, in efforts to end the war with Eritrean rebels and to find a solution to the conflict in the Western Sahara between Polisario guerrillas and Morocco. It also played a role in helping to bring Chad and Libya together, although in the end it was Algeria that got the credit.

**A**ll this strenuous diplomatic activity is not motivated entirely by altruism. Cairo's attempts to mobilise collective Third World action on the debt issue is partly attributable to self-interest. Egypt, whose foreign debt totals \$50bn, is in the same debt league as some of the more extreme Latin American cases.

Egyptian officials would not be so crude as to suggest that Egypt's aim was to secure debt forgiveness, but it is clear that they see collective action as the best approach. "We want

to show that we want to co-operate and contribute to a solution of our own problems," says Dr Boutros Ghali, the Minister of State for Foreign Relations, and mastermind of Egypt's African strategy.

Egypt's highly visible efforts to bring Israel and the Palestinians to the negotiating table are likewise aimed in part at promoting Egypt's image as a bulwark against extremism, and therefore as an asset to the West deserving of greater assistance.

Egypt's drive to international diplomatic success is also partly attributable to the desire of its officials to counter the dismal economic news at home. One Western official said that this action enables the hard-pressed Cairo Government at least to show signs of having standing abroad.

## Israeli MPs hold up plan to speed investments

By Hugh Carnegy in Jerusalem

A PLAN by Mr Shimon Peres, Israel's Finance Minister, to accelerate much-needed job creation by attacking bureaucratic obstacles to new investment projects has this week run into political flak and parliamentary red tape.

Finance Ministry officials saw the plan as a decisive and effective short-term response to unemployment approaching 10 per cent of the workforce, as well as an important signal of a long-term determination to restructure the state-dominated economy. But political bickering between the Likud and Labour parties, the main partners in the national coalition Government, has got the plan off to a bad start with hopes for its swift implementation being held up by a dispute over which committee of MPs should handle its passage through the Knesset.

Mr Peres, leader of the Labour Party, hit on the idea last month of empowering a three-minister committee, headed by himself, to force through at speed the dozens of official approvals required by many investment projects before they can get off the ground.

He proposed picking 100 existing projects which only required completion of the official approval process before work on them could get underway. Although deliberately not listed in full for fear of complaints from those excluded, examples ranged from a \$30m plan by Voice of America to build a transmission relay station in Israel, to large industrial projects such as a plan to develop copper mines near the southern port of Eilat.

"The country is full of projects and money available for investment. But what can we do if 55 licences are required in order to start an avocado grove in Israel?" Mr Peres asked members of the Knesset. They said Mr Lee Jikwan, the university president, would not be able to impede investigations if freed.

However, four officials arrested with Mr Lee last week on charges of taking W20.1bn (£2.65m) from parents of 46 students, are still being held.

Prosecutors have already come under attack for indicting the opposition leader, Mr Kim Dae Jung, under the National Security Law, which bans contact with communist North Korea.

In Seoul yesterday prosecutors released the head of the Buddhist-run Dongguk University, arrested on charges of accepting bribes to admit students.

They said Mr Lee Jikwan, the university president, would not be able to impede investigations if freed.

Prosecutors have already come under attack for indicting the opposition leader, Mr Kim Dae Jung, under the National Security Law.

## Protests grow in S Korea

By Maggie Ford in Seoul

**O**PPOSITION parties in South Korea yesterday strongly criticised a government attack on university leaders as 5,000 students protested in the provincial city of Kwangju against the crackdown.

The Ministry of Education has demanded the sacking of 65 university presidents, including a number of senior Buddhist leaders, for breaking laws relating to corruption, accepting bribes and for admitting students who had been investigated for political activity.

Prosecutors have warned that they plan to investigate corrupt activity in universities along with compliance with the National Security Law, which bans contact with communist North Korea.

In Seoul yesterday prosecutors released the head of the Buddhist-run Dongguk University, arrested on charges of accepting bribes to admit students.

They said Mr Lee Jikwan, the university president, would not be able to impede investigations if freed.

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## IMF grading challenged

By Peter Norman, Economics Correspondent

**S**OUTH KOREA and Iran have joined Japan in demanding an upgrading of their position in the International Monetary Fund, adding to the complexity of already difficult negotiations over boosting the IMF's financial resources.

The question of whether to raise the quotas or subscriptions of IMF members will be a leading issue at a meeting of the Fund's policy-making Interim Committee in Washington on September 24.

So far little progress appears to have been made on resolving two problems central to the quota issue. These are Japan's desire to move from number five in the IMF pecking order

to number two, displacing Britain, and the wish of most Fund members, backed by its own management, for a quota increase to strengthen its financial resources.

According to international monetary officials, both South Korea and Iran support their claim for a bigger role in the IMF with the argument that their present quotas do not reflect their importance in the world economy. This is the argument that Japan has been using to support its demand for an IMF upgrading.

The issue of a large quota increase sets most IMF members against the US and UK, the largest shareholders.

## Peking parties to forget Communism

Peter Ellingsen reports on how students are finding an antidote to repression

**T**HE BEAT goes on. On Friday night, close to the intersection of Xidan and Chang An where three months ago I watched several soldiers being ripped apart, Peking is hopping to the sounds of a local rock band.

Art students, hair long and clothes hip, drink beer and dance. It is past midnight but the venue, marked only by a dusty sign and a makeshift check-in table on the footpath, is jumping. Young men wearing the requisite white sneakers, jeans and loose T-shirts, bounce on the balls of their feet, singing along with the melodramatic vocalist, all the while beaming the wide smiles not recently associated with China.

By current Peking standards it is intimate, casual and very bourgeois. Many songs are sung in English, and the chat is as much chat-up as dialogue. Young women flaunting their best ersatz designer outfits linger coyly, well aware of the male attention. There may be an anti-Western values drive on but these young people show no sign of adhering to it.

Forget the machinegun-toting soldiers on the overpass outside, and this could be anywhere. Even the two uniformed policemen slouching by the lavatory seem anonymous. You have to remind yourself that this is Communist China in the throes of a martial law crackdown.

The paradox is hard to reconcile and most don't try. Following the

decade's most appalling tragedy, remembrance is simply too painful. Peking three months after the tanks rolled in, is a city determined to survive, and if that means appearing to forget, the perspiring patrons of this night spot will oblige. If it is not that they're ignorant, just that suffering and forbearance are lodged in the Chinese psyche.

Consider a young man, let's call him Guo. I met him in a street market. He struggled to gain a place in an elite Peking college four years ago and now, like many graduates who played a peripheral part in the student protests, is jobless and unlikely to realise his dream of attending an American university. At least he is not in jail or in hiding, like a number of his classmates.

But in the aftermath of the crackdown, liberty is purely a concept. It is the Party which controls the big choices, and it has decreed that he give up his permit to live in the capital and work in the rural areas for two years before undertaking further study, travel, or desirable job.

But though his immediate plans have collapsed Guo's demeanour remains buoyant and polite. He believes neither the official account of events of June 4, nor the ideological polemic pouring out of the media. Yet he publicly toes the line and laughs when I suggest he could

end up in trouble. "The Government is very bad," he says quietly. "The leaders are old and out of touch, but they can't live forever. We know the truth, they can't alter that."

But they have tried. State TV has run footage in which reality had been re-assembled: army trucks burning and people scrabbling over tanks, with no suggestion that the military machine had done anything but defend itself; soldiers shielding automatic weapons were the victims, abused by a howling mob.

"The spirit of the young in Peking demonstrates how rigid state controls have produced only outward acquiescence"

Guo's attitude was unexpected, but as I discovered, far from unusual. It suggests that the Government's bully-boy tactics are failing. This educated generation is not as pliable as the last. Raised on consumerism and rising expectations, they have shaped their own ideology, and it owes little to Marx.

A 21-year-old student encountered in a Peking hotel explained. After checking over his shoulder for informers, the young man, who had been frantically gyrating to a Chi-

inese rendering of Jimi Hendrix, whispered: "All we can do now is wait. Our time will come." A subway dweller, amazingly intact now after the massacre, elaborated the theme: "All these things are to be answered for."

The scope of the repression is difficult for an outsider to appreciate. The streets of Peking bustle with energy, and smiling faces are easily found.

Yet the tanks of June were only the visible tip of a juggernaut that has long been trampling lives. The system of fear and indoctrination continues, convincing no-one while creating paranoia from which there is little respite.

A Chinese woman, inspired by the milder precursor of this year's democracy movement, the "Peking Spring" of 1979, remembers being unable to sleep for months after the inevitable government crackdown. "Not knowing what would happen was the worst," she said. "You felt nervous in case someone said something and the police came for you."

In China, with its network of neighbourhood committees, work units and ever-present prying eyes, misbehaviour is inferred, not necessarily committed.

Innocence is questioned, not guilt. But as the spirit of the young in the capital demonstrates, the rigid state controls produce only outward acquiescence.

Commonwealth Games funded

By Terry Hall in Wellington

THE New Zealand Government last night moved to guarantee next January's Commonwealth Games which are faced with a serious funding crisis.

The move followed last week's disclosure that the Games faced a deficit of NZ\$25m (£9.6m), although some reports put it as high as NZ\$50m. Under an accord hammered out in Auckland last night the Government will underwrite the Games by some NZ\$27m, on top of existing gifts and commitments of NZ\$13m. Local bodies in Auckland will guarantee a further NZ\$13m against projected losses.

Problems developed in August after British and Commonwealth sportsmen decided to tour South Africa and there was talk of a boycott.

Games organisers said this provoked some corporate sponsors to defer funding decisions in spite of assurances from black African sportsmen that they had no quarrel with New Zealand and would attend.

## WORLD TRADE NEWS

## Australian consortia bid to supply radar defence systems

By Chris Sherwell in Sydney

THREE Australian-based international consortia are bidding for a lucrative A\$600m (225m) contract to supply a novel over-the-horizon radar system which will help defend the continent's northern approaches.

The office of Mr Kim Beasley, Defence Minister, confirmed yesterday that the three bidders were:

• Broken Hill Proprietary (BHP), Australia's largest company, through its aerospace and electronics subsidiary, in collaboration with Raytheon of the US. The computer group Logica is also believed to be involved.

• Telecom Australia, the state-owned telecommunications company, which has teamed up with Marconi of the UK.

• AWA, formerly Amalgamated Wireless of Australasia, which has linked with General Electric of the US and Transfield, the local construction group which recently won the Navy's A\$5bn frigate contract with Blohm and Voss of West Germany.

The contract involves the supply and construction of three separate radar systems.

They are located in central Queensland, northern Western Australia and near Alice Springs, in the arid heart of the continent.

When tenders closed earlier this week, the three consortia submitted some 27 volumes of documents which were in sup-

port of their bids.

The radar systems are part of a wider multi-billion dollar procurement programme designed to increase Australia's self-reliance in

the continent's northern

approaches.

It includes F-18A jet aircraft,

Sikorsky Black Hawk helicopters, fleets of diesel-powered submarines and light patrol frigates and an airborne early warning system.

Jindalee, an Aboriginal word meaning "bare bones", is a ground-based over-the-horizon radar system which can detect aircraft movements as far north as Singapore.

Described as Australia's "northern eye", it was successfully used in the recent Kangaroo '89 military exercise which deployed Australian and US forces in the north of the continent.

After experiments in the 1970s, the present more powerful system was installed in 1981 north-east of Alice Springs.

Employing the same principle as short-wave radio broadcasts, it uses an array of radiating cables to bounce high frequency signals off the ionosphere, and then detects distant moving targets with large receiving antennae.

Mr Beasley's office said it would take months for the bids to be examined and no announcement of a successful bidder was likely until early next year.

The contract would take some years to fulfil.

## Soviet Union prepares to strengthen ties with Chile

By Barbara Durr in Santiago

MR Nicholas Zinojev, the Director-General of the Soviet Chamber of Commerce, is in Chile preparing a visit by a Soviet commercial delegation for later this year.

Mr Zinojev is the first Soviet citizen to be granted an official visa to Chile since General Augusto Pinochet took power in a coup in September 1973.

Although there has been some trade between the two

nations since 1973, diplomatic relations have remained severed.

The Soviet visit is part of a recent Chilean effort to open new markets in the East bloc.

In July a delegation of the private Chilean Exporters Association made a tour of East Germany, Poland, Czechoslovakia and Hungary, where they signed letters of intent to increase bilateral trade

metres - of the colony's potable water is being drawn 35km inside China from the East River, tributary of the famous Pearl River.

Supplementing this, the remaining 30 per cent comes from rainfall on Hong Kong which is stored in two offshore reservoirs. There is also an additional 110m cubic metres of sea water used each year in its original salty state to cool air conditioning plants and flush toilets.

Hong Kong's water demand has increased by an average of 8 per cent a year over the past 20 years, slowing to 6 per cent in the 1980s. This far exceeds the population growth of 1.2

### UK trade with Argentina



agreement between the UK Ministry of Agriculture and Fisheries and its counterpart in Argentina on health tests, before imports started moving.

Mr Herbert believes it may be some time before there are signs of UK exports recovering from last year's £13m to the £16m of 1981, the year before the Falklands War.

"After the recent announcement of the relaxation against British goods, the Latin American Trade Advisory Group (Latag), a Department of Trade and Industry sub-branch in London, sent a telex to the British Chamber of Commerce in Buenos Aires. The DTI telex said that it was interested in sending an exploratory trade mission as soon as possible in the light of the new developments, and mentioned October this year as a possible date.

"The chamber's reply taken

that everyone here is too

busy trying to stop their busi-

ness from collapsing, and that

## The Buenos Aires red tape begins to unravel

British exports to Argentina will take time to pick up again, Gary Mead reports

## Afro-Arab initiative on investment

ARAB and African nations hope to inject new life into a flagging 12-year-old campaign for Afro-Arab solidarity with new deals to foster investment and trade ties, Reuter reports from Cairo.

Finance ministers from both sides will meet in Washington this month to iron out statistics for a new institution to promote and guarantee Afro-Arab investments.

It will have \$300m capital and is one of several projects on the drawing board including a draft agreement for a Free Trade Area.

Mr Ide Oumara, secretary-general of the 50-member Organisation of African Unity, said: "Afro-Arab co-operation has, maybe, finally taken a decisive turn towards concrete form".

Mr Oumara, attending a recent debt seminar in Cairo, said the ministers would meet at the World Bank and International Monetary Fund annual meeting scheduled for September 26 to 28.

The quest for solidarity took on added significance with the election of Egypt's President Hosni Mubarak as OAU chairman in July - the first Arab leader to hold the post for many years.

Delegates to the annual OAU summit in Addis Ababa reaffirmed their commitment to strengthen African and Arab ties in all fields.

Some acknowledgment, however, that efforts since the only Afro-Arab summit to date in 1977 had been disappointing.

been any indication that China would threaten to cut off water supplies as part of some row with Hong Kong, and there has been no sign of any problem in recent weeks when tensions have increased because of Britain and Hong Kong demands that the Chinese army should not be stationed in the territory after 1997.

But that is not to say that the reliance on Chinese water is politically irrelevant. For years, British and Hong Kong officials have been sensitive to the ace that China holds and some say that this is one of the reasons why the UK has sometimes been reticent in its dealings with Peking.

## Water supplies still run deep in Chinese relations with Hong Kong

By John Elliott in Hong Kong

HONG KONG has a 15-year old little used water de-salination plant for sale. Obscure though this may seem, it is politically significant because it demonstrates the British colony's continuing faith in its co-operative relationship with Peking, despite tensions over details of its return to Chinese sovereignty in 1997.

For almost 30 years Hong Kong has become increasingly dependent on China for its water supplies, as well as other commodities such as vegetables, pigs and rice. It has never been let down by China, despite occasional political tensions, and this year nearly 70 per cent - 600m cubic

metres - of the colony's potable water is being drawn 35km inside China from the East River, tributary of the famous Pearl River.

Supplementing this, the remaining 30 per cent comes from rainfall on Hong Kong which is stored in two offshore reservoirs. There is also an additional 110m cubic metres of sea water used each year in its original salty state to cool air conditioning plants and flush toilets.

Hong Kong's water demand has increased by an average of 8 per cent a year over the past 20 years, slowing to 6 per cent in the 1980s. This far exceeds the population growth of 1.2

per cent and has been generated by fast industrial growth, and by the extension of mains water supply to all but 30,000 of the 5.7m population.

Such growth would not have been possible without the supplies from China which started in 1960 with a modest 23m cubic metres. As relations with China eased, the supplies increased and are now covered by an agreement which runs up to 1994-95. This stipulated 500m cubic metres for this year is to increase by another 100m cubic metres because Hong Kong's reservoirs are depleted by poor rainfall.

Mr K L Wong, the director of water

supplies, expects to start talks soon on a new post 1994-95 agreement, which he hopes will increase the supply to 11m cubic metres a year by around the year 2003.

In 1975 a HK\$390m (\$50m) water desalination plant was installed to reduce the reliance on China. But processing the water is six times as expensive as buying it from China and more importantly, Hong Kong seems to feel secure in its water relationship with China and no longer sees the plant as an important alternative source. So it is being sold as a political and operational irrelevance.

Officials say that there has never

### LEGAL NOTICES

NOTICE IS HEREBY GIVEN, pursuant to Section 49(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above-named company will be held at 10.00 am on 12th September 1989 at the offices of the Administrators, 100 Newgate Street, London EC1A 7DN for the purpose of having read before it a copy of the report prepared by the Administrators and to consider the same. The meeting may, if the Bona Fide Committee establish a committee to exercise the functions conferred on creditors' committees by or under the Act.

Creditors are only entitled to vote if:

(a) they have delivered to us at the address shown above, no later than noon on 12th September 1989, written details of the debts they claim to be due to them from the above-named company, and (b) they have duly admitted under the provisions of Rule 3.1.1 of the Insolvency Rules 1986; and

(b) they have been lodged with us any proxy which the creditor intends to be used on his or her behalf.

Please note that the original proxy signed by or on behalf of the creditors must be lodged at the address mentioned; photocopies (including facsimile copies) are not acceptable.

Dated: 30/8/89.  
N J Vootz  
Joint Administrators

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Administrative: G J Hughes & J M Thomas  
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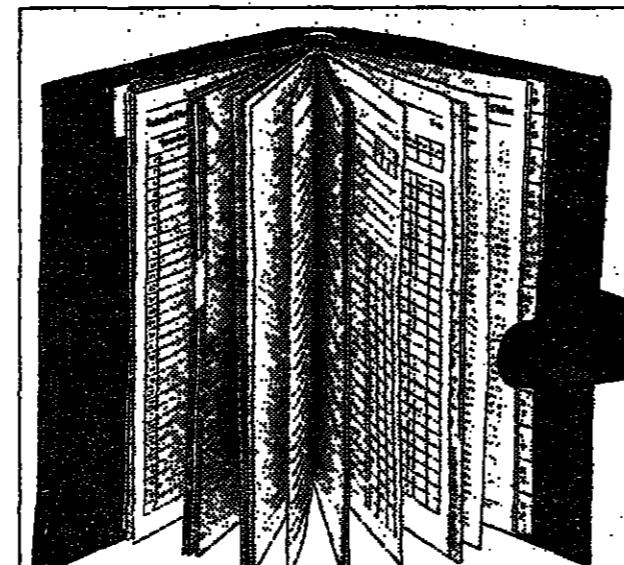
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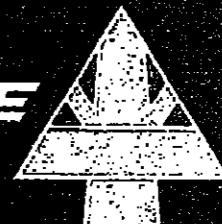
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## UK NEWS

## Group directors may face liability for £6m losses

By Richard Waters

SIR Edward du Cann, chairman of Lourho and a former Conservative minister, is among the former directors of a small financial services group who could face personal liability for part of the group's £6m losses.

This emerged yesterday when Mr Christopher Morris, appointed last week as provisional liquidator to Homes Assured, the defunct company, said that he was considering action against the directors under the 1986 Insolvency Act.

This makes directors personally liable if they are found by a court to have continued trading when they knew, or ought to have known, that their company was insolvent.

In addition to this so-called "wrongful trading" provision, individuals may be banned from holding office as company directors.

Mr Morris said yesterday: "I do not want to prejudice anything, but wrongful trading is something we are actively investigating."

Also facing the risk of personal loss is Mr Douglas Perryman, a former British Telecom finance director, who was a



Du Cann: risks part liability non-executive director of the group.

According to records at Companies House, the group's two other directors are Mr Eric Orbell, former general manager of Commercial Union, and Mr Michael Robinson, a further director. Mr John Sadie, resigned at the end of last year.

The liquidators are also understood to be investigating whether Dominion Holdings, a Cayman Islands-based group which is listed as holding 23

per cent of Homes Assured's shares, acted as a "shadow director" of the group. If so, it also may be made partly liable.

The company, set up to help council house tenants buy their homes, ran up losses of £6m in the 18 months to July.

The company said the directors were taken by surprise by the scale of the losses. These only became clear in recent weeks when two insurance companies - Legal & General and Criterion - attempted to claw back commissions they had paid to the company for endowment policies, he said.

Mr Morris, however, said the directors should have known about this possibility. "They were aware of their contractual relationship with the insurance companies," he said.

The Homes Assured directors became aware of the scale of the problem at the start of August, when they tried to put together a rescue package.

Sir Edward resigned after this, but before the board decided to seek voluntary liquidation last week. However, under the Insolvency Act directors cannot escape liability by resigning.

## Few home comforts for those who rested assured

Richard Waters on the costs of corporate failure

A HANDFUL of financial institutions, up to 20,000 council house tenants and a former chairman of the Conservative party - Sir Edward du Cann - are all potential victims from a corporate collapse which emerged at the end of last week.

All were involved with Homes Assured, a company which existed for less than two years but which managed in the process to run up losses of around £6m. How it managed this will be the subject of much attention in the weeks ahead.

Homes Assured was a product of the Thatcher era: a company set up to help council tenants to buy their houses or flats, which they have been able to do since the "right to buy" legislation of 1980.

The 20,000 people who were drawn by its advertising were offered help with the paperwork to buy their property. They were also sold an endowment mortgage, and home improvement loans once the sale had been completed.

Homes Assured's income was meant to come from three sources. Most was to come from the commissions from selling endowment policies. The company sold Legal & General policies until last summer, and then switched to Criterion Insurance.

Neither side will explain why the arrangement with Legal & General fell apart.

The second source of income was to be commissions from selling home improvement loans. The company projected that it would take up to each council house sale to go through. It was only after this that it would be able to earn the home improvement commission.

The third source of income was from people who had bought their houses and did not take out a home improvement loan. These had to pay £350-£500 to Homes Assured, although the company claimed that this was less than it would

have cost them to arrange the purchase by themselves.

The company began trading in 1987 but business really picked up in early 1988. About four weeks ago, the directors realised the extent of their financial difficulties and tried to put together a refinancing deal. Last week the liquidators moved in.

Homes Assured blames its demise on the councils from which its clients were trying to buy their houses, the insurance companies with which it did business - on almost everyone, in fact, but itself. But its short history reveals a catalogue of mismanagement.

First, the company was set up with hefty overheads. In the year and a half to the end of July its overheads ran to £7m. It had four major subsidiaries, each with their own accounting and other functions (it decided to centralise these in April this year). There were 11 branch offices and, at its peak, a sales force of 400 people (although these people were paid on commission).

The bills were impressive for such a new company: £500,000 on computers, £300,000 for postage and packing, £200,000 on advertising, £150,000 of legal fees, accountancy fees of £100,000, and so on.

The company's downfall, though, was its reliance (at least until sales were completed) on commissions from selling endowment policies. It claims to have sold 16,000 Legal & General policies and 4,000 Criterion ones. Legal & General refuses to comment on the matter, saying that the matter is in the hands of its lawyers, though Criterion confirms the figure.

The problem for Homes Assured was that it was banking on only 20-25 per cent of clients cancelling their endowment policies. In these situations, the insurance company issuing the policy would claim back much or all of the commission it had paid.

In the event, three quarters

of all policy holders cancelled - far more than had been expected, and leading to a massive clawback of commission. Homes Assured claims to have been surprised by the level of these cancellations, which it says only became apparent in recent weeks, and blames the insurance companies for not keeping it more up to date.

In particular, it says that Legal & General just two weeks ago asked for the return of £750,000 - the first time it had attempted to claw money back since last December.

Mr Christopher Morris, the provisional liquidator, is forthright about this claim: the directors knew the terms of their deal with the insurance companies, and so should not have been surprised when they were asked to return to commission.

The situation only became apparent to the Homes Assured board at the start of August. Soon after, Sir Edward du Cann tendered his resignation.

Senior officials from the BTA are travelling to Japan later this month to establish tourist links between Japan and the UK.

He pointed out that the UK could benefit from the Japanese Government's aim of encouraging some 10m Japanese to travel abroad by 1991. Mr Medlicott said that BTA forecasts suggested that by next year, the Japanese market could be worth over £375m to the UK in terms of foreign earnings, compared with £200m last year.

The BTA's campaign to woo the Japanese will include efforts to change the "masculine" image of Britain, said Mr Medlicott. "We will heighten our 'Ladies Britain' promotion in Japan to emphasise the more 'feminine' faces of Britain." Other steps will include organising seminars for the travel trade, and helping the tourist industry to "understand the special needs and sensitivities of the Japanese traveller."

A further 3,000 are near to completion of the purchase of their properties. They have yet to find out whether these deals will go ahead, or whether they too will become victims of the Homes Assured collapse.

## Panasonic plans free homes with skilled jobs

By Michael Smith, Labour Staff

PANASONIC (UK), the consumer electronics company, is planning to offer homes-with-jobs packages to potential employees in one of the most imaginative responses yet to growing skill shortages.

The company, which is the British arm of Matsushita, the Japanese group, expects to spend about £1m buying property near its Bracknell offices, west of London, for the project. Its initiative has been prompted by vacancies amounting to almost 10 per cent of its workforce.

Although more companies are providing mortgage assistance, it is rare for employers outside the brewing and pharmaceutical sectors to provide homes as part of employment packages for permanent staff. Panasonic could find no others when it researched its scheme.

The company believes the potential employee will find the flats provided a more attractive perk than company cars. Mr Michael Kenton, director, says that in spite of the initial investment the programme will be "a darn sight cheaper" for Panasonic than a car scheme.

Once the company has acquired the property, which is likely to be in either Bracknell or Sandhurst, it aims to advertise for staff in areas of high unemployment, such as the north-east of England.

Workers employed will receive salaries similar to those they could expect to find in the north but their accommodation will be provided free. Most will be expected to share the flats with one other employee.

### BTA campaign aims to attract Japanese to UK

By David Churchill, Leisure Industries Correspondent

BRITAIN'S tourist industry plans an all-out campaign to attract the new wave of Japanese tourists expected to travel overseas in the early 1990s.

The move was announced yesterday by Mr Michael Medlicott, chief executive of the British Tourist Authority, on the publication of the BTA's annual report.

Senior officials from the BTA are travelling to Japan later this month to establish tourist links between Japan and the UK.

He pointed out that the UK could benefit from the Japanese Government's aim of encouraging some 10m Japanese to travel abroad by 1991. Mr Medlicott said that BTA forecasts suggested that by next year, the Japanese market could be worth over £375m to the UK in terms of foreign earnings, compared with £200m last year.

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## TUC CONFERENCE

### Unions call throws Labour into turmoil

By Charles Leadbeater, Labour Editor

LABOUR'S POLICY on trade union law was thrown into turmoil last night after the TUC unanimously approved a controversial motion calling for union funds to be protected during industrial disputes.

However, the Congress seems almost certain to back the party's revised defence policy in a debate tomorrow.

The motion on industrial relations law calls for trade unions to be protected from claims for damages from employers or sequestration during an industrial dispute. Labour's specialist industrial relations advisers will meet on Tuesday to discuss the policy review in the wake of the motion.

Labour officials admitted that several key issues were yet to be resolved. These include the definition of a lawful trade dispute, how injunctions would be granted, what sanctions unions might face for unlawful action and what a union would be counted as having authorised industrial action.

The group which helped draw up the policy review report will address these questions during meetings in the next few weeks. Among the suggestions due to be discussed is that trade unions should have some form of limited liability and that a labour relations court should be established to consider applications for injunctions.



Willis: facing turmoil with opposition Labour Party

Mr Neil Kinnock, the Labour leader, played down the significance of the vote, which he said was broadly compatible with Labour's policy. However, the Government pounced on it as evidence that Labour and the union movement's conversion to pre-strike ballots was well under way and no remedy would be available to anyone affected.

The key clause in the motion was moved by the 1.2m-strong TGWU, in the wake of this morning's dockers strike which involved the union in weeks of legal argument during which it faced sequestration of its assets.

Mr Bill Morris, the TGWU's deputy general secretary, told the Congress: "We cannot be

free to protect our members if we do not have a clear protection from being sued, having injunctions placed on us and being sequestered."

Mr Michael Meacher, the opposition Labour Party's employment spokesman, said at the debate that there was a danger that restoring full trade union immunities from actions for damages would make it seem that the unions were above the law. "That could be misunderstood as going back to the pre-1979 position, which we are determined not to do."

TGWU leaders played down the potential conflict with Labour policy. The policy review report, People at Work, is almost certain to be approved at this October's conference, with TGWU support.

The Trades Union Congress yesterday voted to urge all its affiliates to refuse to handle imported waste as part of a wide-ranging commitment to the protection of the environment.

The motion would restore blanket immunity for unions.

"That would mean a union could not be sued whatever they did, it would place unions above the law and no remedy would be available to anyone affected."

The group which helped draw up the policy review report will address these questions during meetings in the next few weeks. Among the suggestions due to be discussed is that trade unions should have some form of limited liability and that a labour relations court should be established to consider applications for injunctions.

## BT to keep price rises within rate of inflation

By Hugo Dixon

BRITISH TELECOM (BT), the national telephone network, has agreed not to increase its prices for private telecoms circuits, which generate £300m in revenue each year, by more than the rate of inflation as part of a deal with the Office of Telecommunications (Ofcom).

Speaking at a conference on privatisation at the Glasgow Business School, Mr Peter Lilley, the Financial Secretary to the Treasury, said that the Government's main concern through privatisation was to improve the supply side of the economy.

He disputed the view that natural monopolies were not to benefit from the disciplines of free enterprise.

The Government was introducing competition into activities such as electricity generation.

Where a monopoly could not be sensibly broken up, "the

profit motive is a powerful spur to satisfying customers and the efficient use of resources," he added.

Mr Lilley pointed out that privately owned utilities must also compete in capital markets for funds to invest while the share price quotation "acts as a constant goal to improved results."

Mr Lilley also challenged the view that public ownership of utilities benefits the consumer and the environment.

He said that where the government has the dual role of owner and regulator, the regulatory function has tended to play second fiddle. The water authorities had "combined inappropriately the role of provider of water supply and sewage disposal with that of environmental watchdog policing those tempted to pollute rivers and seas," he said.

At the same time as announcing the agreement, Sir Bryan Carsberg, Ofcom's director general, defended his overall policy against criticism he has unfairly penalised BT to help Mercury Communications, its smaller rival.

He also sought to defuse a controversy raging in the telecommunications industry over the Government's decision to promise Cable & Wireless, Mercury's parent, a new personal communications licences designed to create a mass market in mobile communications.

The controversy has centred on rumours that Lord Young, who announced the licence when Secretary of State for Trade & Industry, is considering joining C&W's board. But Sir Bryan made clear that the decision was based on his advice: "I initiated the discussions that C&W should be given a licence."

The price cap on private circuits will run for four years, but because BT has frozen prices since March last year, will be allowed to increase prices by 11.3 per cent - the amount the retail price index rose in the 16 months to July.

## Philips joins consortium with GEC and Plessey

By Hugo Dixon

PHILIPS, the Dutch electronics group, has joined a consortium led by the General Electric Company and Plessey, which is bidding for one of the UK's new personal communications licences.

Personal communications are designed to create a mass market in mobile communications. Two or three licences are due to be granted by the end of the year, with the GEC/Plessey consortium considered one of the front-runners. The inclusion of Philips increases chances that personal communications will be adopted in other European countries.

Philips is taking a 5 per cent stake in the consortium.

A further 5 per cent is being taken by Kingston Communications, which runs the telecoms network in Hull.

There is, however, concern that other countries could boycott the system, leaving the UK with an incompatible system.

## Swiss company to invest £5m

LANDIS AND GYR, the Swiss-based manufacturer of electricity meters, payphones and building control equipment, is investing £5m in a factory at Telford for electronics-based measuring equipment.

The company said yesterday it expects to open the plant, which will concentrate on making domestic electricity meters, at the end of next year.

The workforce will be expanded to about 200 within six months. The group's facility in West London, which employs 200, will be kept on for the time being.

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## UK NEWS

## Views conflict on future prospects for the North Sea industry Oil companies predict slow decline

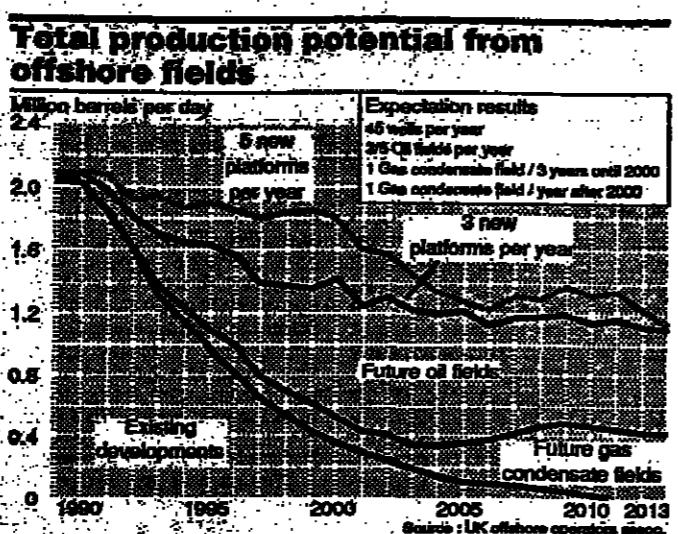
By Steven Butler

THE UK Offshore Operators Association (Uoka) yesterday published a bullish 15-year forecast for British oil and gas production in which oil production could be as high as 1.4m barrels a day in 2013, compared with more than 2m today.

The association, which groups together oil companies operating in the North Sea, implies only a gentle decline for the UK oil industry. Although estimated production would be unlikely to meet all of Britain's oil needs by the end of the period, it would supply the great bulk of it.

The study concludes Britain would be able to meet its oil needs without recourse to imports well into the next century, and forecasts gas production at 6bn to 8bn cubic feet (bcf) a day in 2013.

The study is based on a poll of Uoka members and statistical projections of known exploration and development trends. It assumes a broadly favourable business climate and does not include some factors that could have a big impact on production, such as technical



innovation. The most important variable affecting future production rates turns out to be the rate of new platform construction. The study takes an average of three or possibly five new oil-field developments a year, six new gas platforms a year, and

one field of gas condensate, a light hydrocarbon containing liquids and gas, every three years from 1990 to the end of the century, with one field per year after that.

Based on this level of activity, the offshore industry is expected to make \$14bn to

\$25bn in cumulative capital expenditures by the end of the century, and 23.7bn to 27.8bn in spending for expenses.

Oil output from fields currently in production is expected to fall by half by the mid 1990s, while gas production from current fields should be halved by the year 2000.

Most of this decline will be compensated for by 150 undeveloped discoveries that contain 6.8m barrels of oil and 33.4 trillion (million million) cubic feet (tcf) of gas. By the next century gas condensate fields, which are currently undeveloped, will come to play a big role in supplying Britain's gas needs. Existing gas production from conventional fields, gas from condensate fields, gas production could increase to 8bcf a day by early next century, but could rise to 8bcf should gas condensate discoveries come on stream.

The development of gas production would also be affected by uncertainties about the future of the gas market, where the Government is trying to encourage competition, and on policy on gas imports.

## United to spend £3.5m on factory in Ulster

By our Belfast Correspondent

UNITED Technologies, the American manufacturer of car wiring harnesses, is creating 250 jobs at its Londonderry factory in a £3.5m project backed by Ulster's Industrial Development Board, it was announced yesterday.

An extra 190 workers have already been recruited and the other 60 jobs will be added within the next three years, bringing total employment to more than 800.

Mr Richard Needham, Ulster's Economy Minister, said the expansion resulted from increased sales. The company's customers include the biggest European car makers.

United Technologies is the 16th largest company in the United States with total sales of \$12bn and 200,000 employees worldwide.

• Britain is desperately short of computer specialists with experience of, and the ability to teach, one of the more important new information technologies.

As a consequence, International Computers (ICL), has decided to establish its first training development centre specializing in the technology - Unix software - in the Republic of Ireland where it can take advantage of the country's abundance of highly qualified young people.

## Result expected on Harland bid

THE OUTCOME of the management-employee buy out of Harland and Wolff, the Belfast shipbuilder, will be announced on Friday, Our Belfast Correspondent writes.

It has been thought that the company would be able to disclose the level of share applications today but the deadline for receipt of completed forms was extended to facilitate late applications.

Mr Peter Morrison, the energy minister, said he was considering such a study.

He had recently established an oil industry export advisory group which involved major companies.

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ZURICH, 2/3. NOVEMBER 1989

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R.Sevilla, Fundacion Natura, Ecuador;  
G.Tammes, NMB Bank, The Netherlands.

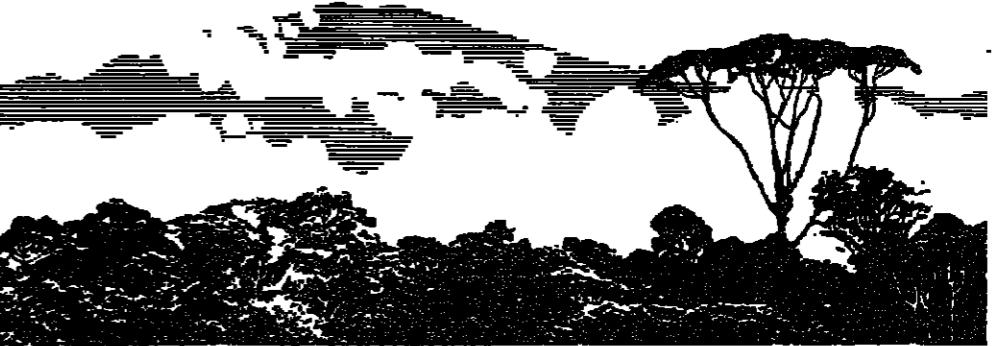
The conference is organized by:

WWF-International; Environmental Studies Programme, Dartmouth College, USA;

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The organizers gratefully acknowledge the support of the German Marshall Fund of the United States.

For further information please contact: Conference Secretariat, Satellite Office Sonvia, 7175 Sonvia, Switzerland; Fax 0041 1 362 5107



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TRINITY GROUP

## Unleaded petrol sales corner 24% of market

By James Butler, Scottish Correspondent

SALES of unleaded petrol went on rising last month and now account for almost a quarter of the UK market, the Government said yesterday.

In the past year sales have risen from 0.8 per cent to 24 per cent.

Mrs Virginia Bottomley, Environment Minister, has described the increase as "drastic." She said a poster campaign would be launched this month at all MoT testing stations to encourage even more motorists to "switch to unleaded fuel. She also urged manufacturers to encourage dealers to convert used cars.

In a letter to car manufacturers, Mrs Bottomley said the sale of new and used cars already adjusted to use unleaded petrol would help to overcome the obstacle of persuading motorists to have their cars converted.

which were still "fighting for survival" after the collapse of the market when the oil price collapsed in 1986.

The result was often an unbalanced performance by the contractor.

As a consequence, he warned, the supply industry would be unable to play its role in achieving technological breakthroughs.

The small technology companies which provided the seed corn for future growth and development would struggle badly and were already showing a poor survival rate. Mr Wood called for suppliers and oil operators to work together more as partners than adversaries.

He called for longer term service contracts with a better risk sharing. Mr Wood said the UK supply and service industry's share of the international market was "woefully short of what it should be," bearing in

mind that the UK continental shelf has been the main proving ground for the world offshore industry for the past 20 years.

This included the performance of the many foreign-owned companies which operated from the UK.

"Government ministers make ever more ambitious pronouncements on the major contribution the industry is making worldwide, but no figures are available," he said.

He said the UK's share was more like 5 per cent than 10 per cent of the world market. He called for a government study of overseas opportunities and the UK industry's role in them.

Mr Peter Morrison, the energy minister, said he was considering such a study.

He had recently established an oil industry export advisory group which involved major companies.

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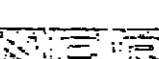
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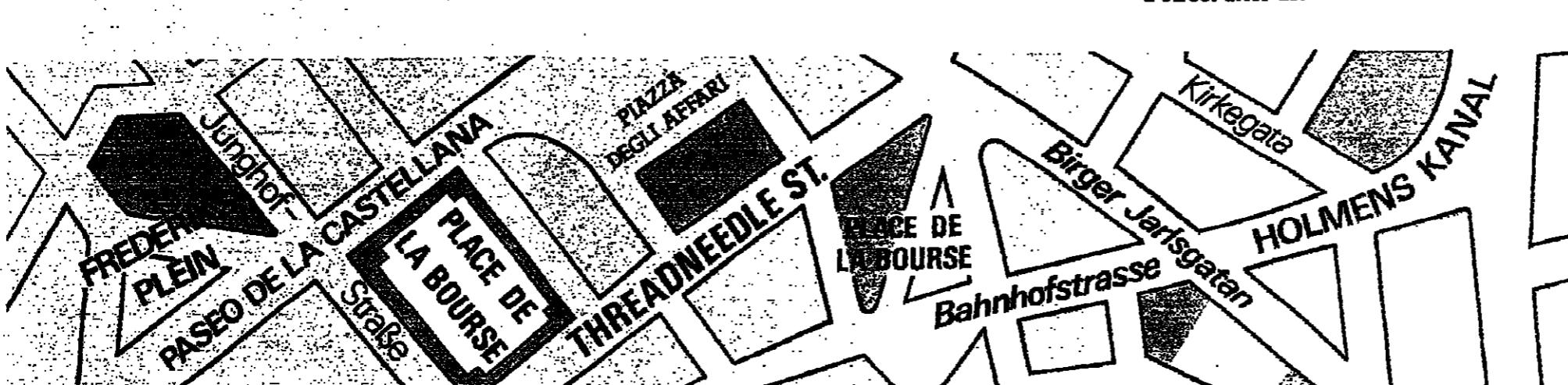
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## MANAGEMENT

## Career decisions

## A study of working life

Andrew Jack explains the value of a scheme which allows female American students to spend a week shadowing a role model



cult matching the sponsors' and externs' aspirations and personalities. "Applicants may look as though they've been aiming at investment banking since age four," she says, "but often they really have no idea what they want to do."

Some sponsors want externs who are seriously interested in that particular career. But others are much more flexible. Lucy Conant, a farmer in western Massachusetts, says: "They come to spend a week doing something different being outdoors, making maple syrup, doing physical work."

The lessons are the same for more recent externs. "The home-stay gave me a rounded-out view of the whole lifestyle," says Heather Douglas. The fact that she is now having second thoughts about being a doctor proves the success of the externship programme. "I've decided I don't want to spend nine years training for this career."

Jill Shapiro, another student who stayed with a doctor says: "I had done some secretarial work in a hospital before. But I was interested in observing what a doctor actually does all day. My sponsor was very good about including me in everything she did."

Mary Psychas, who shadowed a senior executive in the American Youth Hostels Association, says: "I learned a lot. It made me more aware of the kinds of things women are doing, the jobs you can get without having to go to graduate school, and things like the importance of the town or city

applied to law school, and is now working with a criminal defence and civil litigation firm in Boston.

"But the most valuable lesson I learned was that you can be a wife, a mother and a professional," adds Beckman. "I was struck by the fact that my sponsor didn't have to miss out. She showed me that you can't expect everything to go smoothly, but you can work and have a family."

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Mary Psychas, who shadowed a senior executive in the American Youth Hostels Association, says: "I learned a lot. It made me more aware of the kinds of things women are doing, the jobs you can get without having to go to graduate school, and things like the importance of the town or city

where you want to work."

Beukema says that the women are very young and tend to think in absolute terms. "They think, 'If it turns out wrong my life is over.' When sponsors show them that they don't have to make all their big decisions now, it can be very reassuring."

Aida Press, Radcliffe's director of public information, has sponsored several externs in the past. "They do whatever we do," she says. Although most students passively shadow their sponsors, Press likes to get hers to write and do research. She is also one of the few sponsors who "does not offer accommodation. I need a little life for myself."

Beukema admits that recently-married husbands do sometimes object to the live-in arrangement. "But most of the women are thrilled at the prospect of having this intelligent, vital life in their house. They find it very exciting to spend time with someone with so much passion and energy."

"We have years of building relationships with alumni," says Martha Leape, head of Harvard's Office of Career Services. "They are very loyal and have active graduate associations."

An attorney, Sharon Fisher, became a sponsor this year. "I have been out of touch, but now I've been inspired to make a substantial contribution to the slumfund for the first time."

Andrew Jack was the Choate Memorial Fellow at Harvard 1988-89.

a person does all day, and how you can juggle all three things at the same time. We talk a lot about husbands, babies and cooking as well as work."

"That's the best thing," says Portia Weiskel, the organic farmer. "Being with us round the clock shows them the funny nonsenses of life. We send them back with one way of putting their knowledge into practice."

Paediatrician Roselyn Kolodny feels that there "still aren't really a lot of good female role models in medicine. The extern programme gives me the chance to get across my point that you can raise a family and work, and be reasonably successful at both. And a lot of that happens round the kitchen table."

On the downside, says Margaret Nelson, a law partner, "being with anyone 24 hours a day can be a little on the tiresome side." Another sponsor, who wrote on her evaluation form that she felt she was being treated "rather like the mother of a teenager."

The externs' education was not just limited to the overall picture. Several sponsors made comments about students' punctuality, or inappropriate dress for work. Nevertheless many of them volunteer year after year.

There has been some discussion about allowing men from Harvard to join the scheme. Some sponsors are strongly opposed. Rosemary Kolodny is less worried, but says: "It isn't so important for them. Men still have so many more opportunities."

"I don't mind, personally," says Beukema. "I think men would be as socially comfortable participating, and they would be less willing to open up. But getting them in the home would certainly be an eye-opener for them."

"Women are still more responsible for the home though," says Brennenman. "I think they are more concerned about professional incursions on private life."

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## Executive time

## The managers with a magnificent obsession

Michael Skapinker demonstrates that a company's direction is determined by its chief executive's subconscious priorities

Marcel devoted his time to a wider range of activities than the other two. His attention ranged from new project development to operations, to sales and personnel management. Most of his time was devoted to customers. He insisted on personally reviewing price quotations given to them.

Noel concluded that, by devoting more or less time to particular issues, the chief executives demonstrated to their subordinates which aspects of the company's work they should regard as important.

Paul indicated that finding political support was more important than serving the organisation's customers. Louis made it clear that keeping costs down should take priority over looking for new clients. Marcel's actions indicated that customer service should be his company's prime priority. Paul was very interested in all the price quotations he sent.

It is always worth examining those activities which the chief executives, surprisingly, insist on carrying out themselves, Noel says. Writing manuals, checking price quotations or designing a television commercial could probably be done by someone more junior. By doing them himself, the chief executive reveals something about the organisation's priorities.

Noel adds that analysing the activities of chief executives over a month revealed more than continuity; they seemed almost obsessive. Paul was obsessed with the need to be autonomous and to survive. Hence his attempts to cultivate important political contacts, and also his insistence on writing the organisation's procedure manual himself. Louis appeared obsessed by the need to make money. By constantly cutting costs he ensured that he did so. But his organisation failed to grow. Marcel was obsessed with quality. Unsurprisingly, his organisation was the most successful of the three.

Strategic Management Journal, Summer 1989.

When Heather Douglas, a student at Radcliffe College in the US, decided to spend her spring holiday with a doctor, not more than she remained for. After five days of studying a doctor's life – by watching Dr Vanaja Ragavan at work, and spending the nights at her house – she decided to cancel her plans to attend a medical school.

It is difficult for any student to imagine what life will be like when he or she starts a first full-time job. But it is more difficult for young women in the 18-21 age group to find a role model who can show her how she pursues a career and leads a fulfilled home life.

Opportunities for sampling the world of work are relatively high for American students; many are employed part-time, and work experience – so-called "internships" where the students are attached to an organisation during the working day – is widespread. But a few years ago, Radcliffe, the female part of Harvard, introduced a programme to give its students a taste of what life is like as a working woman around the clock.

"It's all about successful women helping those that are just coming along," says Grace Huffaker, a Radcliffe graduate who helped found the "externship" programme in 1977. The so-called "extern" students live with their "sponsors" as well as shadowing them at work.

"There is a strong commitment by our alumnae to share their experience," says Radcliffe's dean of students, Philippa Bovet. Her assistant, Stephanie Beukema, says: "We focus on balancing professional and personal life, and on the juggling required when a woman works full-time outside as well as inside the home." With the help of a student, Beukema devotes half her time to running the scheme.

This spring, 63 Radcliffe externs took part in the scheme for a week in April. Placements on offer included time with women lawyers, doctors and teachers, but also with a dance therapist, a self-employed weaver and an organic farmer. There was a "creative home-maker" and a PhD candidate, too, though neither found any takers.

"What the students want constantly changes," says Beukema. "During the 1980s they have increasingly been asking for glitz Wall Street banking and law jobs." It can be difficult

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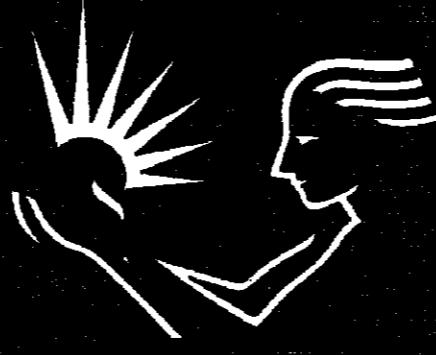
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## TECHNOLOGY

# Element of surprise in high-tech curriculum

David Thomas finds no haven for tradition in the first of the UK's City Technology Colleges

**A**nyone wandering into a City Technology College — one of the new wave of technology-oriented schools — is likely to be in for a surprise.

CTCs are already among the most controversial of the UK Government's educational initiatives, even though only three are so far in existence — Kingshurst, in Solihull, launched last year, and Middlesbrough and Nottingham, opening this month.

The schools draw on business sponsorship for part of their capital costs, but they rely on central government for the bulk of their lavishly equipped classrooms and for their day-to-day expenses. This has prompted the Labour Party and the teaching unions to attack them for siphoning off resources from the rest of the state sector.

Yet perhaps the most threatening aspect of CTCs for the traditional educational establishment is their zest for experimentation. Outside local authority control and exempt from the national curriculum, they are free to construct their own timetable. Although all will be committed to giving technology a central role in the classroom, each CTC will yield additional specialities.

Consider the two CTCs opening this month. The Nottingham CTC is introducing a novel pattern of industrial relations and term structure: all its

teachers have signed a no-strike agreement and are to work a five-term year. It is also introducing a strong vocational flavour into its studies.

Middlesbrough CTC — for its part, is putting a heavy stress on Spanish. All its teachers will learn it, partly because it is a personal interest of the principal, but also because it is one of the world's most widely spoken languages.

Until the advent of the two, the only working model of a CTC was to be found on a bleak part of the Solihull-Birmingham border. Many people will regard CTCs as one of the Conservative Government's most favoured educational objects, will try to prevent them from returning to traditional methods. A visit to the Kingshurst CTC soon dispels this misconception.

I took part in one Kingshurst lesson, the end of one of its regular two-hour blocks from the normal timetable. Once a term the whole school abandons its routine to work on projects around a single theme: on this occasion, 'Cars'.

Matthew, a child friend, had assembled the electronics for a clock of the future — a decimal clock with 100 seconds in a minute, 100 minutes in an hour and 10 hours in a day. Vicki and her pals have composed, dubbed and recorded pieces of music with references to time woven into them. Julie, whose hobby is keeping birds,

is doing some work on metamorphosis in animals. Spencer and Stephen are writing a computer game set in the future.

Several things stand out as you move through the school's corridors, bumping into little knots of children working on these and a dozen other projects. One is the children's remarkable self-confidence in describing their projects, considering that, as the first intake, they are aged only 11 or 12. The second is that they are working largely unsupervised, even on the school's array of expensive computers.

Valerie Bragg, Kingshurst's building and dynamic principal, draws a link between the two: 'I believe that if you trust them and give them their freedom, they will return that trust.'

But perhaps the most interesting fact of these projects is the way in which technology is integrated into their heart, rather than being seen as a bolt-on extra.

For the two weeks, the school's pupils are first divided into groups of about 36, with three teachers allocated to each group. Typically, the three will have different specialisms, one being a scientist, another a linguist and the third a historian. They then advise the children, in smaller groups, on different facets of their work. Clint's project on the evolution of cars, for instance, could involve reading



Pupils get their hands on video editing equipment at the Kingshurst CTC

up the history of the car, as well as making models in the school's workshop.

The teachers continually assess the children, rating their performance as "basic", "intermediate" or "advanced" in several aspects of their work, such as ability to use equipment, presentation, fair and analytical skills. At the end of the project, the assessments are recorded on the school's computer and are open to inspection by the parents, who also visit an end-of-project exhibition.

Building technology into the heart of teaching is an attitude mirrored in the school's wider curriculum. The way in which technology is integrated into their heart, rather than being seen as a bolt-on extra.

For the two weeks, the school's pupils are first divided into groups of about 36, with three teachers allocated to each group. Typically, the three will have different specialisms, one being a scientist, another a linguist and the third a historian. They then advise the children, in smaller groups, on different facets of their work. Clint's project on the evolution of cars, for instance, could involve reading

processing and working with lathes. After the first year, however, the timetable looks much as in most secondary schools, the difference being that pupils are expected to use their core technological skills in every subject.

Another difference is that the children will have much more contact with employers, drawing partly on the school's links with the dozens of sponsors who have added their names to the two principal backers, Hanson and Lucas Industries.

In view of the lavish resources and extensive links with companies that the first CTCs will enjoy, it will be surprising if they are not quickly regarded as beacons of local excellence. The stiffer test is whether they begin to affect the climate of opinion in the majority of schools. Otherwise, they could eventually be regarded as little more than curiosities since only 20 are planned in total.

# Wind of change in a tunnel with thinking walls

By Andrew Wiseman

An "intelligent" wind-tunnel with flexible walls — for three-dimensional studies of spacecraft and aeroplane models — has been successfully tested by engineers of the Technische Universität in West Berlin.

Sponsored by the German Research Association (Deutsche Forschungsgemeinschaft — DFG), a national body that co-ordinates scientific research, Professor Uwe Ganzer, of the university's Institute for Air and Space Travel, says that this work has not only improved wind-tunnel measuring techniques but also saves time.

A wind-tunnel is a comparatively simple structure: an enclosed passage through which a controlled air flow is forced at various speeds so that static scale models or their parts can be subjected to aerodynamic tests.

The team then proved that any correct wall contour could be created in two or three stages. There was no need to know anything about the flow surrounding a model. Only flow conditions in the immediate vicinity of the wall had to be taken into consideration.

To achieve a self-adaptable measuring distance, the researchers designed a wind-tunnel with eight walls, instead of the customary four. Each of these flexible walls can be altered two-dimensionally, providing a good approximation of a three-dimensional flow area contour.

Every wall is held up and shaped by 10 joints, linked to electric motors. A series of potentiometers constantly monitors the contours of the walls and steel seals seal the gaps between them.

The system's "intelligence" is controlled by a network of microprocessors. They interrogate the pressure distribution within the tunnel and the contours of the walls, adjusting them as necessary. It is fast, reliable and accurate, and the hardware is comparatively cheap.

The new wind-tunnel has already proved itself to be capable of dealing with all air-flow speeds. Ganzer is convinced that "it will ensure a marked increase in the reliability of wind-tunnel calculations and reduce the number of measurements needed."

## Towards a propulsion system that enables a ship to 'swim like a fish'

**A**certain amount of envy has always been evident in the expression to "swim like a fish." Inspiration for an improvement in the performance of ship's propellers, or screws, has come from the mode of propulsion used by large fish, such as sharks, and the cetacean mammals — whales and dolphins.

Not all fish have the same mode of propulsion. The way the cetaceans and sharks swim is described as carangiform, meaning that the lateral body movement is greatest at the tail. In addition their tails have a large aspect, which is the ratio of the tail's span to its chord. To imitate this, a

mechanical finned tail needs to be constructed of a similarly large aspect with a mechanical system that imitates the animal's movements. The tail is flexible and the behaviour of its various parts is phased.

The theoretical side of the use of a flexible fin as a propeller was investigated as far back as 1938. Interest then lapsed, but papers on the subject started to appear again in the 1960s. Real progress was made and it has become rapid in the last 10 years, particularly through work at Glasgow University, Memorial University of Newfoundland and the Chalmers of

University of Gothenburg. Most recently Einar Jakobsen, a Norwegian researcher, has taken out a patent to cover certain aspects of the fin propeller in connection with a rigid horizontal foil wave motor — a closely allied subject.

The development of a propulsion system involving a flexible foil has been assisted by progress in reinforced plastics which, according to Professors R. C. and P. S. K. Lai of Glasgow University, combine high tensile and bending strength with great flexibility and good resistance to fatigue. They have been studying which combination of size relation-

ships, materials and modes of motion results in the highest speed and efficiency, and how such propellers can be made and sold.

The ship is likely to benefit would be below 1,000 tonnes, where the conventional screw propeller gives an efficiency in the region of 60 to 65 per cent. A flexible fin propeller with an aspect of 4, far less than nature has given to sharks and whales, could achieve an efficiency of 70 per cent.

Calculations reveal that with an aspect of 10 the propeller should have an efficiency of 85 per cent. An improvement from, say, 62 per cent to 85 per cent would significantly

reduce the fuel bill, according to the Offshore Research Focus published by the Department of Energy.

Best results are obtained when the fin's heave and pitch are 90 degrees out of step: when one is at its peak the other is zero and vice versa.

For a ship of, say, 65 m length such a propeller is a practical possibility. The smaller the amplitude of movement, the more effective the propulsion system, which is all the more advantageous since it is reasonable to assume that a small ship's propeller would not be deeply submerged.

Michael Swiss

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Likewise, how many Marketing Directors in industry control the technology marketing process, including planning and product development, that's not exactly their responsibility in another part of the company!

Marketing is not a science. It is the creative process identifying the market need, through to the implementation of product strategies to meet that market need. Nothing very clever in that, but how many engineers and scientists address the market need first.

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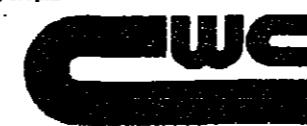
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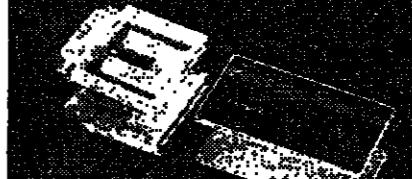
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Wednesday September 6 1989

## The decision at Plessey

INSTITUTIONAL shareholders in the British electronics group Plessey have never been much enamoured of the choices on offer in the long running takeover battle with the General Electric Company (GEC) and Siemens of West Germany. But this week decisions can no longer be avoided: the first closing date for the GEC-Siemens offer is tomorrow and, more important, GEC will be able to buy Plessey shares in the market after its extraordinary general meeting on Friday. The institutions, which in the past have been all too passive in relation to both companies, now find themselves temporarily in the driving seat.

Plessey's case for continuing independence rests heavily on the assertion of its managing director Mr Stephen Walls that the corporate leopard has changed its spots. Sir John Clark, who in nearly two decades as chairman and chief executive has failed to inspire an enthusiastic institutional following, is to become a non-executive chairman next March. Plessey's viability as an independent company is no longer at issue since Mr Walls has already committed Plessey to the sale of its stake in this business. So the outcome turns on the credibility of the rump.

### Ambitious plans

Mr Walls argues that the company is already using technologies acquired in the military area for new civil products. It is also seeking to conclude an alliance with a leading Japanese semiconductor company, as yet unnamed. And it has ambitious plans in its European networks and services business.

Apart from telecommunications, which might have been dealt with as part of an agreed deal leaving the rest of Plessey to fend for itself, the industrial case for parcelling out Plessey assets between GEC and Siemens is not overwhelming. Even in semiconductors, where Plessey needs a partner, joint ownership by two companies which have had entirely different strategies for this sector may not be the most promising way forward. The problem is that, except in outline, no other way forward is on offer. Even though, from an

industrial point of view, the continued independence of Plessey has its appeal, the institutions are being asked to take a great deal on trust. While Mr Walls has impressed many in the City with the conduct of the defence, he is still inexperienced for the job of building and leading a major international electronics business.

### Uncertainty

Yet Lord Weinstock's institutional following has also suffered disenchantment in the 1980s and the issue of management succession remains unresolved. GEC has been seeking to advance through joint ventures with powerful foreign partners. But there is some uncertainty about the strategy and direction of the group after the recent restructuring.

The GEC cash offer is not generous. But the alternative involves making a risky gesture of faith in a supposedly new-look Plessey. If, as seems likely, the institutions take the easy way out and sell their Plessey shares, they should seek to learn some lessons from the affair. The Plessey record has been patchy and there have been several occasions in the past on which the institutions, as active and interested owners, could have intervened to change or strengthen the Plessey management. One recognises the inhibitions under which the institutions operate – their duty to policy holders, their lack of industrial know-how, the difficulty of dealing with a dominant chief executive – but it is wrong that the responsibilities of ownership should be exercised only at the time of a take-over battle.

If it wins the contest, the focus will be on GEC. The recent corporate alliances have made the company even less vulnerable to a hostile takeover than it was before; this puts a greater onus on the monitoring role of institutional shareholders. The institutions cannot be expected to second-guess Lord Weinstock in running the business. But they do have responsibilities and powers in relation to management succession and board structures. They should be prepared to use their influence if they think changes are needed.

## Early election in Spain

WHEN POLITICAL leaders opt for early elections, the decision usually comes with little advance signalling. Felipe Gonzalez, the Spanish Prime Minister, has done precisely the opposite. His announcement last week of elections in October, eight months early, was well flagged and has taken no one by surprise.

Mr Gonzalez hopes to gain a new mandate by taking advantage of the continuing popularity of his Socialist Party and the divisions among the opposition. He is also concerned about the overheating of the economy and the likelihood that politically unpopular remedial measures will be required. Equally, the potentially unpopular task of integrating the hitherto protected Spanish economy into the European Community by 1992 is only now beginning in earnest.

The opposition will cry foul over Mr Gonzalez's political opportunism, but it is understandable that the Socialists fared exceptionally well in the European parliamentary elections in June. Moreover, public sentiment remains favourable to the government, despite growing unease at the corrupting influence of the easy money generated by rapid growth and the inflows of foreign investment.

### Justified opportunism

His opportunism is also justified. The Socialists have governed unchallenged since 1982 by occupying the centre ground of politics. The opposition remains hopelessly fractured and offers no clear alternative. This situation has impoverished political debate and created a certain arrogance and corruption among the Socialists, especially in local government. But the possession of a strong government is crucial for Spain's own political and economic development, as well as its relations with the EC. Such a government can only be provided by the Socialists.

None the less, Mr Gonzalez needs to clarify the economic measures he proposes if he is to gain a mandate for bold action. Fortunately, his most important point should be a congenial one: it is unnecessary to panic about the econ-

omy. Not only is it desirable for Spain – a relatively low-income, high-potential economy on the periphery of the EC – to continue to grow rapidly; it is equally appropriate for it to borrow abroad.

In any case, the instruments available for short term control of demand are limited. They became still more so when the decision to join the exchange rate mechanism of the European monetary system (EMS) was taken last June. If upward pressure on the exchange rate were to become overwhelming, the peseta could be revalued as a last ditch counter-inflationary measure. But such a revaluation would be economically damaging. It also looks unnecessary, with rates of interest on three-month money close to 15 per cent and the peseta below its peak of last June.

### Reduced borrowing

Only fiscal policy and direct control over credit are left. Of these, fiscal policy has been quite successful. The share of public expenditure in gross domestic product has stabilised at a little over 40 per cent, well below the average for the European members of the OECD. Net government borrowing has also been reduced, from its peak of 7 per cent of GDP in 1985 to only 3 per cent in 1988.

Nevertheless, the structural deficit remains too high. Further efforts to raise revenue and tighten fiscal policy are needed. At present, taxes fall very heavily on the few who actually pay them, the reason being the prevalence of tax evasion. A future government must widen the tax base, further reform the tax structure and improve tax collection.

Measures to control credit expansion will also have to be made more effective. Curbing such lending is difficult; however, because the economy has become open to international capital and because so much of it remains outside effective government control.

While curbing demand is desirable, progress will be slow. Fortunately, the Government should have the time it needs. In any case, the prime challenge is not overheating but the longer-term task of modernising both the economy and Spanish society.

**W**hen Cape Town citizens awoke this morning, the day of South Africa's general elections, many will find no milk on their doorstep. At the weekend, a leading dairy warned it was suspending home deliveries in the city because two-day general strikes called by black trade unions to protest at the elections, from which blacks are excluded. It counselled housewives to stock up on Monday, or risk running out of milk.

Voters in most countries can be swayed by such trivialities, and South Africa is no exception. The challenge for political analysts is to determine which voters will respond to what kinds of last-minute stimulus – and to take a stab at guessing who will win the election on that basis.

Most analysts agree that the task this time is more difficult than ever. It has become almost a cliché to say that today's election is likely to be the most closely contested in 41 years of National Party rule; even the National Party does not disagree with that.

But the degree of National Party concern was never more evident than in a pre-election briefing given by Mr Stoifel van der Merwe, the Minister of information, to members of the foreign press.

Mr van der Merwe's guess was that the National Party would win 100 of the 106 seats in the white house of parliament, 23 less than they won in the last poll in May 1987.

Given Mr van der Merwe's position as a government spokesman, this is almost certainly an optimistic estimate. But even if the party's true forecast were to fall into the mid to upper 90s – a range favoured by many political commentators – that would still give the National Party an absolute majority in the white legislature.

That has not, however, stopped talk of a hung parliament in which no party gains a majority of 84 seats. For the word on almost every commentator's lips is "fluidity". Just two days ago, informal polls were still showing as much as 20 to 25 per cent of the electorate undecided.

Mr van der Merwe puts it this way:

"Normally, people inherit their political affiliations like they inherit their religion. But at times of crisis, they re-evaluate these affiliations, and you get much greater fluidity among the voters."

Indeed, one of the last public opinion polls published before surveys were suspended six weeks ago showed a clear bias towards a hung parliament: the poll, conducted by an influential political scientist, Professor Lawrence Schlemmer, predicted that an 80 per cent voter turnout would yield 78 seats for the Nationalists, six short of overall majority.

But that was before any of the three white parties really got into the rhythm of campaigning – and long before the formidable National Party machine shifted into high gear.

It also preceded a number of other important events: the launch of the anti-apartheid defiance campaign which has brought black political activity to a pitch not seen since a state of emergency was imposed in 1966; the African safari of acting President F.W. de Klerk to Zaire and Zambia; and two successive Springbok triumphs in the rebel rugby tour, which have warmed the hearts of many a white voter. Indeed South African radio, which normally reflects government thinking, has made great play out of the Springbok victories.

Yet it was the resignation of former President P.W. Botha just over three weeks ago, which seems to have kicked off the liveliest campaigning. Until that time, the National Party appeared to be saving its strength – while the Democratic Party, a coalition of liberal white parties formed only five months ago, was dissipating its energies on a campaign that peaked before the Nationalists even got going.

For the National Party seems to have taken the tactical decision that votes lost on the right of the party – to the ultra-right wing Conservative Party of Dr Andries Treurnicht – are

**Patti Waldmeir reports on the most closely fought South African election for 40 years**



Three protagonists (l to r): Andries Treurnicht of the Conservatives, F.W. de Klerk of the National Party and Denis Worrall, joint leader of the Democratic Party

## De Klerk squeezed from both sides

With Mr Botha safely out of the way, the National Party got busy burnishing the image of Mr de Klerk. From platforms throughout the country, Mr de Klerk made the same visionary speech over and over again about peace and prosperity in our time. The language was vague enough to accommodate a wide range of interpretations; but the image of the "new broom" seems to have got through.

Under the heading "new leader, new vision, new action," Mr de Klerk outlined his programme for change in the weekend press. The advertisement speaks of bridging the gap of distrust, suspicion and fear among South Africans; launching a "great indaba" or negotiating forum; opening the door to prosperity and economic growth; developing a new constitution allowing individuals to participate without domination; and controlling unrest with a firm hand.

Nowhere does it refer to the concept of "group" rights – the National Party's own patented way of referring to race in South Africa. The invitation to individuals to participate in the constitutional future "without domination" is enough of a clue that Mr de Klerk is not proposing black majority rule. But the language of the advertisement is designed to appear reasonable and moderate to liberal-leaning voters.

For the National Party seems to have taken the tactical decision that votes lost on the right of the party – to the ultra-right wing Conservative Party of Dr Andries Treurnicht – are

days, will have helped the Nationalists stop creeping defectors on the left. For despite efforts to distance itself from the so-called "Mass Democratic Movement" – the loose coalition of anti-apartheid groups mounting the campaign – the Democratic Party will suffer the most damage from resurgent black unrest.

Indeed, several respected political analysts have substantially increased their estimates of National Party support since the anti-apartheid upheavals in Cape Town last weekend. The resurgence of unrest may well shift the entire electorate to the right – with Democratic Party voters opting for the Nationalists, and some Nationalists preferring the Conservatives. But the unrest is centred in the Cape, where the Democratic Party has the most to lose.

Had such unrest occurred during the last campaign, in May 1987, there seems little doubt that the National Party government would have reacted with a vengeance. In that election, Mr Botha was asking voters for a mandate to maintain law and order; his language was the language of war; his aim to persuade South Africans of a "total onslaught" waged against them by the African National Congress, the international community, and the internal opposition.

The words "total onslaught" have not been heard from Nationalist lips in this campaign. And though South African police have beaten and whacked a number of demonstrators – not to mention using tear-gas and arresting Archbishop Desmond Tutu – their response has not been particularly brutal by South African standards.

This time, Mr de Klerk has made it clear he is asking for a mandate to negotiate a new constitutional future for South Africa. The challenge for voters is to determine whom he is willing to negotiate with, and what those negotiations will be about.

Mr de Klerk has already succeeded in conveying his home tides to the

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### From Cowley to Sofia

■ There are very few British businessmen resident in Bulgaria and business is hard to come by, not so much because the Bulgarians are unwilling but because of the shortage of foreign exchange. Yet when I was in Sofia last week, there were repeated stories about the chances for British Aerospace.

There are three projects. The

Bulgarian airline is about to buy non-Soviet aircraft for the first time. A BAe 146 has already been on view in the country. Secondly, the Bulgarians are seeking to build a new modern airport outside Sofia as a joint venture. (The present one is antiquated and is about to be closed.) BAe could have a natural interest in that.

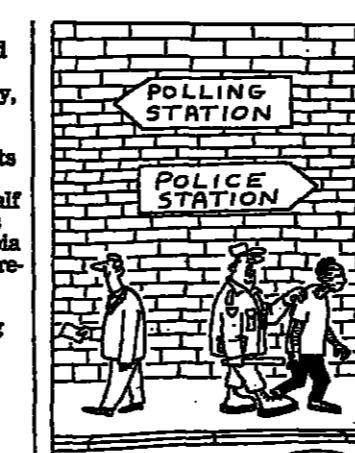
The third and potentially most intriguing is that the Rover Group might supply Bulgaria with a car industry by transferring some of its older assembly lines and models. Balkanica, easily the country's most successful company and the world's biggest maker of fork lift trucks, already has a joint venture with the Bulgarians.

Nevertheless, the structural deficit remains too high. Further efforts to raise revenue and tighten fiscal policy are needed. At present, taxes fall very heavily on the few who actually pay them, the reason being the prevalence of tax evasion. A future government must widen the tax base, further reform the tax structure and improve tax collection.

Measures to control credit expansion will also have to be made more effective. Curbing such lending is difficult; however, because the economy has become open to international capital and because so much of it remains outside effective government control.

While curbing demand is desirable, progress will be slow. Fortunately, the Government should have the time it needs. In any case, the prime challenge is not overheating but the longer-term task of modernising both the economy and Spanish society.

## OBSERVER



increase he received from British Airways last year, the Labour Research Department has weighed in with a survey of directors' pay in 52 companies.

The trade union-backed research organisation compares Lord King's rise – which brought his pay to £285,781 – with the six per cent increase given to BA's ground staff.

The Department also picks out Ian Prosser, chairman of Bass, whose pay rose 70 per cent to £248,660. Pay increases for the workers at various Bass subsidiaries ranged from 5.5 per cent to 10.3 per cent.

Geoffrey Mulcahy, chief executive of Kingfisher (formerly Woolworth Holdings), received a 52.4 per cent increase, bringing his pay up to £701,000, compared to 7.5 per cent for the workers at Woolworth.

On the Labour Research list are some companies which have reduced the pay of their highest paid directors. Those include Lord Hanson whose remuneration fell 1.9 per cent.

### Irish cats

■ The story about the Irish cat and the Irish salmon in yesterday's Observer had unsuppected depths. It may be an example of "urban myth", like the story of the dog in the microwave or the Granny in the boot of a car.

A remarkably similar tale is told about two couples in Ireland sharing a holiday together. One of the wives goes to the kitchen after dinner, the cat is lying dead on the floor. She finds the cat eating a sizeable chunk of it, shooes him off, turns the salmon over, and serves it up without saying anything.

When she returns to the kitchen after dinner, the cat is lying dead on the floor. In horror, she goes back to the dining room and tells all. Everyone races to the hospital and spend an unpleasant night having their stomachs pumped.

The next day the neighbour comes round. "I'm terribly sorry about your cat," he says. "Last night I ran it over as I parked my car. I trust it is all right." The couples have never spoken to each other since.

That story comes to us from Rupert Wright, the editor of *HP Chronicle*, the computer monthly, who swears that it was told to him as being totally authentic. There are other versions around. Wright and a friend are still seeking verification, and may be induced to pay a small sum of money for it.

### Wrong tally

■ A reader reports seeing a placard outside a Hampshire newsagents: "Man arrested after Nationwide Hunt." Some had written underneath: "Why does a building society sponsor fox-hunting?"



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When the London borough of Hammersmith was finally buried last February by the Department of the Environment from making payments due under its interest rate swap and options contracts, it opened up a legal Pandora's box that it has since been unable to close.

The immediate issue is over the right of local authorities to conduct capital markets operations — whether the purpose is for reducing interest rate risk or for raising revenues.

Initially, the consideration appeared to be a political one. The Conservative Government objected to authorities using fee income from the capital markets to escape from Whitelaw's restrictions on local council spending.

However, in the process of making a political point, the DoE has unleashed the spectre of a series of lawsuits between banks, local government, central government and money brokers that could swamp the courts for years to come. It has also called into question the legality of swaps with all non-corporate entities, such as UK building societies, which have only recently begun to use the swap markets to reduce their own exposure to volatile interest rates.

Larger building societies are specifically permitted under current UK law to conduct capital markets operations aimed at reducing risk. But, when they agree to a swap, bankers have no way of knowing what its actual purpose is. Therefore, any transaction with a building society could be at risk.

The Corporations Act of 1988 affirms that swap agreements entered into in good faith with corporate borrowers are sound. But there is no such safe harbour for non-corporate entities. This category includes any mutually-owned organisation such as a friendly society or charitable trust or any quasi-governmental body which uses capital market instruments.

"This is the most significant legal question for the swaps market since it began in the early 1980s," said Mr Michael Gamby, a partner at Linklaters and Paines and a specialist in capital markets transactions. The total market in interest rate swaps was the equivalent of \$10 billion at the end of 1988, according to the International Swap Dealers Association. Of that, \$5.7 billion were interest rate swaps in sterling.

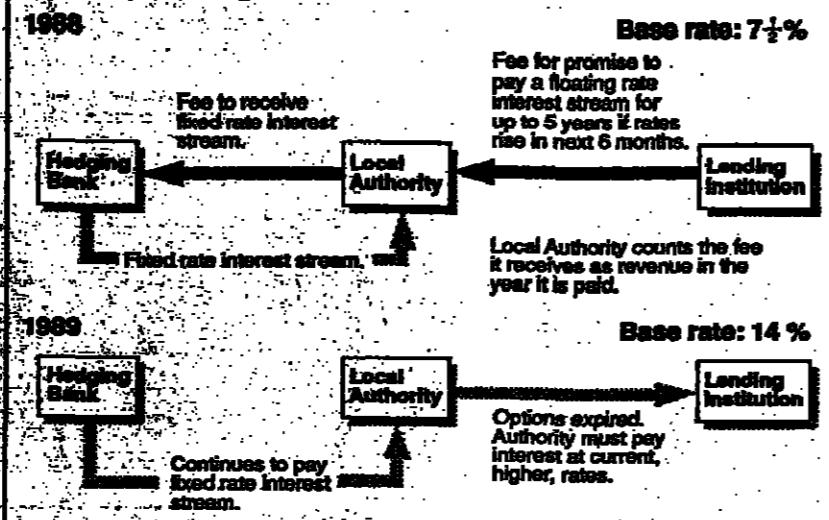
At the height of its activities in interest rate swaps, Hammersmith alone accounted for nearly 10 per cent of the sterling market. While swaps with local authorities account for only a small portion of overall swaps business, the market has been badly shaken by the realisation that contracts are not inviolate after all. This has caused bankers in the UK and abroad to reassess all their swap counterparties in an effort to plug the legal loopholes.

On October 4, the High Court will consider a request by the District Auditor to rule all of Hammersmith's interest rate swap and options contracts *ultra vires* — outside its legal jurisdiction. The auditor will argue that the council never had the legal authority to enter into contracts that at one time had a notional principal value of about £50m, and will ask the court to rule all of them void. Such a ruling would mean that payments to bank counterparties, estimated at about £18m over the next

Norma Cohen reports on the implications of local councils' interest rate swaps

## When fingers get burned

### How a local authority swap worked



five years if interest rates remain stable, will not need to be paid. Hammersmith, a Labour-controlled council, has already said it does not intend to contest the auditor's case.

However, the banks to whom the fees are owed have mounted a vigorous legal challenge to the auditor's charges, utilising the services of the most expensive legal advice in the City of London to defend the right of Labour-controlled Hammersmith to engage in capital markets activity.

But whatever the High Court decides, the matter will not be laid to rest.

If the swaps are ruled legal, it will force local authorities to pay large sums to bankers. This could spell financial ruin for several local authorities, raising the question of whether local governments can go bankrupt and whether the central government has any obligation to stand behind them if they do.

If the swaps are all ruled illegal, as the Audit Commission insists, bankers stand to lose hundreds of millions of pounds, not just from Hammersmith but from every authority which has arranged similar transactions. It will hurt local authorities — and potentially all non-corporate entities — in their efforts to use the capital markets to raise funds and reduce risk.

If the court rules that some of the transactions are legal — a view that many bankers privately believe is the most likely — it will leave the judge to decide which of the banks must be paid and which need not. This will leave the

banks, which have presented a united front on the matter up until now, to fight it out among themselves over which transactions are the legal ones. The court proceedings are likely to make public some unwelcome details about how each bank does business, possibly exposing some sloppy lending practices.

Bankers and their legal advisers agreed that it is unlikely that the DoE, when it provoked the crisis last February by refusing to sanction payments by Hammersmith to its bankers, understood the far-reaching consequences of its actions.

While some cynical bankers argue that the DoE intended to punish the banking community for its tacit assistance in local authorities' fund-raising efforts, it is more likely that the Department simply did not have the technical expertise to allow it to foresee all the problems which would unfold.

In February, Mr Nicholas Ridley, the Environment Secretary at the time, declined a request by Hammersmith to be allowed to make payments without its councillors becoming subject to fines or disqualification. The action provoked a crisis, forcing Hammersmith and four other local councils to hold up millions of pounds in payments to banks.

The action did not come out of the blue. In July 1988, the District Auditor for Hammersmith — Deloitte Haskins and Sells — told Hammersmith that it believed its activities in the swaps and options markets were probably illegal. The action did not come out of the blue. In July 1988, the District Auditor for Hammersmith — Deloitte Haskins and Sells — told Hammersmith that it believed its activities in the swaps and options markets were probably illegal.

and that it should begin winding down its position and seek further legal advice. While Hammersmith did seek legal advice in July 1988 and wind down its portfolio, it continued to make payments under existing contracts.

In 1988, the Audit Commission circulated legal opinions it had sought with respect to interest rate swap and option agreements. While the Commission's leading counsel felt that those swaps entered into for purposes of managing debt were probably legal, he took the view that those entered into for the purpose of raising fee income were probably not. The Commission's junior counsel took the view that all local authority swap and options agreements were probably illegal.

In presenting the case to the High Court, the Audit Commission and Deloitte Haskins & Sells are taking the view of the Commission's junior counsel and asking that all of Hammersmith's transactions be ruled *ultra vires*. This position is likely to be the starting point for a series of legal battles.

If the High Court rules in favour of the District Auditor, the lenders will continue to appeal until all avenues are exhausted.

• Banks have already begun to comb through their local authority swap and options portfolios for those transactions in which the local authority was the net beneficiary. In other words, the bank made a net payment instead of receiving one in return. The banks will then sue the local authorities for return of these proceeds, arguing that those contracts were *ultra vires* as well.

• Banks are also considering whether to sue again against the money brokers which arranged the transactions on their behalf.

The role of the money brokers is somewhat complex since they only acted as middlemen. Banks habitually demanded to know the name of the local authority they were matched with, with many refusing transactions linked to rate-capped boroughs. But bankers still argue that they dealt with the brokers in good faith, believing brokers would not match them to illegal transactions.

What the banks knew and when they knew it remains a central issue in the whole case. The banks' affidavit before the High Court argues that the Audit Commission never specifically told them that the transactions were illegal and they had no reason to believe they were. Therefore, even if swaps and options are deemed to be off limits for councils in the future, it is unfair to punish banks retrospectively.

Furthermore, the bankers say, the Local Government Act of 1972 does not require them to ask local councils in advance whether the transaction is legal. But several banks did wonder whether the transactions were legal. Several banks and securities houses had sought counsel's advice in 1987 and 1988 about the advisability of entering into swap and options transactions with local authorities. Linklaters and Paines, for instance, had come to the conclusion several years ago that the authorities might be exceeding their competence by entering into those transactions and advised clients accordingly.

## LETTERS

### 'Who will the services service?'

From Mr Dennis S. Collins.

Sir: As it is understood that as a nation, we are now service rather than manufacturing-oriented, it might be as well to look at the UK track record of these services — certainly in the financial sector.

If the individual citizen and small private investor looks to the great financial institutions — banks, insurance companies, exchanges — for advice and guidance on his or her affairs, which they are glad to provide (at a price) what does he see in their handling of their own affairs?

He sees banks writing off many millions in Third World debt; incurring huge losses

over disastrous expenditures in anticipation of "Big Bang," and further losses since deregulation; the result of rash incursions into broking and the gilt market, not to mention under-performance overseas acquisitions.

Banks, together with insurance companies and building societies, have suffered enormous losses through their herd-like rush, with incredibly inept timing, into the estate agency business.

No manufacturing concern, or, for that matter, any business outside the financial sector, could sustain such losses because of management incompetence, and stay in business.

From Mr Dennis S. Collins, Chancery Lane, Seaview Acre, Amherst-on-Sea, West Sussex.

### Fair shares

From Mr R.A. Lucas.

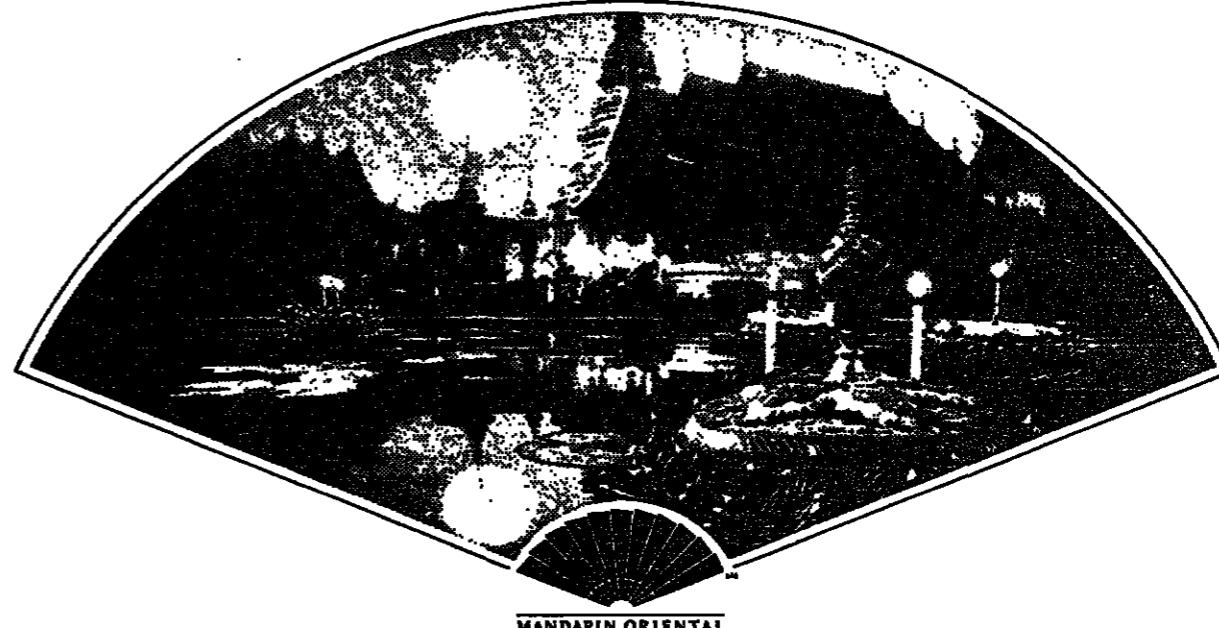
Sir: I cannot be alone in agreeing with Mr R.E. Faris (Letters, September 2), particularly where the problems of capital gains tax for small investors are concerned.

Clearly the cash element in a bid is important to large institutional investors — for obvious reasons. But it seems to me that the bidding company could make everybody happy if it were also to make some of its equity available to small investors, by offering it as an alternative option for amounts up to, say, £50,000 for individual holdings.

R.A. Lucas,

Little Westlands, Lingfield, Surrey.

### How the legend lit the way.



MANDARIN ORIENTAL  
THE HOTEL GROUP

### Health business

From Mr Bryan Glover.

Sir: David Mellor, the junior Health Minister, is very keen to bring business management principles and commercial enterprise attitudes into the running of the UK national health service (NHS); in particular he stresses the importance of the financial independence of the various district health authorities (August 30).

What he fails to make clear, however, is that the overall expenditure with the regions (made up of about 10-15 districts each) will still be subjected to the same "cash limit" control as at present. He or his superior will still wield the same overall control as now; the cake will be no longer; freedom to scavenge over the size of the slices is his only change.

Further, he refers to the Whitley Council system of payment as if it were an example of free collective bargaining as applied in most of UK industry.

In 25 years of working for the NHS I have never known a time when staff pay was not determined by the Department of Health and imposed by the Whitley Councils. It is not credible that, every year, every

### Navigation chart

From Mr Roger Martin-Fagg.

Sir: Perhaps I can help Mr Rupert Wilson on the issue of a "soft" / "hard" landing for the UK economy (Letters, August 21).

We took off at the beginning of 1988, when Mr Nigel Lawson, the UK Chancellor, allowed the money supply throttle to open. The value of sterling fell against the German Mark, giving exporters to the EC an opportunity to lift their margins. In the same year consumer spending grew at 5 per cent in real terms. The multiplier effect of an increase in retail sales worked through to 1987.

A "soft landing" can be said to occur when the real growth in gross domestic product (GDP) slows to between two and three per cent year on year. A "hard landing" is when the rate of real growth in GDP is zero or — for a real bump — negative on the previous year.

All Chancellors try to maintain a stable flight path, characterised by stable prices, a broad balance on the external account, real growth of around 2.5 per cent year on year, and full employment.

Two years ago Mr Lawson, I am sure, believed that he had achieved it.

Roger Martin-Fagg,  
The Management College,  
Henley,  
Greenlands, Henley-on-Thames,  
Oxfordshire.

Floating a candle and other offerings on a small lotus-shaped boat is a traditional Thai way to pay homage to the river goddess. At The Oriental Bangkok, we have observed this custom for over a century. Just as we have faithfully kept our own tradition of perfection in every detail, that is why The Oriental

and its sister hotel, Mandarin Oriental Hong Kong, have earned the reputation of a legend, consistently voted the finest hotels in the world. And it is why the legend has spread across the waters, to form a select group of hotels, each providing superb service in an atmosphere of understated splendour. So that your stay in any Mandarin Oriental hotel will be nothing short of perfect. A passion for perfection can burn a hundred years. When it's kindled by a legend.

### MANDARIN ORIENTAL THE WORLD'S FINEST HOTELS

### Forex dealings service

From Mr David Keefe.

Sir: Your report "Quotron wins forex order" (FT, August 15) misleads by implying that Quotron made an unsuccessful bid for the contract to support the development and management of the FXnet foreign exchange dealing settlement service.

### Pension fund surpluses

From Mr Drew Lyburn.

Sir: I rise to Mr Redman's delightful bait (Letters, August 26): "Surpluses arise because actuaries make incorrect guesses." Pension fund surpluses or deficiencies occur because assumptions have to be made about future experience — mortality, withdrawal

and early retirement rates, real rates of investment return.

Neither actuaries nor their clients are soothsayers; actual experience rarely exactly matches assumed experience; hence surpluses or deficiencies.

Drew Lyburn,  
Institute of Actuaries,  
High Holborn, WC1

and it is a compliment in Brussels and an insult in London.

In 1988, the Audit Commission circulated legal opinions it had sought with respect to interest rate swap and option agreements. While the Commission's leading counsel felt that those swaps entered into for purposes of managing debt were probably legal, he took the view that those entered into for the purpose of raising fee income were probably not. The Commission's junior counsel took the view that all local authority swap and options agreements were probably illegal.

The word "visionary" is banded about in the debate on the proposed social charter for the European Community and the nature of post-1992 Europe. Significantly, it is a compliment in Brussels and an insult in London.

Sadly, there are in the present draft too many examples of yesterday's approach. Inflexible details, like setting maximum weekly hours, are built in, when today's trend is towards annual hours and today's need is the ability to respond to the market with, say, overtime working. Sweeping statements and value judgements are presented as incontrovertible truths. Some sections are broad and imprecise, others focus narrowly on what employers are the obligations of the Third World of its citizens.

The language, too, is revealing.

The draft is littered with phrases such as "rules shall be laid down . . ." Member States commit themselves to such steps as are appropriate.

"Parties concerned" shall set up continuous and permanent training systems.

It does not follow that demolishing the barriers within Europe to the free movement of goods, people and capital will result in increased employment opportunities. If we are more interested in rights than in riches, preoccupied with the distribution of wealth rather than its creation, these benefits could all too easily be realised in the Pacific Basin and South America. Legislating an improved standard of living is not a feasible proposition — any more than is the notion that the relatively weaker British capital base can be expected to sustain West German levels of social benefit.

That is why employers across Europe oppose what is on offer in the draft European Community Charter of Fundamental Social Rights.

Like its counterparts in other EC countries, the CBI is in favour of the recognition of fundamental social rights.

Employers do not reject a social charter in principle. But the current approach represents a missed opportunity.

Employers hope to see it modified so that it will set out an exciting vision of the Europe we seek to build, and will reinforce the ability of businesses to create the wealth which alone can support improved social provision.

The twelve headings or "rights" listed in the proposed Charter cover principles which UK employers support and on which they are committed to making progress through the

### EC social charter

## Building an open, free, competitive Europe

By John Banham

years. Against this background, all social proposals need to be questioned. Do they help to build on what has been achieved, or will they set the clock back?

A pot-pourri of tired political nostrums is no substitute for a vision of the open, free and competitive Europe we seek.

In the Europe we seek, all citizens will have opportunities to develop their skills and careers, with access to training and retraining throughout their working lives. They will have opportunities to contribute fully to the success of the enterprise and share in the financial rewards of that success.

The language, too, is revealing. The draft is littered with phrases such as "rules shall be laid down . . ." Member States commit themselves to such steps as are appropriate.

"Parties concerned" shall set up continuous and permanent training systems.

It does not follow that demolishing the barriers within Europe to the free movement of goods, people and capital will result in increased employment opportunities. If we are more interested in rights than in riches, preoccupied with the distribution of wealth rather than its creation, these benefits could all too easily be realised in the Pacific Basin and South America. Legislating an improved standard of living is not a feasible proposition — any more than is the notion that the relatively weaker British capital base can be expected to sustain West German levels of social benefit.

That is why employers across Europe oppose what is on offer in the draft European Community Charter of Fundamental Social Rights.

Like its counterparts in other EC countries, the CBI is in favour of the recognition of fundamental social rights.

Employers do not reject a social charter in principle. But the current approach represents a missed opportunity.

Employers hope to see it modified so that it will set out an exciting vision of the Europe we seek to build, and will reinforce the ability of businesses to create the wealth which alone can support improved social provision.

The twelve





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June 1989

**U.S. \$125,000,000**

**GREAT LAKES FEDERAL SAVINGS**

Collateralized Floating Rate Notes Series A due December 1997

In accordance with the provisions of the Notes, notice is hereby given that for the three months Interest Period from September 6, 1989 to December 6, 1989 the Notes will carry an Interest Rate of 9.5% per annum. The interest payable on the relevant payment date, December 6, 1989 will be U.S. \$2,369.79 per U.S. \$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

September 6, 1989

**CHASE**

## Andersen discussions with PW progressing

By David Owen in Toronto and Kenneth Gooding in London

ARTHUR ANDERSEN and Price Waterhouse, two of the world's largest accountancy firms which two months ago went into merger talks, broke their silence yesterday to say that discussions were progressing but that no firm conclusions had been reached as yet.

A joint statement from Mr Joseph E Connor – chairman of the Price Waterhouse international firm and Mr Lawrence Weinbach – chief executive of Andersen – said simply that the initial period of discussion had been beneficial. Talks would continue "until all pertinent issues have been thoroughly explored and definitive conclusions reached".

Given the fact that the PW/Andersen combination will be far the most sizeable professional services firm in the world, there has been immense interest in the accountancy profession and the business world at large as to the outcome of the talks.

Moreover, the firms are perceived to have two very distinct business cultures which are not necessarily compatible with one another. Also, tensions between Andersen's audit business and its fast-growing consultancy arm could have scuppered the merger, competitors have said.

Yesterday's statement – on which neither firm would expand – did nothing to answer these questions. It said that partners around the world were participating in task forces which were "exchanging and analysing information on a wide variety of global business issues".

If the merger goes ahead, combined fee income will amount to more than \$6bn. In second place will be KPMG, with fee income of \$4.17bn after it was joined by Canada's largest firm last month.

### Benetton steps into the US

By John Wyles in Rome ITALIAN-MADE shoes bearing the Benetton label will make their debut in the U.S. and Canada next spring following the creation of a joint production and distribution company by the Italian clothing manufacturer with Marubeni of Japan and Sports Incorporated of the U.S.

The new company, which is to be called Benetton Shoes Corporation, will have its headquarters in Portland Oregon. The operation will be supplied by Calzaturificio di Varese, the shoe manufacturing company in which Benetton holds a 60 per cent stake.

The first products to be marketed will be a range of female footwear which, unlike Benetton clothing that is exclusively merchandised through 5,000 eponymous retail outlets worldwide, will be available in department stores and specialized shoe shops.

## Corona quits talks with Bond over BIG control

By David Owen in Toronto and Kenneth Gooding in London

CORONA Corporation, the Canadian group, has called off negotiations to take control of Bond International Gold, the US company which encompasses most of the gold mining interests of embattled Australian entrepreneur Mr Alan Bond.

When Mr Bond floated nearly half of BIG on the New York stock exchange in August last year – for a total of US\$305m, making it the biggest gold company flotation ever – the shares were priced at \$11.50 each. Corona will sell its 3.97m BIG shares and 793,651 warrants for US\$7.25 a share and \$1, a warrant, close to \$30m plus carrying costs.

Last month, the Supreme Court of Canada awarded Corona ownership of the Pigeon Williams mine in northern Ontario, the country's largest

gold mine and one expected this year to produce nearly 500,000 ounces of gold at a cost of less than US\$300 per ounce.

However, the court also ordered that C\$210m (US\$175m)

be paid to the losing defendant, Lac Minerals. The mine has C\$80m in an escrow account which indicates that Corona and its partner, the Tech Corporation, will have to find C\$65m each.

Meanwhile, BIG recently agreed to sell half its stake (11 per cent) in Gold Mines of Kalgoorlie in Western Australia and to pass management control to Peesiden. It also said it had arranged a gold loan for up to 215,000 ounces, or US\$300m, whichever is the less.

Digital Equipment Corporation, for example, has signed up many of IBM's customers through offering a range of machines sensibly graded in power, all of which would run the same applications software.

The mid-range is particularly important to computer manufacturers because it is the fastest growing area of the business.

These machines are installed by first-time users as well as departments and subsidiaries of large companies.

Analysts in general agree that the new IBM range has been a substantial success and has reversed the group's competitive position.

IBM claims it has been gaining new customers at its competitor's expense as well as converting existing S/36 and S/38 users.

The AS/400 range covers the middle of the power spectrum, catering for customers who need less than a dozen terminals to those needing 800 or more.

Yesterday, IBM announced two small models, the S/35 and S/45 which offer approximately 20 per cent more performance for the same cost as the model they superseded. The S/35 costs about £16,700; the S/45 £26,422.

The launches mean that IBM now offers a smooth mid-range progression from a machine with a maximum of 40 workstations to one offering 800.

The company also announced a raft of software products aimed at making the new machines simpler to use and simpler to connect to other computer systems.

In addition, it unveiled a new family of video display screens designed, says IBM, to provide better ergonomics for their users.

**Wang launch**

Wang, the troubled Lowell, Massachusetts, based mini-computer manufacturer which is in financial straits yesterday launched new personal computers based on the popular Intel 80/286 and 80/386 microprocessor chips.

The company has hedged its bets by basing three of them around industry standard designs and the fourth on IBM's "MicroChannel Architecture" which has yet to be adopted as an industry standard.

## Australian Cement bid raised

By Roderick Oram in New York HEINZ has reported a further rise in fiscal first quarter profits with increased sales volume and prices on a number of products setting the pace for the US group's 25th consecutive year of earnings growth.

Net profits were up 15 per cent at \$126.5m or 95 cents a share for the three months ended August 2 from \$110.1m or 84 cents a year earlier. Revenues rose 5.3 per cent to \$1.45bn from \$1.38bn.

The outstanding performance of our major brands should enable us to achieve two-year results which will continue our trend of fiscal issues."

With Heinz deriving some 40 per cent of its income from outside the US, analysts are con-

cerned that the currency translation effect of the strong dollar will drag down its earnings this year.

But on the positive side, Heinz is benefiting from lower costs in tomatoes and potatoes and volume increases are heavily across a wide range of products.

Moreover, the company, already a low-cost producer, is spending heavily to improve efficiency in its manufacturing operations.

Analysts are forecasting full fiscal year net profits of around \$3.75 a share, up from \$3.34 a year earlier.

## Occidental Petroleum to reshape operations

By Our Financial Staff OCCIDENTAL Petroleum, the diversified US energy group, is to restructure its domestic oil and gas operations to improve efficiency and performance.

Occidental said the organisation's changes, at Occidental Oil and Gas, will result in a reduction of about 900 employees, and the cost savings from the restructuring and other related changes will be around \$100m a year.

The changes, details of which are to be announced later, will significantly affect

the unit's Tulsa Oklahoma, headquarters, and will also have an impact on all major offices of the company, Occidental said.

"This restructuring recognises a need to simplify and streamline domestic oil and gas operations while at the same time generating additional cash to sustain or improve capital programmes for exploration and development," said Mr David Hentschel, chief executive officer of Occidental Oil and Gas.

Net earnings increased to 39.2 cents a share from 28.5 cents.

## Better margins lift Tradegro profits by 36%

By Jim Jones

In Johannesburg

TRADEGRO, the South African retail and wholesale group, lifted sales 17.2 per cent in the year to June and pre-tax profit 35.6 per cent as most divisions increased trading margins.

The group is also negotiating a management buy-out of Rusten, its furniture retail chain, which has annual sales of R841m (\$801m). Tradegro's turnover was R7.20m and pre-tax profit R1.79m. Net earnings increased to 39.2 cents a share from 28.5 cents.

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Hambros Bank Limited

6th September 1989

### Notice

U.S. \$500,000,000

### Goldman, Sachs & Co.

Floating Rate Notes due December 1990

Notice is hereby given by Goldman Sachs International Limited as Calculation Agent for the Floating Rate Notes due December 1990 of Goldman, Sachs & Co. that the fourth Interest Payment Date (as defined in such Notes) shall be December 5, 1989 and the Rate of Interest for the fourth Interest Period (each as defined in such Notes) shall be 9.15%. This results in an interest payment of U.S. \$2,347.92 for each U.S. \$100,000 principal amount of Notes.

September 6, 1989

## First Chicago Corporation

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Floating Rate Subordinated Capital Notes Due December 1996

Notice is hereby given that the rate of interest has been fixed at 9.1875% and that the interest payable on the relevant interest payment date, December 6, 1989 against Coupon No. 12 in respect of US\$100,000 nominal of the Notes will be US\$2,322.40.

September 6, 1989 London

By Citibank, N.A. (CSSI Dept.), Agent Bank

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## International Companies and Finance

### IBM boosts mid-range computer family

By Alan Cane

INTERNATIONAL Business Machines, the world's largest computer manufacturer, yesterday announced new models in its strategically important mid-range computer family which are designed to increase the appeal of the range to smaller customers.

The computer family, the AS/400 range, was introduced with considerable fanfare last June as a replacement for the company's ageing System/36 and System/38 machines and to help stem the defection of customers to other manufacturers' offerings.

Digital Equipment Corporation, for example, has signed up many of IBM's customers through offering a range of machines sensibly graded in power, all of which would run the same applications software.

The mid-range is particularly important to computer manufacturers because it is the fastest growing area of the business.

These machines are installed by first-time users as well as departments and subsidiaries of large companies.

## INTERNATIONAL COMPANIES AND FINANCE

## Sedgwick stays afloat in recession

By Clare Pearson in London

SEDGWICK GROUP, Europe's largest insurance broker, yesterday matched the most optimistic City forecasts when it announced pre-tax profits very marginally ahead for the six months to end-June. A 5 per cent advance, to £64.4m (£101.6m), up from £61.9m, was the best that had been expected given the continuing weakness in the industry.

The impact of higher interest rates on investment income helped Sedgwick stay afloat, as did the stronger dollar and measures to hold expenses in check.

Adjusting 1988 actual results for 1989 exchange rates, pre-tax profits would have shown a rise of about £500,000. Expenses, up to £269.2m from £256.1m, were static on this

basis, while revenues of £336.2m, from £319.7m, showed an increase of 1 per cent.

Earnings per share came out at 10.1p against 8.8p. The interim dividend is maintained at 4p. Interest and investment income rose to £23.4m from £23.7m.

Mr David Rowland, chairman, said insurance market conditions remained difficult although the trends in US insurance rates appeared to be slightly better. This year, North American business had on average been renewed at premium rates 15 per cent lower than 12 months ago. Last year, they were 25 per cent lower.

Mr Rowland said recent UK wage settlements would mean there was likely to be a small

increase in expenses in the second half. Staff-cutting moves had seen UK employee numbers fall by 2.1 per cent in the six-month period; by 15 per cent at E.W. Payne North America, the reinsurance broker, and by 3.8 per cent at James Group, the US retail broker.

Plans - devised in response to the difficult environment - to tighten control of Sedgwick's far-flung operations by grouping them into four distinct divisions from the beginning of next year were well advanced, Mr Rowland said.

Sedgwick's Lloyd's underwriting agency was a bright spot, making a profit contribution of £5m against £3.1m last time. This reflected com-

missions earned during 1988, a highly profitable year for Lloyd's.

Mr Rowland also said yesterday that Transamerica of the US, Sedgwick's 39 per cent shareholder, had given notice it would consider itself free to deal in the shares from next March. This followed the expiry of a standstill agreement, dating from Sedgwick's acquisition of James Group, at the end of last month.

However, Transamerica had said it had no present intention of buying or selling. "This is a position both sides are very happy with," Mr Rowland said. Sedgwick earlier this year asked Transamerica directors to stay on its board rather than automatically resigning when the agreement expired.

## Ahold advances by 40%

By Our Financial Staff

AHOLD, the big Dutch food retailer, boosted net profit in the 12 weeks ended July 16 by 40 per cent to Fl 42.1m (£1.1m) from Fl 30.1m in the second quarter of 1988, buoyed by strong underlying business and currency translation gains.

Earnings per share gained 35 per cent to Fl 1.86 from Fl 1.45 a year earlier when there were fewer shares outstanding.

Sales in the latest second quarter rose 15.8 per cent to Fl 4.17bn from the year-ago Fl 3.60bn. That rise was also fuelled by the sharp appreciation of the US dollar this year.

Reflecting the firm financial performance so far in 1989, Ahold increased its interim cash dividend to a combination

## Cockerill offer price set

By Our Financial Staff

SHAREHOLDERS in Cockerill Sambre, Belgium's state-owned steel company, yesterday approved a price of BF720 a share for a public offering of 35m preferred shares with warrants which will raise around BF7.7bn (£183m).

The offering price was more than the BF710 a share originally proposed by Cockerill's management when the offering was announced on August 16.

The operation will raise the proportion of Cockerill shares that are publicly traded to 12.6 per cent from less than 2 per cent. Mr Jean Gandois, chairman, said after an extraordinary shareholders' meeting in Brussels that the exercise price for each warrant attached to

two new shares had been set at BF750.

Mr Gandois said the slight increase in the share issue price reflected the surge in Cockerill's share price that followed the announcement of its capital increase plan.

Noting that some people had criticised him for not pitching the price higher, Mr Gandois said he considered BF720 a "serious" level given that the steel industry was enjoying an exceptional boom that would not last forever.

"I don't want shareholders to be disappointed in three years' time," he said.

Shares in Cockerill closed at BF7.70 on Monday before being suspended.

## Spar Handels helped by regional purchase

SPAR HANDELS, the West German food retailer, said yesterday its pre-tax profit surged 29 per cent to DM20.2m (£10.3m) in the first half of 1989.

NEWS IN BRIEF

from DM16.7m a year earlier, AP-DJ reports.

The company traced part of the gain to its merger with Spar-Südwest, a regional food wholesaler, at the end of June. Without Spar Südwest, earnings would have climbed 51 per

cent to DM16.2m from DM10.7m, Spar said in an interim report.

Sales climbed 47.3 per cent to DM8.58bn from DM2.43bn, mostly because of the merger. Excluding Südwest, turnover was up 8.1 per cent to DM2.82bn from DM2.43bn.

■ Hertel, the West German tool maker, said its group net income jumped 57 per cent in the first half of 1989 from a year earlier because of higher capacity utilisation and a

favourable trend in commodity prices, AP-DJ reports.

Net income climbed to DM29.3m from DM16.8m a year earlier. Group sales advanced 11 per cent to DM302.8m from DM272.8m, Hertel said in an interim report.

Company officials, citing a continuation of the positive trend, said they were likely to raise the 1989 dividend to DM10 for each preferred share from DM10 in 1988.

■ Générale de Banque, Bel-

gium's largest commercial bank, and Groupe AG, the country's largest insurer, plan to co-operate in selling life insurance policies, spokesmen for the two companies said yesterday.

The companies said they had formed a company called Alpha Life, with start-up capital of BF70m (£2m).

It would begin operations

next year, selling life insurance policies through Générale de Banque's branch network.

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3rd August, 1989

All of these Securities have been sold. This announcement appears as a matter of record only.

## Elf raises first-half profits 40% to FFr4.3bn

By Our Financial Staff

ELF AQUITAINE, the big French state-controlled oil group, yesterday announced a 40 per cent rise in first-half net attributable profits to FFr4.3bn (£653m) from FFr3bn a year earlier.

Elf attributed the strong performance to growth in sales in the oil and gas sector, helped by rising prices.

Its other prominent areas of chemicals and health and beauty products also performed well. Turnover rose sharply from FFr5.6bn to FFr7.5bn.

Earnings per share in the first half were FFr4.1 against FFr3.0 a year earlier. For 1988 as a whole Elf had net earnings of FFr7.2bn or FFr7.2 per share.

Elf said mild winter weather in the Northern hemisphere cut sales in oil refining and distribution in the first quarter. A surge in crude oil prices also squeezed refining margins in the first three months of the year, but that situation improved in the second quarter as product prices rose.

Overall cashflow in the sector for the first six months was about the same level as in the first half of 1988, Elf added. The chemicals sector continued strong overall, despite some slowdown in petrochemical products markets. Chloride chemical products and engineering polymers continued to do well.

At group level, cashflow after exploration costs rose to FFr12.4bn from FFr9.5bn in 1988. Cashflow before oil exploration was up 30 per cent compared with the first half of 1988, in line with the increase after exploration costs.

At Sanofi, the publicly-quoted pharmaceutical and cosmetics subsidiary in which Elf has a 50.7 per cent stake, first-half group net profits rose 28 per cent from FFr23m to FFr41.5m. The 1988 figure excludes an extraordinary gain of FFr21.1m.

Turnover increased 20 per cent over the equivalent 1988 period, from FFr7.15bn to FFr8.59bn. The biggest rise came in the bio-activities division where sales rose 28.2 per cent to FFr3.52bn.

## ISS courts expansion . . . and the City's coffers

Hilary Barnes on the Danish building maintenance group's forthcoming London listing and issue

THE Danish-based international cleaning and building maintenance group, ISS, is to tap the international markets for equity capital this month, with an issue to be made in London in conjunction with a listing on the London stock exchange.

"We are now a middle-sized international company and we need to approach the international stock markets for finance for further growth," said Mr Poul Andreassen.

Mr Andreassen has been chief executive at ISS for 27 years, master-minding the expansion of what was then a medium-sized Danish cleaning company to its present position as the world's largest business in its field.

Turnover in 1988 will come close to DKr10bn (£1.3bn) and the group has more than 100,000 employees in Scandinavia, Europe, the US and Brazil.

The choice of London for ISS's first stock exchange listing besides Copenhagen was not made only for financial reasons. ISS has a strong presence in the UK market and will this month formally open the headquarters of its European division near London.

"The UK is one of our most exciting markets by virtue of privatisation and the use of private service companies in the public sector, so it was natural for us to place our European headquarters in London," said Mr Andreassen.

The group has expanded particularly rapidly through acquisitions over the past two years. The biggest of them was ADT, a US cleaning company with 26,000 employees, which cost \$85m. Other acquisitions, in the UK, Germany and Scandinavia, have cost an additional DKr640m over the same

period.

The cost of the acquisition programme showed up in the first-half interim report, both in the profit and loss account and in the balance sheet.

The ADT acquisition was financed by borrowing, which sent net financial costs soaring from DKr3.5m in 1988 to DKr47.7m this year.

However, pre-tax profits from DKr4.2m to DKr3.2m on sales up from DKr3.22m to DKR4.65bn. "Of course, we shall have to pay back more, but we have shown in the first half that we can," said Mr Andreassen.

An immediate write-off of goodwill on all acquisitions

except ADT (for which goodwill will be written off over 20 years) caused a reduction in equity capital from DKr618m to DKr513m, taking the equity-to-assets ratio to 15 per cent.

Mr Andreassen is not perturbed. "Our cashflow is good. The equity ratio will correct itself in the course of a couple of years through consolidation. But if we are going to continue to expand, we need more money."

Shareholders have received a good deal from ISS. Mr Andreassen believes. Earnings per share have increased from DKr34 in 1984 to DKr56 in 1988, adjusted for share issues, and the dividend has grown from DKr12.6m in 1984 to DKr27.1m last year. The after-tax yield on shareholder's equity last year was 19.7 per cent, down from 22.7 per cent in 1984.

Mr Andreassen sees growth over the next few years coming mainly from contracts with public-sector institutions, especially hospitals. Last year ISS bought Mediclean, a UK hospitals cleaning and service company, and ISS hopes to use its experience in the UK market to develop the market in the rest of Europe.

"The potential in hospitals is enormous, but it is not an easy market. We shall use the knowledge we gained with Mediclean as the basis for developing services in the rest of Europe," said Mr Andreassen.

## Finnish insurers end dispute over managing director

THE SUPERVISORY boards of Finland's Vakuutusseakehitys Pohjola and Suomi-Silama insurance companies have appointed Mr Yrjo Niskanen as managing director to deputy to also make deputy of Mr Pentti Seppala, who has since left the company.

The title of group chief executive is to be abolished.

The row began in May when Mr Niskanen lost his seat on Pohjola's management board after disagreement with then-group chief executive Mr Pentti Talonen, who has since left the company.

The title of group chief executive is to be abolished.

This announcement appears as a matter of record only.

## Salzgitter Industriebau

Gesellschaft mbH  
Salzgitter, Germany

DEM 90,000,000

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Notice to Warrantholders  
Bearer Warrants to subscribe  
for shares of common stock of  
Kyocera Corporation  
Issued in conjunction with  
U.S. \$300,000,000

4% per cent Bonds 1993

NOTICE IS HEREBY GIVEN, pursuant  
to Clause 4(A) and (B) of the instrument  
of incorporation, by way of notice published  
dated 2nd February, 1989, made by  
Kyocera Corporation (the "Company")  
in connection with the warrants  
(the "Warrants") subscribing up to  
4,000,000 for shares of common  
stock of the Company as follows:

The Board of Directors of the  
Company has resolved that the Company make a  
free distribution of shares of its common  
stock on 17th November, 1989, Japan  
time, to the holders of the Warrants, as  
the Company registered on its register of  
shareholders at 17:00 hours, Japan time,  
on 16th September, 1989, at the ratio of  
0.48 shares for each one share owned by  
such shareholders.

As a result of such free distribution, the  
Subscription Price to the holders of the  
Warrants and of the Warrants

as respect of the captioned Warrants,  
which is currently 5,250 Japanese yen  
per share, will be reduced to 5,008.6  
Japanese yen per share, in accordance  
with Clause 3 of the instrument. The  
new Subscription Price will become  
applicable as from 1st October, 1989  
which is the day immediately after the  
record date.

Kyocera Corporation  
By: THE SANWA BANK, LIMITED  
as Principal Paying Agent  
Dated: 6th September, 1989

### BankAmerica Corporation

Incorporated in the State of Delaware

U.S.\$400,000,000

Floating Rate Subordinated  
Capital Notes Due 1997

Holders of Notes of the above issue  
are hereby notified that for the next  
Interest Sub-period from 7th  
September, 1989 to 10th October,  
1989, the following will apply:

1. Interest Payment Date: 7th  
December, 1989.

2. Rate of Interest for Sub-period:  
9.176% per annum.

3. Interest Amount payable for  
Sub-period: US\$3.36 per  
US\$10,000 nominal.

4. Accumulated Interest Amount  
payable US \$415.36 per  
US\$10,000 nominal.

5. Next Interest Sub-period will be  
from 10th October, 1989 to 10th  
November, 1989.

Agent Bank  
Bank of America  
International Limited

### MARKET RESEARCH

The Financial Times  
proposes to publish  
this survey on:

NOVEMBER 14  
1989

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**FINANCIAL TIMES**  
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August, 1989

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### INTERNATIONAL COMPANIES AND FINANCE

## Japan's shipbuilders again afloat

Profits are expected after a decade of losses, writes Robert Thomson

When Japanese shipbuilders were taking on water after the appreciation of the yen in a glutted global market three years ago, the prospect of profits was far from the thoughts of the industry's Big Six, whose minds were then concentrated on survival.

In the past year, order books have filled profits on shipbuilding are expected this year after more than a decade of losses and the cut-throat cut-price competition with South Korean builders.

Now, industry operators suggest that the Japanese companies, which have cut shipbuilding divisions as they have broadened interests in other areas, are able to quote under the stricken South Korean industry for some vessels. Orders are up significantly this year, and an IHI official said that the winds have turned "favourable" — favourable enough for builders with books full until mid-1991 to hold off finalising orders for the distant future in an attempt to lessen the risk from currency fluctuations.

The new-found and hard-fought harmony has just overcome an unexpected obstacle, a demand by the Shipbuilders' Council of America that the US Trade Representative investigate allegations of unfair government support for the industries in Japan, South Korea, Norway, and West Germany.

Japanese companies were "nervous" at the thought that shipbuilding could become a symbolic trade issue, as was the case with the campaign by Motorola, the US telecommunications equipment company, to win radio frequencies for its mobile phones in Tokyo.

The US Trade Representative has decided not to pursue the case, which US builders initiated as part of a drive to take a 2 to 3 per cent share of the world market.

Japan's Ministry of Transport, which has overseen the domestic industry's painful restructuring, characterised

the allegations as "unreasonable" and argued that they overlooked the OECD role in co-ordinating the revival of international shipbuilding.

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## INTERNATIONAL CAPITAL MARKETS

## Options market heads for radical reform

By Katherine Campbell

HOW LONG is an umbilical cord? The London Traded Options Market hopes that it has crafted a new arrangement with its parent, the International Stock Exchange, that stretches the ties sufficiently to ensure its own felicitous second birth, without rejecting the elements of symbiosis with its parent it still values.

Approval by the ISE council on Monday to allow the creation of a wholly-owned subsidiary, LTOM, should, according to Andrew Hugh Smith, the ISE chairman, "have a major effect on the development of London's derivative markets... as well as being of direct benefit to the members of the exchange." This "reflects the importance of the options market to the exchange," he added.

Most options practitioners had felt distinctly unloved by the ISE during the market's eleven year existence – some to the extent of advocating a complete severance – but the new structure aims to give space for LTOM to develop its "derivative characteristics" while still preserving ties to the domestic and international

equity markets on which it feeds, and can feed much more.

The lynchpin of the structure is the proposed seat system, which both raises capital for a resource-starved exchange, and aims to enhance that elusive component of an exchange's success, member commitment.

A rights issue is to be held of one "B" paid seat on all 361 "B" shareholders throughout the exchange. After a period of three months, during which the nil paid shares will be tradable, those members who wish to take up trading rights will pay a first call of around £15,000, probably representing half the par value of the non voting "B" shares.

Mr Tony de Guingand, LTOM director, said he hoped this initial round would raise between £5m and £6m, which is roughly the cost of new systems and facilities upgrades for the first two years. Meanwhile, the ISE's contribution is to hand over all the fixed assets currently at LTOM's disposal – though this does not include the floor, a third of which LTOM currently rents for about £1m a year.



Mr Geoffrey Chamberlain: 10-year plan

This allows LTOM substantially to assume responsibility for its own financial destiny, although its resources will still fall well short of its biggest competitors.

CBOE, the world's largest options exchange, has spent \$35m on its systems upgrade over the last three years. The London options market, by contrast, has made a net £2m contribution to the ISE, and labours on, for instance, with

an eleven-year-old floor system.

A relatively independent LTOM should also create a more equal partner in the joint discussions with ISE. Mr Hugh Smith said he hoped that ISE, which is still searching for new premises, would decide within the next month whether to move onto the existing floor.

Mr Michael Jenkins, ISE chief executive, who is also considering a new building in Cannon Street, observed recently, "the stock exchange has it within its power to make the offer attractive to us."

The current LTOM Ltd recommendations, which have to be fleshed out considerably, will be put to an extraordinary general meeting, possibly by the end of the year. Of the 390 or so members of the ISE, less than 60 are considered to be active participants on LTOM, though they will be recipients of the nil paid shares, which should appreciate if the options market does well.

Based on a 10-year plan by Mr Geoffrey Chamberlain, LTOM chairman, presented to the council in May, the proposals were modified by a special committee appointed by Mr Hugh Smith. One major addition to Mr Chamberlain's ideas is the formation of a supervisory board, chaired on a non-executive basis, by Mr Hugh Smith or one of the ISE deputy chairmen.

The supervisory board will consist of three directors nominated by "A" shareholders – a voting class with ultimate control to be held exclusively by the ISE – and seven directors nominated by the "B" shareholders. This board will determine the composition of the "practitioner-based" board, which in turn will run the market in detail. This is still much more democratic than the current board.

Meanwhile, the delimitations of the ISE's powers have still to be hammered out in some areas, notably when LTOM has to obtain permission to enter into certain longer-term contracts.

So far, LTOM's success has been to avoid – narrowly – the pitfall of provoking a wider reassessment of the entire ISE structure that could have stalled its own plans. Now it remains to be seen whether its members rise to the occasion.

## Kansei seven-year straight dominates quiet trading

By Andrew Freeman

EUROBOND MARKETS were quiet yesterday, with a \$350m seven-year straight deal for Kansai Electric Power dominating restrained new issue activity. Many syndication departments were concentrating on deals likely to be launched early next week. Secondary trading was thin.

The Kansai bonds were

## INTERNATIONAL BONDS

brought by Nomura with a 9% per cent coupon. At launch, the bonds offered a yield to maturity of 9% per cent, considered by many institutional investors to be generous. There was good demand from European investors, while Japanese interest was also strong.

The paper was quoted by Nomura at less 1.70 bid, inside full underwriting fees of 1% per cent. The market spread of around 75 basis points over US Treasuries was largely unchanged as the Treasury

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner			
U.S. DOLLARS									
Kansai Electric Power(a)♦	350	9 1/2	101 1/4	1998	1 1/4% to 1 1/2%	Nomura Int.			
Mitsui & Co. Int(Europe)(a)♦	50	9	101 1/4	1994	1 1/4% to 1 1/2%	Daiwa Europe			
MCA Inc.(D)♦	200	6 1/2	100	1998	2 1/2% to 3 1/2%	Salomon Brothers			
FRENCH FRANCS									
Compagnie Bancaire(a)♦	500	8%	101 1/2	1994	1%	Credit Lyonnais			
YEN									
World Bank(c)♦	700m	5 1/2	100 1/4	1992	1 1/2% to 1 1/4%	Daiwa Secs.			
Fed.National Mortgage Corp.♦	11,300	5%	89.87	1992	1 1/2% to 1 1/4%	Mitsui Trust Int.			
SWISS FRANCS									
Japan Electronic Computer(a)♦	60	6	101 1/2	1996	1 1/2%	Swiss Paribas (Swiss)			
Mitsui & Co. Int(Europe)(a)♦	50	5	100	1993	1 1/2%	Royal Trust Bank (Swiss)			
Kokusai Kogyo(a)♦	50	5	100	1994	1 1/2%	Wirtschafts- und Privatbank			
Tanifui Machine Ind.(T)♦	35	5 1/2	100	1993	1 1/2%	Citicorp Inv. Bank			
D-MARKS									
Yamatane Corp.(g)♦	150	1 1/4	100	1993	2 1/4% to 2 1/2%	Nomura Europe			

♦=Private placement. ♦=Convertible. ♦=Final terms. ♦=With equity warrants. a) Non-callable. b) Coupon fixed as indicated. Call at 2 per year and 5 years and thereafter. c) Daiwa bond issue. d) Indicated yield to put 3.985%. e) Indicated yield to put 4.096%. f) Yield to put 3.603%. g) Coupon cut by 1/4% from indicated.

market enjoyed a small rally. The proceeds were invested into fixed-rate yen by IBI International to achieve what traders said was a very attractive all-in funding cost.

According to co-managers, the pricing of the deal was welcome, although there were some reservations expressed about the delay between news of the deal and the offering of final terms to underwriters.

There was speculation that the delay of several days was caused by disagreement between Nomura and IBI on the pricing. As lead manager, Nomura was apparently anxious to price the deal to ensure

its appeal to institutions, thereby making it likely to trade competitively on the secondary market.

On the other side, IBI, which wrote the swap, was keen to see tight issue terms so that it could extract more economic terms from the swap market.

Sommer Brothers, the

terms of its \$200m convertible issue for MCA and was quoting the bonds at 99% bid, inside full underwriting fees.

In Switzerland, a string of small convertible issues had good receptions and traded at premiums to their par issue prices.

The IADB's \$Fr300m two-tranche issue began trading on the secondary market, and was given a rough reception as grey market prices continued their recent fall. The 10-year tranche opened at less 3 bid, but improved slightly to trade at less 2 1/4 bid, while the 15-year tranche fell 1/4 point from Monday's close to trade at less 3 bid. After a good initial reception, demand for the paper fell away as investors expressed worries about rising interest rates.

In Germany, prices of secondary market Eurobonds fell by around 30 pence, with the recent West Bank 6% per cent issue falling from 99.10 bid to around 97.80 bid amid some selling pressure.

The official described the

## LONDON MARKET STATISTICS

## FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

## EQUITY GROUPS &amp; SUB-SECTIONS

Figures in parentheses show number of stocks per section

EQUITY GROUPS & SUB-SECTIONS		Tuesday September 5 1989									
Index No.	Day's Change %	Est. Earnings Yield % (Max.)	Gross Div.	Est. P/E Ratio (Act. at 1989 to date)	Mon. x'd adj.	Mon. Index No.	Fri. Index No.	The Aug. Index No.	Year ago (approx.)		
1 CAPITAL GOODS (208)	1088.67	-0.2	10.45	4.84	11.53	21.26	1866.19	1863.43	998.15	749.94	
2 Building Materials (29)	1182.20	-0.3	12.65	5.93	9.83	117.81	1174.80	1170.72	1057.28	1057.28	
3 Contracting, Construction (37)	1574.82	-0.6	15.12	4.42	34.50	1565.46	1554.73	1544.77	1544.77	1544.77	
4 Electricals (17)	2057.73	-0.4	13.74	3.74	31.71	1542.45	1532.45	1522.40	1519.27	1519.27	
5 Electronics (1)	1899.47	-0.4	9.49	4.47	24.24	47.79	2454.59	2454.59	2454.59	2454.59	
6 Engineering (56)	557.98	-0.8	9.69	3.97	12.63	18.54	556.75	556.75	556.75	556.75	
7 Metals and Metal Forming (5)	522.11	-0.1	19.34	5.72	14.84	511.49	510.85	512.44	512.44	512.44	
8 Motors (17)	369.15	-0.1	10.40	4.18	11.25	5.59	364.99	365.15	365.15	365.15	
9 Other Industrial Materials (23)	1867.30	-0.2	8.25	3.76	14.46	34.82	1867.15	1867.76	1858.38	1858.38	
21 CONSUMER GROUP (184)	1417.55	-0.2	7.69	3.03	16.32	22.53	1401.92	1404.32	1393.80	1393.80	
22 Brewers and Distillers (22)	1583.71	-1.2	8.39	3.09	12.90	14.46	1584.95	1581.95	1582.33	1579.24	
23 Food Manufacturing (20)	1218.10	-0.2	8.36	3.45	17.48	21.07	1220.42	1226.84	1224.98	1224.98	
26 Food Retailing (14)	2722.30	-0.2	7.46	2.53	17.74	38.37	2716.47	2705.26	2689.61	2689.61	
27 Health and Household (4)	2755.59	-0.6	5.34	1.50	22.10	22.22	2722.31	2722.15	2704.12	2704.12	
29 Publishers & Paper (15)	739.74	-0.1	7.85	3.11	17.01	24.37	738.11	737.26	736.50	736.50	
32 Publishing & Printing (19)	3854.33	-0.8	9.28	4.37	15.54	34.99	3824.47	3824.47	3824.47	3824.47	
34 Stores (32)	919.92	-0.2	9.37	4.85	13.93	17.44	921.71	914.98	914.98	914.98	
35 Textiles (14)	581.99	-0.1	10.26	5.02	11.45	582.76	578.75	578.15	555.48	555.48	
40 OTHER GROUPS (93)	1225.										

## UK COMPANY NEWS

## IMI profit lifted by foreign spread

By Richard Tomkins, Midlands Correspondent

IMI, the Birmingham-based industrial group, surprised the City yesterday with a 24 per cent increase in pre-tax profits to £60.1m (£48.5m) for the six months to June.

There had been fears that the company's long run of strong profits growth might be dampened by inflationary pressures and high interest rates in the UK.

Mr Gary Allen, managing director, said: "It just shows that you can keep up the momentum of profits and volume growth in spite of high interest rates and the perceived gloom."

The shares put on 12p to 25p.

IMI's profits growth mirrored a 24 per cent rise in sales from £434m to £540m. Earnings per share rose 21 per cent to 12.1p (10p) and the interim dividend has been raised at the same rate from 3.15p to 3.8p.

Mr Allen said IMI's ability to maintain strong growth against an unfavourable background illustrated its success in reducing its susceptibility to the UK economic cycle.

Just over 50 per cent of IMI's sales were now overseas, he said. "The boom in West Germany has had much more effect on us than Britain's rising interest rates."

Sales rose across all divisions, with about 10 per cent of the increase attributable to exchange rate benefits and the rest to a combination of higher copper prices, acquisitions and genuine volume growth.

The strongest, and most surprising, advance came in the building products division,



Gary Allen: reduced susceptibility to the UK economic cycle

Ashley Ashwood

which increased profits from £8.3m to £10.5m. It had earlier looked susceptible to the downturn in the UK housing market.

Mr Allen said the wide geographical distribution of IMI's building products, together with the division's orientation towards the commercial sector, had protected it from the worst. Redemptions in the cost base had also enabled it to export to West Germany.

The drinks dispense division, operating under the Cornelius banner, operated in a flat US

market but enjoyed buoyant demand in Europe amid warm weather conditions. Its profits rose from £10.5m to £11.5m.

The fluid power division, making pneumatic equipment for industry, saw a softening of UK demand, but only 25 per cent of its sales are in Britain. Demand held up in the rest of Europe and the US, taking profits up from £14.5m to £17.5m.

The remaining operations included a particularly strong performance from titanium refining. Mr Allen said the refineries were working flat out to meet strong demand from the aerospace industry, and in particular from Rolls-Royce.

See Lex

Sir Eric Pountain, IMI's new non-executive chairman, said although inflationary pressures and high interest rates in Britain warranted some caution for the second half, IMI's product portfolio, geographic spread and sound balance sheet provided an excellent base for the short and longer term.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres-ponding dividend	Total for year	Total last year
Adasone Group	fin 4	Oct 17	2.8	6	4.3
ADT	int 5.995	Jan 5	4.3	-	15
Beetle (James)	int 1.2	Nov 2	1.1	-	4.5
Booker	int 6.5	Jan 2	6	-	18
Brown & Root	int 4.5	Oct 19	4.5	-	13
Cantore	fin 2	Nov 9	1.5	8	2.5
CRH	int 1.754	Oct 7	1.5	-	4.5
Falrey Group	int 2.4	-	-	-	-
Gowring	int 2.25	Nov 9	2.24	-	4.5
Hestair	int 3.6	Jan 2	3	-	7.8
Home Count News	int 2.5	Oct 18	1.875	-	6*
IMI	int 3.8	Oct 18	3.15	-	8.15
Intl Colour Mgt	int 0.95	-	0.8	1.45	0.8
Lopez	int 2.9	Oct 27	2.4	-	6
Metcal Cllosures	int 2.35	Dec 1	2.35	-	8.15
Oliver Holdings	int 1.1	-	-	-	nil
Opem Comme	int 2.45	Oct 24	2	3.6	3
Pearl Group	int 7.5	Oct 20	6	-	15
Peek	int 1	Jan 4	0.9	-	15
Peters (Michael)	fin 2	Dec 15	2.2	3.7	3.7
Provident Fincl	int 7	Nov 9	6	-	18
Ropner	int 3	Dec 29	3	-	7.25
Sedgwick Group	int 4	Oct 27	4	-	12
Severfield-Rves	int 1	Oct 30	0.75	-	2.75
Systems Relais	int 0.75	Nov 1	0.75	-	1
Taylor Woodrow	int 1.75	Oct 9	1.6	-	7.5*
Tozer Kamalay	int 1.5	Oct 27	1.5	-	3.85*
Wyevale Garden	int 1.8	Oct 27	1.4	-	4.5

Dividends shown in pence per share not except where otherwise stated.  
\*Equivalent after allowing for scrip issue. \*\*On capital increased by rights and/or acquisition issues. \$USM stock. \$B Unquoted stock. #Third market. #Irish currency. \$S US cents. Scrip option.

The Financial Times proposes to publish the following surveys in 1989:

- 23 August : Zimbabwe
- 28 September : Botswana
- 4 October : Lesotho
- 24 October : Zambia

If you require further details of these please contact

Sarah Pakenham-Walsh  
01-873-3238

Number One Southwark Bridge,  
London SE1 9HL

Tel: 01-873-3079

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

SEVERFIELD-REEVE PLC

Six months ended 30 June 1989

- Turnover up 45% to £6,196,000
- Profit up 77% to £946,000
- Earnings per share up 57% to 6.47 pence
- Interim dividend up 33% to 1.00 pence

The level and quality of enquiries for fabricated steelwork remains high, with the current order book higher than ever before. A second production line is now operating providing a total annual production capacity of 20,000 tonnes. The directors are confident for the remainder of the year and beyond, with the company well placed to compete for larger projects.

The interim report is available from the Secretary, Severfield-REEVE PLC, Dalton Airfield Industrial Estate, Dalton, Thirsk, North Yorkshire YO7 3JN.

## BASE METALS

The Financial Times proposes to publish this survey on:

2nd October 1989

For a full editorial synopsis and advertisement details, please contact:

Edward Macquisten  
on 01-873 3300

or write to him at:

Number One  
Southwark Bridge  
London  
SE1 9HL

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## MEXICO

The Financial Times proposes to publish a Survey on the above on

OCTOBER 12 1989

For a full editorial synopsis and advertisement details, please contact:

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## HALF YEAR RESULTS 1989

Sales	UP 24%	TO £540m
Pre-Tax Profit	UP 24%	TO £60.1m
Earnings per share (before extraordinary items)	UP 21%	TO 12.1p
Interim Dividend	UP 21%	TO 3.8p

## UK COMPANY NEWS

Balance sheet to be strengthened via two part share issue to raise £272m

## ADT surges 32% to £68m at six months

By Clay Harris

ADT, the electronic security systems and car auction group, increased interim pre-tax profits by 32 per cent to £105.8m (£68.3m). ADT is also strengthening its balance sheet with a two-part share issue which will raise up to £272m.

Laidlaw Transportation, the Canadian-based bus and waste management company, is subscribing for half the total to raise its stake in ADT's ordinary shares from 24 per cent to 26 per cent. The other shares will be offered to ADT's non-North American shareholders in the first such issue since the former Hawley Group moved its domicile to Bermuda in April of 1984.

The shares are being offered at 205p, compared with yesterday's closing price of 211.5p, up 2.5p. Laidlaw bought most of its present stake in April at a price of 180p.

Mr David Hammond, finance director, said it was an "opportunity" moment for the issue which, if fully subscribed, will increase ADT's tangible net worth to more than £1.2bn.

He denied, however, that any large acquisition was imminent. "We are creating more flexibility but we don't have anything specific in mind today," Mr Hammond said.

ADT has pared itself to two core activities through the disposal of lower margin main-

tentance operations. This enabled it to increase pre-tax profits in the six months to June 30 from £80.1m in the 1988 half, even though turnover fell by 27 per cent to £667.3m (£391.8m).

This means ADT's operating margin has soared from 9.1 per cent to 13.4 per cent in the space of a year. More improvement is still to come as the first half contained about £150m of sales from discontinued activities.

ADT reported satisfactory trading from both divisions. Security was benefiting from high-volume sales to residential customers and from consolidation of central monitoring stations. With 350,000 residential and commercial customers, ADT is the world's largest electronic security group.

In motor auctions, where ADT also claims world leadership, UK activity was helped by the mild winter and strong demand for used vehicles. A computerised vehicle management facility for trade buyers had been well-received.

The share of earnings from associates slipped to £14.2m (£15m), helping ADT's tax charge to fall from 12.2 per cent to 9.6 per cent. Gains on disposals produced an extraordinary credit of £7.1m (£61.5m). Earnings per share were ahead by a third to 12.4 cents (9.1

cents), and by 24 per cent to 11.3 cents (9.1 cents) on a fully diluted basis.

The interim dividend is in

the form of a one-for-47 scrip,

worth 6.9 cents at yesterday's

share price and exchange rate. Last year's interim scrip was on the same basis, but was

worth 5.04 cents when it was declared. ADT shareholders can opt for a cash alternative of 5.9 cents (4.9 cents).

Shareholders will be able to apply for an unlimited number of ADT shares, although applications are subject to being scaled down. The open offer is

not underwritten. ADT said Laidlaw could subscribe for any which were not taken up, subject to increasing its maximum holding to 29.9 per cent. Any shares not subscribed for will not be issued.

See Lex

## Pentos held back by consumer spending

By Rachel Johnson

PENTOS, the retail and office furniture group yesterday announced an improvement of 10 per cent to £2.34m in pre-tax profits for the year to June 30. Sales more than doubled, from £22.5m to £45.82m.

Difficulties in the North American market, foreshadowed in April's interim statement, were responsible for the sharp contraction in margins. The chairman, Mr Michael Peters, said the UK operations produced strong organic growth. He predicted that all the businesses would make progress in the current year with the full impact of recovery in the US coming through in 1990-91.

Earnings declined from 14.13p to 11.07p. The proposed final dividend is cut to 2p (2.2p) for a maintained total of 3.7p.

meant his short-term expectations were "cautious".

However, the four specialist retailing arms, Dillons Bookstores, Athena poster and book shops and the Ryman stationery chain, all continued to be strong performers in their fields except Ryman, he said.

They returned a 30.7 per cent increase in trading profits to £1.7m on a 23.6 per cent rise in turnover to £45m. Opening five large new Dillons bookstores during the year boosted book sales by 39 per cent from the six months last year. This was in the face of "odd trading conditions" caused by good weather and transport strikes in London, Mr Maher said.

Sales worldwide for Athena were more than 30 per cent

ahead of last year, but Ryman showed no improvement. Mr Maher attributed Ryman's continuing weakness to the personal organiser - a product in "rapid decline" - and a drop in the sale of business machines. Office furniture was once again Pentos' "jewel in the crown," with profits up 46 per cent to £1.9m.

Fully diluted earnings per share were 2.1p (1.9p). The interim dividend is 0.5p (0.4p).

## COMMENT

Mr Maher yesterday skipped repeating his long-term goal, which is to earn a "significantly better than average" return on investment. This may be because full-year profits are expected to reach

£12.5m, for a prospective p/e of 12, which some in the City rate as too high, with no compensating yield attractions. None the less, Mr Maher is still very keen to maintain his vigorous expansion of Dillons and will restart expansion of the weakest performer, Ryman, in 1990.

While WH Smith's acquisition of Waterstones could have made Mr Maher's ambitions to take a larger slice of the book market seem less attainable, observers agree that Mr Maher's hopes of lifting his market share from 6 per cent to 15 per cent in 1990 are not entirely vain ones. But the potential dangers in his means of achieving that goal were highlighted by his recent row over credit with Mr Robert Maxwell's publishing houses.

After last year's poultry problems in the US, this year it has been the turn of UK agribusinesses to take a beating. Although this is the way of commodities, you could say Bookers is beginning to look accident-prone. At the least, it will definitely not want to be producing any disappointments in 1990. That is the year when investment in areas such as mushroom production is expected to be coming good, and the integration of the Linwood acquisition, for which Bookers made a big provision in its 1988 accounts, should be feeding through into strong growth. This full year, Bookers says it is hoping that it will get some improvement in earnings per share, though everything hinges on the crucial final quarter trading. But assuming earnings edge up a fraction, on pre-tax profits, including property profits, of around £38m, the shares stand on a prospective p/e of nearly 12. Their performance has long been uninspiring, but should be more interesting when the market starts looking at next year's developments.

## Booker profit static at £30m

By Clare Pearson

BOOKER, the international food, agriculture and health group, weathered mixed conditions during the first half of the year to produce pre-tax profits of £30.3m, up from £28.1m.

Earnings per share fell from 13.6p to 12.1p. They were held back by the 1988 rights issue to finance the purchase of the Linwood cash and carry business, which has a strong second half bias. The interim dividend is set at 6.5p (6p).

Group turnover rose to £1.045m (£621.5m). The tax charge fell from 33 to 26 per cent.

A Norwegian salmon harvest which is set to double in the course of the year to about 160,000 tonnes was the main factor leading to a disappointing performance by the agriculture division. The total European Community market is for something under 100,000 tonnes per annum, according to Booker.

A heavy push into protein crops proved misguided in the face of EC policy, while there were delays in obtaining planning approval for the modernisation of mushroom producing capacity. Agribusiness profits fell from £15m to £12.3m.

However, the integration of the Linwood Cash and Carry business, together with strong performances from the specialist wholesale food and food services companies helped the food distribution division to pre-tax profits of £8.1m (£2.3m).

An improvement at the trading level in the health products division was masked at the pre-tax line by the inclusion in the comparable figures of non-recurring items.

## COMMENT

Mr Jon Foulds, chairman, said he viewed the immediate future with some caution because of pressure on margins and slowing market growth.

BSL, the core distribution company, suffered from a slowdown in the UK small order and replacement market for industrial components, although this was tempered by its recent decision to broaden its product base. As a result industrial components other than bearings account for over 45 per cent of BSL's sales compared with 25 per cent in 1988. This business was also affected by the move by bearings manufacturers towards a common European pricing policy in preparation for 1992. Consequently price increases in the UK replacement bearing market have been below inflation, putting pressure on the margins of UK distributors. BSL is increasing its prices by 3 per cent, compared with a rise in costs of close to 10 per cent.

The rental business, which put up a poor showing in 1986 and 1987, showed an improved performance, particularly in the UK. Substantial management effort was still required in France and Germany to improve its profitability, the

## Panel decides on Hoylake request

By Ray Bashford

THE EXECUTIVE of the Takeover Panel yesterday made a decision on the request by Hoylake, a consortium making the £12.5m takeover offer for BAT Industries, an extension to the normal 60-day timetable.

Following two weeks of deliberation, the executive is believed to have recommended that a full hearing of the Takeover Panel should decide on whether an extension is justified.

However, sources in the City said that the executive has ruled against Hoylake in its claim that BAT is frustrating the bid by employing delaying tactics in the US.

This decision is almost certain to lead to an appeal by Hoylake against the decision before a full meeting of the Panel.

Hoylake made the request for an extension because of the need to receive approval from US state insurance commissioners for a change in ownership of Farmers - BAT's US insurance operation - which is a potentially protracted process.

## Brammer cautious after interim profit up 3.5%

By Vanessa Houlder

BRAMMER, the industrial service group, yesterday announced a 3.5 per cent rise in its interim profits and expressed caution about its strong profit performance.

The company confirmed its sale of Pope Machinery for \$4m. It took the business's \$61,000 loss as an extraordinary item, since it deconsolidated its result from the time it decided to make the sale.

Earnings per share increased from 10.0p to 10.1p. The dividend was unchanged at 4.5p.

## COMMENT

After Brammer's share price fell 13p to 24p yesterday investors must once again have ruled the day four years ago when they rejected a 42p-per-share offer from Bumel. The general lack of enthusiasm yesterday stemmed less from the interim results, which were much as expected, than from a distinctly downbeat trading statement.

Brammer's largest business appears to be caught in a tight margin squeeze as the attempt to level out bearing prices across Europe has coincided with a sharp rise in costs and a slowdown in its market. Elsewhere, however, the picture looks somewhat brighter as Brammer makes progress on its European rental business and its pumps business in the US. That said, it seems unlikely to make more than \$13.5m this year, which puts the shares on a p/e of 12. Aside from an element of bid speculation the only support for the price at this level is the yield of 7 per cent, which gives the shares a place in some high yield funds.

## PROVIDENT FINANCIAL GROUP PLC

## INTERIM RESULTS

## Encouraging first half results

## Main points from the Directors' report:

Controlled growth in credit subsidiaries

Profitable development of insurance activities

Acquisition of Lynn Regis Finance, John Blundell &amp; Lawson Fisher

Whitegates Estate Agency affected by housing slowdown

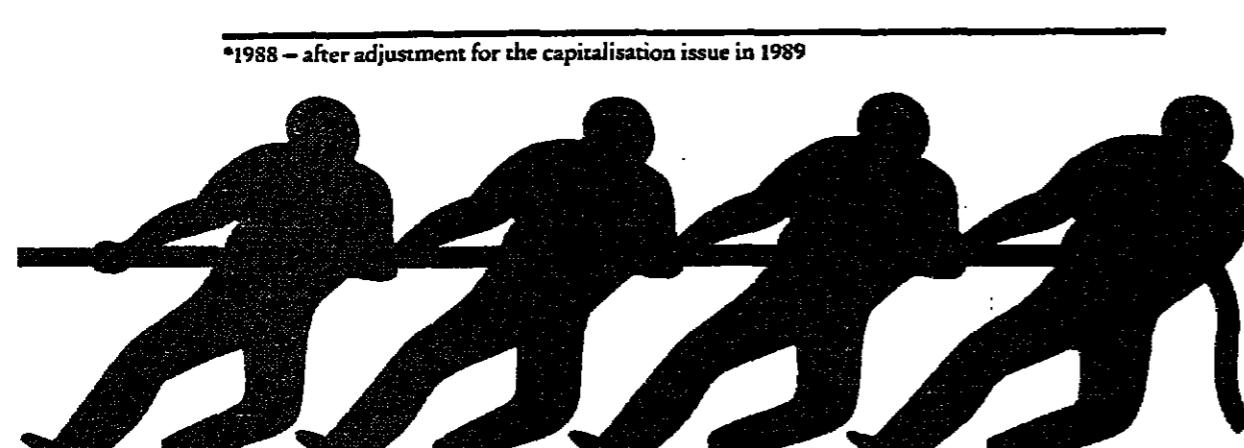
Mentor Interactive Training improves

## Results at a glance

	UNAUDITED	AUDITED	
HALF-YEAR TO 30TH JUNE 1989	£'000	HALF-YEAR TO 30TH JUNE 1988	£'000
Turnover	212,588	180,451	417,735
Group profit pre-tax	9,268	8,073	28,155
Ordinary dividend per share	7.00p	6.00p	18.00p
Earnings per share	11.94p	10.55p	37.19p

The Interim Report 1989 will be posted to shareholders on 5th October 1989. Copies may be obtained from the Secretary.

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## UK COMPANY NEWS

## Unanswered questions about Eagle Trust

Philip Ceggan sets out the issues which remain unresolved by recent revelations

**T**he weekend interview with Mr John Ferriday, former chairman and chief executive of Eagle Trust, the UK company at the centre of a Serious Fraud Office inquiry, appeared to confirm what other evidence had been suggesting for many weeks.

The Sunday Telegraph quoted him from an undisclosed location outside the UK, as describing how Eagle loans were used to finance the purchase of its own shares and telling the story of the £13.5m apparently missing from Eagle Trust.

But Mr Ferriday's statements raised as many questions as they answered and provoked speculation that the SFO will need to widen its inquiries beyond the search for the £13.5m. Mr Ferriday has not responded, over several weeks, to Financial Times inquiries but these are among the issues which have yet to be resolved:

How exactly was the transaction organised?

Mr Ferriday, in his explanation of events, cited Automotive Industries (UK) as the vehicle through which funds were passed to Swiss Bank Corporation, the organisers of the rights issue, which was launched to fund the £26m purchase of Samuelson, the TV and film company. But SBC says it received payments of £13.5m on the instructions of Anser General Investments, a Panamanian registered company. Who owned Anser?

In addition, Mr Ferriday is quoted as bailing out sub-underwriters - "genuine people, honest and trustworthy City people who did not deserve their fate" - from bankruptcy. Who are these people? Can

they confirm Mr Ferriday's version of events?

Where are the shares now?

Who now owns the shares that were acquired in the sub-underwriting support scheme? Have they been used as security for loans, as is believed by some involved in the Eagle affair?

The shares are believed to be held in the name of Standard Chartered Nominees, shown on the share register of July 1988 as holding two accounts of 46.17m shares and 15.53m shares respectively.

If Mr Ferriday personally

relieved the sub-underwriters of their commitment, as he stated in the weekend article, that would have left him with a minimum of 46m shares, given that the original shares were held at 40p. However,

Mr Ferriday is listed in the circular which announced the purchase of Samuelson as own-

er of nearly 22m shares, as of November 5 1987. By the 1987 year end Eagle's annual report shows him as owning a mere 35m shares.

The totals that Mr Ferriday reported do not tally with his statements about the underwriting and there is no record of him declaring the purchase (or subsequent sale) of the shares, or Stock Exchange's rules, in the so-called Yellow Book, and the Companies Act 1985 required him to do.

What happened to Mr Ferriday's other business interests?

Mr Ferriday was reported as saying that "I taxed and raped every single source of funds I had" to help bail out the sub-underwriters. Did this taxing and raping involve Paramount Airways, the company in which Mr Ferriday and Mr

good by the injection of Automotive Industries (UK) - described in the article as "one of his private interests" - which had acquired a half share in Laforza, a car manufacturer and distributor, for £9.8m.

This explanation is somewhat complicated by Mr Ferriday's reported statements that Eagle acquired only an option in AI (UK) and that the stake in Laforza was "worth far more than £13.5m." There is also the baffling statement in the article that Mr Ferriday retained the "£8.5m liability finance as he had not paid for it." Did Mr Ferriday own Automotive Industries and the Laforza stake or not? If he did, then surely the purchase was a Class 4 transaction, as defined by the Yellow Book. A Class 4 transaction includes "an acquisition or disposal of assets by the company or any one of its subsidiaries from or to a director or substantial shareholder or an associate thereof."

Even an option to purchase AI (UK) would appear to fall under the description of "a transaction under which the company or any one of its subsidiaries is to take an interest in a company, whether existing or about to be formed, any part of the equity share capital of which has recently been, or is to be acquired, whether by subscription or otherwise by a

director or an associate thereof." A Class 4 transaction, adds the Yellow Book, requires that a circular be sent to shareholders and that the transaction be approved at a general meeting of shareholders. In the case of Laforza no circular was sent or meeting held. If a circular had been sent then shareholders might have been able to judge, from Laforza's accounts, exactly how much the stake was worth.

What was the position of the other directors?

Mr Ferriday is quoted as saying, in relation to the transfer of funds from Eagle, that "I purposely made sure no-one knew what I had done."

However, he is also reported as saying that his partner Mr Richard Smith "is aghast at what I did." When was Mr Smith told? Did he then inform the appropriate authorities? Mr Smith has so far declined to comment.

If the other directors of Eagle accepted the explanation that monies had been used to acquire Automotive Industries (UK) and thereby a stake in Laforza, what were they told about the ownership of AI (UK)? If they were told AI (UK) was owned by Mr Ferriday, why did they not insist on a circular because it was a Class 4 transaction?

## Disposals bring in C\$50m for Tate

By Clay Harris

REDPATH INDUSTRIES, the Canadian sugar refiner taken into full ownership by Tate &amp; Lyle, the UK-based sweeteners group, earlier this year, has sold three subsidiaries for C\$50m (£27.5m). The disposals had been planned when Tate paid £140m for the 49.9 per cent minority in Redpath.

Daymond Vinyl and Heartland, manufacturers of vinyl siding, were sold to Toronto-based Jamrock, and Daymond Aluminium, which makes extruded aluminium products, was sold to Aluminart Products. Together, the operations made pre-tax profits of C\$7.2m in 1988.

Redpath has yet to sell its considerably larger automotive business, which makes injection-moulded plastic components for car interiors. This disposal is expected to be completed before the end of 1989.

Cons Venture Trust

Consolidated Venture Trust announced pre-tax revenue of £110,000 (£41,000) for six months to July 31 1989. Net asset value was 370.3p (309.5p).

## PSIT

Property Security Investment Trust plc

## SCRIP ISSUE

## DIVIDEND UP

Extracts from the statement by the Chairman, Mr. A. R. Perry.

■ Profit before tax up from £5.8 million to £6.3 million.

■ Total rents up from £9.3 million to £11.1 million.

■ Additional phase of hi-tech units and office block at Chineham Business Park.

■ Pre-let extension for Canon in Belgium well advanced.

■ Group's investment properties up from £170 million to £232 million.

■ Net asset value up from £1.85 to £2.50 per share.

■ Dividend increased from 3.25p to 3.75p per share.

■ Scrip issue 1 for 5.

■ Directors expect to propose same dividend on increased capital for year to 31st March 1990.

## Results for the year ended 31st March 1989

	£000's	1989	1988
Rents receivable	11,117	9,259	
Net property income	10,256	7,957	
Profit before tax	6,317	5,833	
Ordinary dividend per share	3.75p	3.25p	
Share capital and reserves	192,320	143,987	

Copies of the complete Report and Accounts may be obtained from G Caines, Financial Director, Fetcham Park House, Lower Road, Fetcham, Surrey, KT22 9HD.

## TKM hits £21m but warns on outlook

By John Thornhill

TOZER KEMPSLEY & MILBURN (Holdings), the motor distributor in which Sir Ron Brierley's IEP has a 57 per cent holding, lifted pre-tax profits by 19 per cent from £17.85m to £21.24m in the half-year to June 30, helped by continuing strong demand in all its markets.

However, the company warned that high interest rates were beginning to affect trading conditions and it expected a levelling off of sales after August.

Mr Reg Heath, chief executive, said he thought national car sales in August might have tipped the half million level. "For the rest of the year, I think the market will remain buoyant but margins will come under more and more pressure as manufacturers try to get their cars sold. That will lead to reduced margins but fantastic deals for customers," he said.

In April, TKM acquired the exclusive distribution rights for Subaru in Australia. TKM already owns a Ferrari agency in the country and is planning further expansion.

During the period, TKM's interests in France were disrupted by relocation. Although this had an impact on short term profitability, Mr Heath said it would enable TKM to expand further on the Continent in the future. TKM currently runs eight retail dealerships in France and derives

over a quarter of its profits from overseas interests.

Turnover was up by 9 per cent to £516.21m (£475.21m) and an exceptional gain of £1.7m resulted from the sale of investments.

The interim dividend has been raised by 50 per cent to 15p. Earnings per share grew to 5.5p (4.5p - adjusted for a bonus issue).

**COMMENT**  
TKM is one of the higher rated stocks among motor distributors and yesterday's results give an indication of why this is so. The company's broad spread of interests, both in geographical and market terms, gives a more solid defensive edge than most motor groups can show, and this will become of increasing value as times grow stickier. Sales in August, according to TKM, were strong, but several indications would seem to suggest that the much-heralded slump in car sales will finally arrive in September. TKM cannot expect to emerge unscathed but it still might emerge less bruised than others. Another factor that will help support TKM in the market is IEP's holding which has been creeping up again of late. Sir Ron Brierley's mysterious machine interests are as opaque as ever, but they can do no harm to TKM's share price. Pre-tax profits for the year should rise to about £21m giving a prospective multiple of around nine.

## NEWS DIGEST

## Ropner boosted by dry weather

PROFITS OF Ropner, with interests in engineering, garden products, insurance broking, property development and shipping, rose from £2.58m to £2.81m pre-tax for the half year ended June 30.

Turnover was down marginally from £30.75m to £29.95m. Earnings worked through at 7p (5.5p) and the interim dividend is a same again 3p.

Dry weather in the months of May and June boosted sales of the garden products division (profits here rose from £1.72m to £2.01m) and shipping benefited from an improved freight market and a contribution from the Scrutons associate - the division's profits rose from £585,000 to £1.55m.

Engineering showed improved results, reflecting the absence of losses accountable to Airtech, but conditions remained difficult in insurance broking and the division will not have a profitable year.

## All-round organic growth at Gowrings

All-round organic growth, with good progress in its motor division and the leisure division having an exceptional first half, saw Gowrings lift pre-tax profits 69 per cent from £301,000 to £510,000 in the first half of 1989.

## ADT INTERIM RESULTS

"Significant strengthening of the balance sheet has been achieved by a very positive earnings performance, the injection of new capital and the disposal of the remainder of the Company's maintenance activities."

Michael A. Ashcroft  
Chairman and President

## Interim Results to June 30 1989

	Unaudited 6 months to June 30 1989	Unaudited 6 months to June 30 1988	Audited year ended December 31 1988
	US\$m	US\$m	US\$m
Income before income taxes	105.8	80.1	219.0
Net income	166.6	131.8	301.3
Shareholders equity	831.1	415.3	533.0
Fully diluted earnings per common share	11.3c	9.1c	26.0c



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## TENDER NOTICE

UK GOVERNMENT  
ECU TREASURY BILLS

For tender on 12 September 1989

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 900 million nominal of UK Government ECU Treasury Bills, for tender on a bid-stand basis on Tuesday, 12 September 1989. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 900 million of Bills to be issued by tender will be dated 14 September 1989 and will be in the following maturities:

ECU 300 million for maturity on 12 October 1989

ECU 300 million for maturity on 14 December 1989

ECU 300 million for maturity on 15 March 1990

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London, not later than 10.30 a.m., London time, on Tuesday, 12 September 1989. Payment for Bills allotted will be due on Thursday, 14 September 1989.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 14 September 1989 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill Programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989. All tenders will be subject to the provisions of that Information Memorandum.

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 15 March 1990. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum in order to facilitate settlement.

10. Copies of the Information Memorandum may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England  
5 September 1989

## DOUGLAS

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## Five Year Summary



Highlights of the year ended 31st March 1989

- \* Turnover: up 37.8% at £262 million
- \* Pre-Tax Profit: up 61.1% at £8.77 million
- \* Earnings per share: up 70.3% at 40.2p
- \* Ordinary Dividend: up 52.9% at 6.5p per share
- \* Gearing: down from 45% to 19%
- \* Revaluation of properties adds £7.7 million to assets

"Prospects for the group in the current year are good, and I have every confidence that further success will be achieved. It is intended to enhance progressively the dividend payment during the next few years"

John Douglas O.B.E. Chairman

CONSTRUCTION - HOUSING & PROPERTY DEVELOPMENT - CONSTRUCTION EQUIPMENT & PLANT - MATERIALS SUPPLY & SPECIALIST CONTRACTING

## UK COMPANY NEWS

Reg Vardy  
coming to  
market with  
a £30m tag

By John Thorndill

By Claire Pearson

REG VARDY, a motor dealer based in the north east of England, is coming to the main market early next month via a placing that will value it at about £28m.

The placing will raise between £7m and £8m. All of the proceeds, bar about £350,000, will represent new money for the company.

Vardy, which recalls both

specialist and volume cars

from 15 locations, made pre-tax profits of £2.81m (£2.4m) on sales of £23.32m (£24.52m) in the year to end April.

Mr Peter Vardy, chairman, admits that this seems an unusual time to seek a listing, given widespread expectations of a downturn in the UK car market.

"But acquisition opportunities are coming thick and fast at the moment," he said yesterday. He added there seemed to be an increasing trend of individual dealerships being acquired by larger groups.

The specialist division holds

franchises for Rolls-Royce, Aston Martin, Ferrari, Jaguar and BMW. In volume cars, it concentrates on Ford, Vauxhall and Rover, as well as Fiat, VW/Audi and Renault.

It is keen to build up both

after-market sales, which accounted for about 35 per cent of gross profits last year, and sales of used cars.

The company's origins lie in a Durham-based haulage business which Mr Vardy's father began turning into a car retailing concern in the 1950s.

In 1982, through a demerger of the haulage side, Mr Peter Vardy bought out his two brothers.

Lopex makes £6m  
acquisition as  
profits rise 23%

By John Thorndill

pany's confidence in the future, it had raised its interim dividend by 20 per cent. Earnings per share were 3.8p (£3.8p).

In 1988 Lopex has made several acquisitions for about £1.7m in cash. Mr Castle said in order to refresh the group's working capital Lopex would raise £2m by means of a placing with institutions.

• COMMENT

Lopex has been dogged by a dull image in the otherwise flamboyant advertising sector, but this view is increasingly seen as being rather unfair. Few other advertising groups of its size can boast such a consistent financial record as Lopex, and even less can exhibit such a clear strategy in developing a network of European contacts ahead of the presumed benefits of 1992. About 45 per cent of Lopex's taxable profits now come from overseas and its Alliance network now spreads through 14 European countries - a small seed-corn development in Switzerland has just been added - and three countries elsewhere.

Some followers still remain sceptical of the value of this European web of agencies but they can perhaps content themselves with yesterday's acquisition which will give Lopex more market ballast in the UK. Despite yesterday's slightly soft results, pre-tax profits of about £8.8m look in view for the year, putting Lopex on a multiple of just under 10. In the short term, that appears fair as the share price may be held back by the issue of new shares and soggy sentiment towards the sector. But further out they may well offer considerably more.

## NEWS DIGEST

Downturn at  
Metal  
ClosuresOsprey soars  
65% to over £1m

Osprey Communications, the advertising and marketing services group, lifted pre-tax profits by 65 per cent to £1.11m in the year to May 1989 against a restated £571,000. Turnover rose from £14.58m to £19.45m.

An increase in the final dividend to 2.4p (2p) is recom-

into the group.

The profits improvement was achieved despite a net interest charge of £434,000 compared with a £2,000 gain last time.

Tax took £1.02m (£857,000) in

leaving earnings per 5p share of 12.4p (9p). The proposed final dividend of 4p (2.8p)

makes a total for the year of 6p (4.3p).

77% increase at  
Severfield-Reeve

Severfield-Reeve, the USM-quoted structural steelwork fabricator and erector, reported a 77 per cent increase in pre-tax profits from £235,000 to £946,000 in the six months to end-June.

Turnover in the period rose 45 per cent to £6.2m (£4.3m) after interest payable of £28,000 (£26,000) and tax of £231,000 (£187,000) earnings per 10p share increased to 6.47p (4.13p).

The directors said that the first half had seen a marked increase in enquiries and orders, resulting in an increased tonnage of steel being fabricated in the company's factory in Dalton. The installation of a second production line there would enable it to undertake larger contracts, they said.

The interim dividend is being raised from 0.75p to 1p.

Int'l Colour  
achieves £1.84m

International Colour Management, maker of computer systems for colour control, lifted pre-tax profits from £1.51m to £1.84m in the year to June 30.

Directors said that the new year had started well, with orders exceeding last year's levels. The group was continuing to expand its product range, and they looked forward to continued growth in the coming year.

There is a proposed final dividend of 0.95p (0.8p), making £20.5m (£13.3m) helped by a more-than-doubled contribution from the publishing division, where acquisitions had been successfully integrated.

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Samsung Electronics Co., Ltd.  
(a company incorporated with limited liability in the  
Republic of Korea)

US \$20,000,000 5 per cent Convertible Bonds 2000

As described in the Notice published on 26th July, 1989, the Company has granted rights to holders of its shares and to its employees to subscribe for shares in the Company and has also authorised a free distribution of its shares.

NOTICE IS HEREBY GIVEN to the holders of the Bonds that, pursuant to the provisions of the TRUST DEED constituting the Bonds, the Spot Price per share has been adjusted to reflect the above events from W 8,878 to W 8,024 and as a result the Conversion Price from W 17,756 to W 16,048 with effect from 28th August, 1989.

Samsung Electronics

## UK COMPANY NEWS

A fall in British housing profits is offset by strong growth in overseas earnings

## Taylor Woodrow improves 27% to £43.2m

By Andrew Taylor, Construction Correspondent

**STRONG GROWTH** in overseas housing and commercial earnings helped pre-tax profits of Taylor Woodrow, the British property, housing and construction group, to rise by 27 per cent to £43.2m during the first six months to the end of June.

A fall in British housing profits meant that UK profits overall were only about the same level as first half profits last year, said Sir Frank Gibb, Taylor Woodrow's chairman and chief executive.

Group turnover during the first six months rose by 16 per cent to £264.1m (£55.1m) and earnings per share improved by 22 per cent to 8.6p (6.5p). The interim dividend is being increased from an adjusted 1.5p to 1.75p.

Sir Frank, who is due to retire at the end of this year, said international housebuilding

profits had been boosted by very strong sales in Canada. Property disposals there and in Australia had also helped to increase overseas profits which had risen by approaching £15m during the first six months.

Sir Frank said a sharp fall in British housebuilding, particularly in southern England (Taylor Woodrow builds most of its houses south of Cambridge), had wiped out profit gains from the group's other UK construction and property interests.

He said UK commercial property profits had increased due to higher rents but profits from UK property disposals were about the same level as during the first half last year.

The Greenham building materials and tools and equipment businesses in the UK also increased profits during the first half, said Sir Frank.

An exceptional item of £6.2m, taken below the line, reflected charges against losses from the sale of underperforming businesses including previously loss-making Seaford Maritime.

The group said gearing had risen to more than 20 per cent as a result of the purchase for £25m of a large development site in London's Kensington and the acquisition for £22m of an industrial property portfolio from Peacock property group.

● COMMENT

Taylor Woodrow has a large treasure chest of property developments, many of which it has owned for a long time. It has by its own admission the ability to step up property sales and take profits when other parts of its housebuilding and construction business fall on hard times. This is clearly

happening at the moment to the UK housing operations where sales are expected to be down by about a quarter this year. Fortunately for Taylor Woodrow, its international housebuilding operations should more than compensate for this fall with California in particular expected to produce excellent results in the second half. Expect more from UK property disposals in the second half while contracting results should also be a little better this year given the absence of provisions which marred last year's figures. Analysts expect full year profits for the group to be between £125m to £130m which would put the group on a p/e of 11 to 11½. The unlocked value of its property portfolio justifies this rating but do not look for further gains in the present climate.



Sir Frank Gibb: profits boosted by sales in Canada

**NPI takes legal advice on Stead & Simpson bid**

By Philip Coggan

**MR BERNARD PRAX**, investment manager of National Provident Institution, the mutual life company, said yesterday that the group was taking legal advice on whether it could take any action against the board of Stead & Simpson, the footwear retailer which recently agreed to a bid from Clayform Properties.

NPI is unhappy at the 15.2p on offer for the ordinary non-voting shares, which followed a letter from Mr Frank Chamberlain, Stead's chairman, advising shareholders to take no action at a time when the price was 17.4p.

The offer for voting shares, in contrast, is 22.55 per share, based on the ratio of the two share prices in the six months before Stead announced it was in bid talks. The ratio was set by the Takeover Panel.

Mr Prax said: "Our gripe is really with the Takeover Panel and with the Stead & Simpson board." NPI points out that Stead & Simpson, rejected an offer worth 15.1p per non-voting share in 1988, yet accepted an offer only 1p higher one year later.

The Stead board has argued that, after the 1988 bid, Clayform held 41 per cent of the ordinary shares and thus there was the possibility that it could have gained control through the market.

**BTR in US expansion**

**BTR**, the industrial holding company, is to buy a US air and oil filter manufacturer for \$2.4m (£1.6m). The acquisition of North American Filter will be made via BTR's subsidiary, Vokes, which manufactures similar filtration products in the UK.

North American Filter, based in Newark, New Jersey, designs, manufactures, and markets industrial filtration systems and has been a Vokes licensee since 1986. Vokes is planning to expand North American Filter's factory from 20,000 sq ft to 70,000 sq ft and to build its turnover up to \$10m by 1990.

Allied Entertainment Financial Services, a private company controlled by Mr Harvey Goldsmith, the entertainments promoter, and Mr Edward Simons, one of the founding directors of Brent Walker, has taken a 20 per cent stake in British & American Film Holdings.

B&A, which was created by Sir John Woolf, the film pro-

**Dubilier helps lift Peek to £5.8m in first six months**

By John Riddings

**PEEK**, the electronics and industrial holding group, yesterday announced pre-tax profits of £5.8m for the six months to June 30, more than double the £2.4m achieved in the 1988 half.

The results were lifted by a contribution of about £2.3m from the Dubilier connector businesses which Peek acquired in mid-1988 and by contributions from Transyt, manufacturer of traffic control systems.

However, Edac, Dubilier's North American subsidiary, suffered from a downturn in the US computer and tele communications industry and fell well short of expectations.

Mr Kenneth Maud, chief executive, who has built the group up from a shell company over the past three years, said Edac achieved "only about 20 per cent of what it made in the same period last year."

Group turnover increased from £15.05m to £35.07m and earnings per share rose from 3.47p to 3.83p. There is an interim dividend of 1p (0.5p).

Viscount Slim, chairman, said the balance sheet remained strong with a net cash position at the end of the period in excess of £14m. This resulted in a sharp increase in interest receivable from £213,000 to £1.16m.

The company said its cash resources would be used to to increase the critical mass of its core businesses through selective acquisitions and the investment in new products.

Despite the problems at Edac and a below budget performance from Polytechnic Elec-

tronics, manufacturer of navigation equipment, the communications and navigation division contributed more than half of group profits. The traffic and data division, which accounts for about 28 per cent of group profits, saw a strong performance from Husky Computers.

The measurement and control division was supported by the Computer Instruments subsidiary. However, expenditure from the UK water authorities did not arise as anticipated.

● COMMENT

Peek's impressive rate of growth under the guidance of Mr Maud is slowing as a result of Dubilier's difficult markets. Edac is clearly the worst affected subsidiary, but UK and European markets have also started to soften and will limit profits at Greenpar. But the group has already got what it wanted most from the acquisition - namely the £25m net cash - and is probably looking to sell the connector businesses. Strong performances are expected from Husky and the group's instrumentation companies but the connector market downturn and disappointments at Polytechnic Elec-

tronics have prompted a downward revision in full year profits from £15.5m to £11.8m. Shares have been falling steadily in the last month and shed another 8p yesterday to close at 93p. At this price they are on a prospective multiple of 8. This is low but probably fair until there is a better indication of where the next boost to growth will come from.

## Allied Entertainment takes 20% stake in British and American

By John Riddings

Allied Entertainment Financial Services, a private company controlled by Mr Harvey Goldsmith, the entertainments promoter, and Mr Edward Simons, one of the founding directors of Brent Walker, has taken a 20 per cent stake in British & American Film Holdings.

B&A, which was created by

Sir John Woolf, the film pro-

ducer, is an investment holding company. It also has a film library which includes The Odessa File and Day Of The Jackal.

Mr Simons said the stake had been acquired as a long term investment and the purchase was "entirely friendly." He declined to disclose the amount paid for the stake.

## MOBILE COMMUNICATIONS

The Financial Times proposes to publish a Survey on the above on

20 SEPTEMBER 1989

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**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## TOZER KEMSLEY & MILBOURN (HOLDINGS) plc

SUMMARY OF INTERIM RESULTS	30 June 1989	30 June 1988	Percentage Change	Year 1988
<b>SALES</b>	£516.2m	£475.2m	+8.6%	£984.5m
<b>PRE-TAX PROFITS</b>	£21.2m	£17.8m	+19.0%	£44.1m
<b>EARNINGS PER SHARE</b>	5.9p	4.9p*	+20.4%*	11.7p
<b>DIVIDEND</b>	1.5p	1.0p	+65.0%*	4.0p

\*Adjusted to take account of one for ten bonus issue in May 1989.

"The first half of 1989 has produced a continuation of the Company's excellent growth." — Sir Ron Brierley (Chairman).

Alfa Romeo (UK)

Daihatsu (UK and Eire)

Maranello Concessionaires (Ferrari)

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Wadham Kenning Motor Group

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A copy of the TCM Interim Results may be obtained from The Company Secretary, Tozer Kemsley & Milbourn (Holdings) plc, 1 Lygon Place, Ebury Street, London SW1W 0JR. Telephone (01) 730 0288.



"And they seemed so reasonable at the negotiating table", reflected D'Arcy.

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**DIVIDEND ANNOUNCEMENT**

On 11th August 1989 the Directors declared a dividend of US-Dollars 39.00 per share payable on 15th September 1989 on all Participating Shares then in issue. Holders of bearer shares should present coupon No 8 on or after 15th September 1989 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, BWI, or at the main office of the Agent, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland.

By order of the Board  
Dollar-Baer, Julius Baer  
U.S. Dollar Bond Fund Ltd.

5th September 1989

**JB-B**

D-MARK-BAER  
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GRAND CAYMAN

**DIVIDEND ANNOUNCEMENT**

On 11th August 1989 the Directors declared a dividend of DMarks 26.00 per share payable on 15th September 1989 on all Participating Shares then in issue. Holders of bearer shares should present coupon No 8 on or after 15th September 1989 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, BWI, or at the main office of the Agent, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland.

By order of the Board  
D-Mark-Baer, Julius Baer  
D-Mark Bond Fund Ltd.

5th September 1989

## COMMODITIES AND AGRICULTURE

## Attack closes Bougainville mine again after 9 hours

By Chris Sherwell in Sydney

**BOUGAINVILLE COPPER'S** vast open-cut mine in Papua New Guinea resumed production yesterday morning only to be shut down just nine hours later after gunshots were fired at two buses carrying mine employees.

The company's abrupt reversal was a stunning embarrassment for the Port Moresby Government and security forces on the troubled Bougainville Island, who had assured it that security was adequate to protect employees.

A statement from the company, which is 53 per cent-owned by CRA, the Australian affiliate of the ETZ mining group of the UK, said nobody

was injured in the attack, which was presumed to have been the work of a militant group of disaffected landowners.

But it declared that it had "immediately ceased production operations until further notice," and added that it was "profoundly distressed by these cowardly attacks on employees."

Earlier in the day Bougainville Copper announced that the mine had gone back into full 24-hour production. The company said it was satisfied that conditions allowed a resumption after it had received indications from the Port Moresby Government and

tralian stock exchange.

But the shooting incident, which occurred on the road between the mine and the coastal town of Arawa, not only dispelled the optimism, it darkened the outlook. Lost production since operations ceased on May 15 already amounts to almost 200,000 tonnes of copper concentrate per year.

Compensation for the esti-

mation and operation of the mine over the past 17 years.

The Government declared a state of emergency in June after failed attempts at negotiation with the militants. While the military and police went into action, helped by Australian-supplied helicopters, the

per would not make a significant contribution to its profit in the second half.

The problem is a militant minority of secessionist-inclined local landowners who launched a series of arson and sabotage attacks on company property and personnel last November to press for huge compensation for the establishment and operation of the mine over the past 17 years.

The Government declared a state of emergency in June after failed attempts at negotiation with the militants. While the military and police went into action, helped by Australian-supplied helicopters, the

Government discussed a new financial package with local leaders.

The mine, a 530m-tonne high-grade deposit of copper, gold and silver, is one of the world's largest, capable of producing some 550,000 tonnes of copper concentrate per year.

Closure has forced the company to issue notices of force majeure to its customers, covering specific shipments, but none have been cancelled. For the Government, a 20 per cent shareholder, it has delivered some 17 per cent of internally generated revenues and is the country's second largest source of foreign exchange after external aid.

## World oil supplies boosted in August

By Steven Butler

**THE INTERNATIONAL ENERGY AGENCY (IEA)** yesterday reported a 500,000-barrel-a-day rise in non-communist world oil supplies in August, although spot market oil prices fell during the period.

Most of the increase came in the developed countries which are members of the Organisation for Economic Co-operation and Development, which sponsors the IEA. UK North Sea production reached 2.2m b/d as repair and maintenance programmes were completed. Production also rose in Alaska on a month-to-month basis.

Despite the month-to-month increases, OECD production is still slightly below year-ago levels largely because of a rapid fall in US output resulting from a faster depletion rate in the lower oilfields and to low utilisation of production.

Oil output by members of the Organisation of Petroleum Exporting Countries also rose during the month by 200,000 b/d to 21.8m b/d. In the developing countries, production rose 100,000 b/d to 5.6m b/d, due to an increase in Colombian production.

The IEA noted that Iraqi export capacity would increase this month with the opening of a new pipeline through Saudi

Arabia, which would have a capacity of 1.65m b/d when fully operational, probably sometime next year. Iraq's export capacity is expected to reach 2m b/d by the year end and could increase significantly next year.

Iraq is widely expected to press for a bigger role in Opec during negotiations in the coming months.

OECD oil consumption rose by just under 3 per cent in the second quarter of the year, led by a 6 per cent increase in the Pacific area. The IEA expects oil consumption in the OECD to rise by 3 per cent in the third quarter, but by less than 2 per cent for the entire year.

Excluding the communist countries, world oil consumption is expected to rise 2.4 per cent in 1990 to 32.1m b/d.

The London-based International Petroleum Exchange yesterday launched a high sulphur fuel oil futures contract, reporting trades in excess of 500 lots, equivalent to over 5,000 tonnes of fuel oil.

The contract is to be settled in cash based on an index of published prices. Trading on the IPE has grown rapidly over the past year, following the launch of Brent crude oil futures contract.

## Brazil 'will join tin group'

By Lim Siong Hoon in Kuala Lumpur

**BRAZIL**, THE world's biggest producer of tin, indicated to Malaysia yesterday that it would join the Association of Tin Producing Countries (ATPC), according to Mr Lim Geng Yauk, the Malaysian Primary Industries Minister.

A formal membership application from Brazil is to be submitted to the seven-member tin group when it meets on October 16 in Bangkok.

Brazil and China, the only other significant tin producer outside the pact, have observer status in the ATPC. The Brazilian Minister for Mines is sched-

uled to visit Kuala Lumpur for talks with Mr Lim a week before the Bangkok meeting. Brazil's decision was conveyed through Mr Ibrahim Menudin, chief executive officer of Malaysia's largest tin company, the Malaysian Mining Corporation. Mr Ibrahim, now in Brazil, has been meeting with executives of Brazil's Parapanema, who according to Mr Lim, had lobbied the Brazilian Government for its membership of the pact.

Based on Malaysian figures, Brazil exports more than 40,000 tonnes a year.

## WEEKLY METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

**ANTIMONY:** European free market, 93.7 per cent, 5 per cent, in warehouse, 1,250-1,750.

**MOLYBDENUM:** European free market, 99.8 per cent, 5 per cent, in warehouse, 1,250-1,750.

**SPUNDIUM:** European free market, min 95.5 per cent, 5 per cent, in warehouse, 1,250-1,750.

**TISSUM:** European free market, min 95.5 per cent, 5 per cent, in warehouse, 1,250-1,750.

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**VANADIUM:** European free market, min 95 per cent, 5 lb per tonne, in warehouse, 1,250-1,750.

**URANIUM:** Nuclear exchange value, \$ per lb, US, 250 (same).

**MERCURY:** European free market, min 95 per cent, 5 per cent, in warehouse, 1,250-1,750.

per 76 lb flask, in warehouse, 200-225 (225-235).

**MULTI-SELENIUM:** European free market, 99.8 per cent, 5 per cent, in warehouse, 1,250-1,750.

**SELENIUM:** European free market, min 95.5 per cent, 5 per cent, in warehouse, 1,250-1,750.

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# FINANCIAL TIMES SURVEY

Though not Turkey's capital, Istanbul is the country's gateway to the outside world. The city has recently come under new administration following the increasing unpopularity, nationally, of the ruling party. Jim Bodgeman looks at these latest developments

## Hub of finance and culture

ISTANBUL HAS not been Turkey's capital since 1923. But it remains the country's chief city, its supremacy as much undisputed in academic life and the arts, as in business and industry.

Its role in Turkey's economic life is difficult to overstate. With the surrounding Marmara region, Istanbul is Turkey's most industrialised region producing more than half its GNP.

All the chief Turkish industrial groups are Istanbul-based, even if — like Koç, the largest Turkish conglomerate, they started life in other cities. Istanbul's taxpayers are responsible for about 60 per cent of income received by the finance ministry.

Fashions, innovations, and experiments all take place in Istanbul, and spread slowly to the Anatolian hinterland. This is partly because the city is also Turkey's gateway to the outside world in general and Europe in particular. Istanbul has been a great European trade city for centuries and today it is the Turkish city where support for membership of the European Community is strongest.

Istanbul has seen many changes over nearly two millennia as the capital of the

Byzantine and Ottoman empires, and in the twentieth century as the commercial and financial hub of the Turkish republic.

Last March there was yet another, when what was thought to be an impregnable bastion for the ruling Motherland Party (ANAP) fell in local elections to the main opposition Social Democratic Populist Party and Professor Nurettin Sözen, its mayoral candidate.

It was part of a country-wide defeat for the ANAP and one that Mr Turgut Ozal, the Prime Minister, has not been able to shake off, as shown by the depths to which the ANAP has sunk in opinion polls. That Izmir and Ankara falls to the Social Democrats was no surprise, but Istanbul under the redoubtable Mr Bedrettin Dalan was considered a safe ANAP bet.

Though he ran the city somewhat as a personal fief, his bulldozing rule, characterised by a welter of infrastructure construction, was one of benevolent autocracy in the peculiarly Turkish mould cast by the great nationalist and founder of the republic, Mustafa Kemal Ataturk. It was nationwide rejection of the Government for failing to curb rampant inflation that proved

The new Galata Bridge under construction over the Golden Horn

# Istanbul

his downfall, not personal unpopularity.

He says ruefully: "I may have lost the elections," then the lustre creeps back into his startlingly blue eyes, "but I still have the love of the people of Istanbul."

Thus it was a blithing Social Democratic Populist Party administration, hardly able to believe the windfall in its lap, that took over at the municipality's offices by Emperor Valen's viaduct, a reminder of other great periods of public works.

In some quarters, particularly business and commerce, and the foreign community, disillusionment is fast creeping in, with charges that all Professor Sözen and his acolytes have done is try to besmirch Mr Dalan's reputation. But it is only natural, following such a daunting figure as Mr Dalan, that the new administration has tried to dispel his aura of invincibility by cutting him down to size.

It has yet to come up with any concrete proof from investigations into his alleged mis-

rule. Says Professor Sözen: "People should know about what happened in the past, so they can see what we are doing." Mr Dalan responds: "What I understand from all these questions is that the best they can do is to say bad things about the previous mayor. History will erase those who do not make any contribution to progress."

One of Mr Dalan's most vaunted claims was to have cleaned up Istanbul's famous Golden Horn inlet, for years

heavily polluted and with

Professor Nurettin Sözen, Istanbul's new mayor

filthy, ramshackle workshops on its shores. But Mr Ergün Gökkel, the new director of the Istanbul Water and Sewerage Administration, appointed after the local elections, rubbishs even this. He says waste is still flowing into the inlet through 18 channels and adds that when the Social Democrats took over they found contractors protesting that non-payment had stopped work on the World Bank-funded Greater Istanbul Sewerage Scheme. Now it has been restarted.

"There is sedimentation at the bottom of the Golden Horn — with this you can't get it clean, at least not as clean as Mr Dalan's blue eyes," says Mr Gökkel, disparaging the one of the latter's more Munchausen-like boasts.

There is no denying that Istanbul at least half worked under Mr Dalan, and that great strides were made in easing chronic traffic congestion. But for all the play made of the internationalisation of the city under the ANAP, and the attempt to turn it into a replacement Beirut, the new skyscrapers, bank plaques, hotels and affluent shop windows in the city centre only mask the real underlying transformation since the Second World War — the invasion of Anatolia.

In the magnificent collection of Turkey's most extrovert tycoon, Mr Sakip Sabanci, at his mansion on the Bosphorus, one picture depicts a sunlit central Taksim square in the 1930s, with two damsels in the foreground in thin summer dresses under parasols. It could have been anywhere in Central Europe then. Now the two might seem slightly incongruous in the square, to say the least, and would probably be put down as mad *yalancı* (for-sighters — tourists).

Mr Sabanci is himself from Adana in the Cukurova plains of the south-east, the archetype of the south-east, the archetypal

of a new aggressive breed of businessman which has displaced many of the older families from the pinnacles of the city's commerce and industry. Even today there is a discernible gulf in high society between the parvenus and the older denizens, some from Greek, Levantine and Ladino (Spanish Jewish) families spanning centuries of cultured living in Istanbul.

Similarly, whereas Taksim

and Beyoğlu running behind it

down to the Golden Horn once

were refined amusement areas

and suburbs, now there are red

lights fronting crumbling

streets of shabby tenements.

But the gulf is wider still

with the poorest arrivals. In

the two decades from the 1950s

Istanbul, in common with

other large Turkish cities, was

subjected to an onslaught of

rural migration with its attendant

phenomenon of *gecekondu*

(built-at-night) squatter barrios

encircling the outskirts. It is

estimated that at least 60 per

cent of the population of six

million to eight million people

are *gecekondu* dwellers, often

self-segregated into little communi-

cies based on common origins

in central Anatolia.

The integration of the urban poor into the city is one of the greatest challenges facing any mayorality — although the fashion now for the newly consumerist middle-classes is to move from cramped apartments to privately developed satellite dormitory towns mushrooming further out.

The Social Democrats also have their large infrastructure projects — including a new spiral bridge crossing the Bosphorus by tube — at a combined cost of about \$1,500 million — although these may be choked at birth by the mood of austerity in Ankara affecting new project borrowing anywhere in Turkey.

Mr Dalan was fortunate that

his taking power in 1984 coincided with the redirection straight into the municipality's coffers of property taxes that previously were collected by the central government. In addition the thresholds were vastly increased. Mr Dalan also took office when the new Government of Mr Ozal was capitalising on Turkey's returning international creditworthiness by borrowing project credits from every direction. Mr Dalan was given almost free rein.

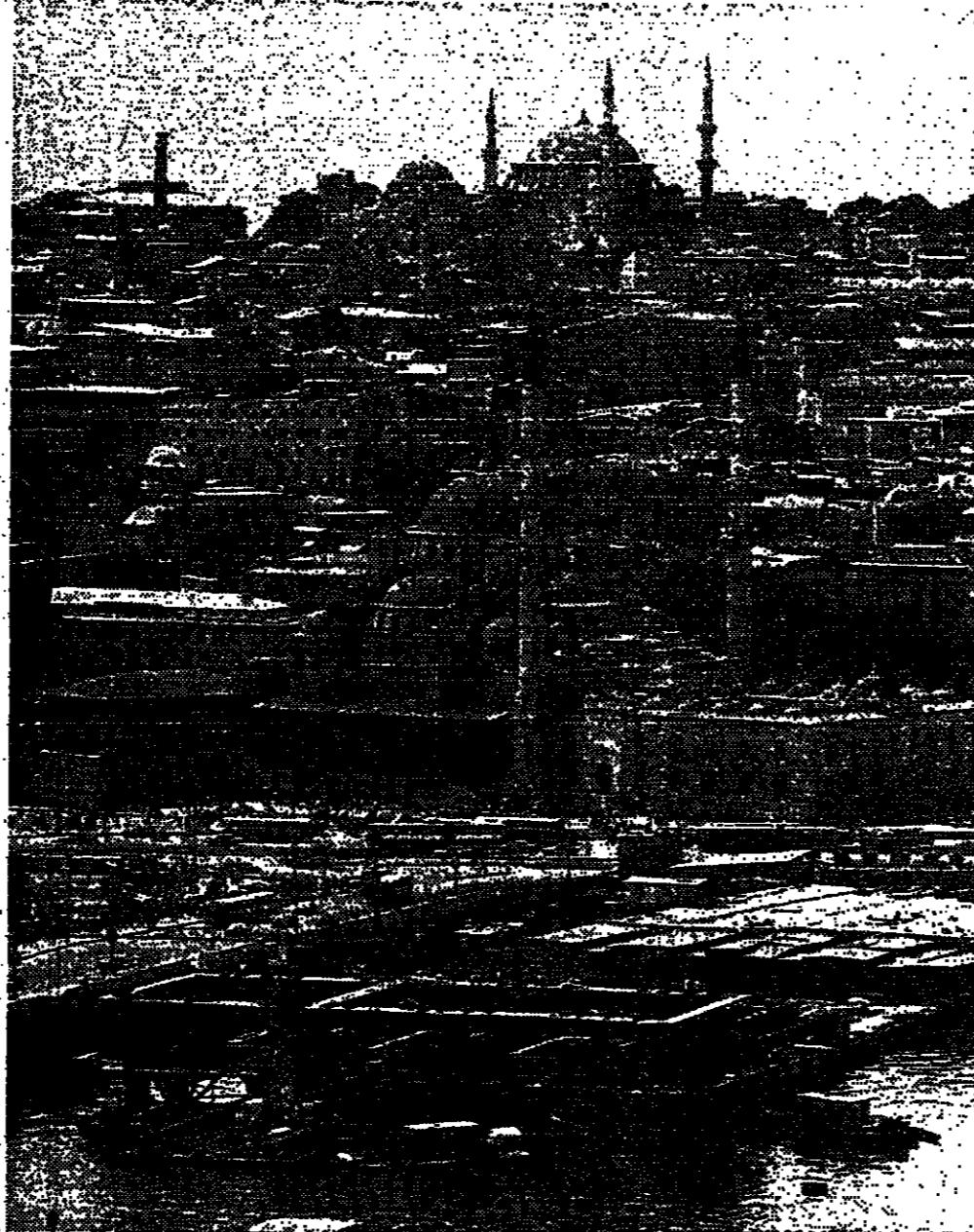
Now the new SHP municipalities are clamouring that the Government is trying to strangle them of funds. Istanbul municipality can still pay its international debts and has no intention of defaulting, however, as wrongly reported in the press recently. Its total external debt stands at around \$1bn.

"We are not interested in borrowing money to pay our debts," says a senior financial adviser to the mayor. The municipality wants credits rather than to finance additional services and projects, he adds.

While Mr Dalan sought acclaim for civic development, Professor Sözen's team has a more direct method to the people's hearts and minds. Its programme during the local elections had the slogan "Man Comes First" and included free services and food for the poor and needy, free health and welfare services including helicopter ambulances and neighbourhood heliports, not to mention environmental and consumer protection.

All this may seem quaintly Victorian, but to low-paid bureaucratic families scraping to make ends meet to feed babies and infants, free milk, bread and water are a substantial and unforgettable boon.

Five months into its five-year term Professor Sözen's mayoralty, however amateurish it might appear now, should definitely not be written off.



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Thomas Goltz on Istanbul's history

## The bazaar at the East-West crossroads

**SINCE** THE days of the great camel caravans Istanbul has been a favoured destination for travellers and traders. Although the style of clothes and the modes of carriage and doing business may have changed throughout the centuries, the city remains at heart what it has always been: the great bazaar at the crossroads between East and West.

First established by the Megarian Greeks in 658BC on the European shores of the Bosphorus, Istanbul only came into its own as a commercial centre after it was selected by Constantine the Great as the site for his New Rome in 324AD. While London and Paris were mere garrison towns and New York a barren island, Constantinople had a population of over one million and a market so fabulous that early travellers, merchants and mercenaries stood in silent awe at the vast assortment of goods on offer.

As Gibbon tells us: "Whatever rude commodities were collected in the forests of Germany and Scythia, whatsoever was manufactured by the skill of Europe or Asia, the gems and spices of farthest India and the corn of Egypt were brought by the varying winds into the port of Constantinople which, for many ages, attracted the commerce of the ancient world."

Strangely, perhaps, for a world accustomed to contemporary Greeks with a golden commercial touch, Constantinople's economy was dominated by foreigners like Venetians and Genoese, who were exempted from the crushing duties imposed on native merchants. The former went so far as to collaborate with the Frankish Crusaders in their wanton sack of the city in 1204, after which the latter, as a reward for restoring the royal Byzantine house, were granted a half share in exclusive trading rights throughout the empire.

The Galata tower overlooking the Golden Horn is a testimony to the political and military power of the Genoese merchant class.

But it was left to the Turks to expand the city into a prime commercial entrepot for the

Mediterranean and the Near East. They were no strangers to trade and were untrammelled with religious sensitivities. Prior to their conquest of the city in 1453 they had proved themselves masters of the distinctive bazaar compounds that distinguished oriental from occidental cities.

The covered bazaar areas of the first two Ottoman capitals, Bursa and Edirne, were smaller in scale but still in many ways a prelude to the throbbing mercantile centre built on ruins of the Byzantine precursor in Istanbul. The Ottoman city, the centre of an imperial economy stretching in a new merchant class dominated by resident foreigners or local minorities rising to prominence again in Pera - or Beyoglu - across the Golden Horn.

At the end of the Great War, when the empire finally subsided with the flight of the last sultan, Mehmet VI, on British warship, the bazaar had been reduced to a pauper selection of shoddy, imported trade goods sold at inflated prices. The great warehouses stood empty or converted into sweatshops.

The transfer of the political capital to Ankara and the policy of *statism*, or internally generated growth orchestrated by the state, abominated by the young Turkish republic under the great nationalist leader Mustafa Kemal Ataturk, was a further blow to the privateering initiative of the bazaar.

By the 1950s the once vital hub of commercial activity in Istanbul had been reduced to a poor shadow of its former self, ravaged by fire.

From these wholesale centres goods would next be transported by an exclusive guild of porters to the 5,000 retail outlets in the bazaar proper. The shops were generically arranged according to product, and even today the narrow lanes and culs-de-sac of the bazaar area carry the names of the guilds that once exercised monopoly rights along them.

But, outside, the old days of travelling merchants live on in the shadow of the Beyazit Mosque. This time it is not Turkmen traders from Tashkent with their dromedaries, or



Yemenis with their camels, but hundreds of Poles carrying their native goods packed atop their Russian-built Lada cars in a mushrooming of Eastern Bloc petit bourgeois, private enterprise.

Here, on the fringes of the historic market, and true to its spirit, the modern merchants sell high and buy cheap, before their latter-day caravans return home with the best the bazaar can offer.

The Galata tower, above, overlooking the Golden Horn, is a testimony to the political and military power of the Genoese merchant class

## TRADE

### Pinch felt as sales fall

ALL THE big export houses have their headquarters in Istanbul, where Turkey has its best contacts with global business. According to an informed estimate 90 per cent of the country's export transactions are conducted from Istanbul.

The trading houses made the government's export drive early in the 1980s, an export decline to only between seven and nine per cent.

There are some bright spots on the horizon for the traders, however, for example the blossoming market in the Soviet Union, which is slowly extending beyond the confines of a gas barter deal.

"We've spent more trying to win orders in the Soviet Union than we've earned."

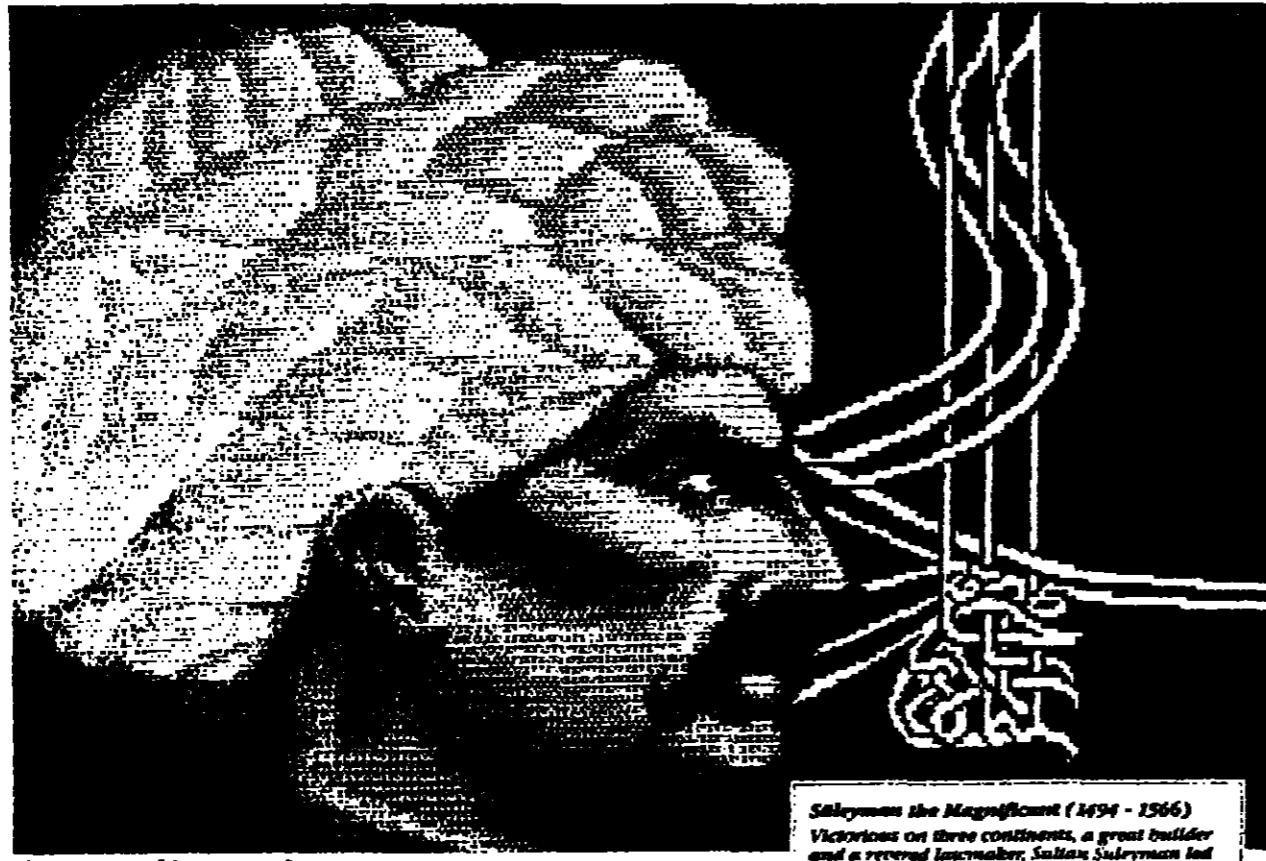
Turkey's leading trading houses, Ram dis Ticaret, last month signed a \$60m order to supply 25,000 tonnes of the total exportable surplus of Turkish tea on straight 90-day letters of credit terms - not to mention a transaction for 125 million roubles, valued at \$3.7m - ironically, contamination by the fall-out from the Chernobyl nuclear disaster two years ago led to the decision to destroy the wine of the 1986/87 tea crop along the Black Sea.

Others are not so sanguine about the Soviet Union. According to one proprietor: "We spent more money in the last five years trying to win orders in the Soviet Union than we earned. It's a big market, but they simply don't have enough foreign exchange."

The tribulations of exporters may soon be eased, however - the Government may be forced to step in with a mini-devaluation in the autumn to halt the exports slide. Ominously, the current account was back in the red again by \$2m in the first five months of the year - after a brief heady spell following the bumper \$1,500m surplus achieved in 1988.

Jim Bodenham

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Textile manufacturing remains an important activity, though the trend is towards the service industries

## INDUSTRY

### Move out of city centre

DRIVE IN from the airport along the coastal road past the district of Kizilcesme (The Fountain with the Goose) and the stink from the leather tanning vats and curing racks in ramshackle timbered buildings assaults the nostrils - not a pleasant introduction to the ancient metropolis.

The fountain has survived since the time of the fifteenth century Mehmet, the conqueror of old Constantinople, but its name now seems incongruous against the Dickensian squalor of its surroundings.

The municipality is steadily bringing pressure to bear on the leather factories to move down the road to Tuzla. According to Mr Ismail Ozan, secretary general of the Istanbul Chamber of Commerce, this is part of a general move in Istanbul away from industry towards trade, finance and services, especially tourism.

Industry still accounts for about a third of Istanbul's contribution to Turkey's gross domestic product. Apart from textiles, other important manufacturing activities are automotive assembly lines, white goods and pharmaceuticals.

Industrial concentration within the city limits was seriously damaging the environment, to the extent that pollution had become a serious health hazard. The situation in Kizilcesme was much worse two or three years ago, with

muck everywhere and noxious fumes wafting from under manhole covers in the streets.

The clogging of the city's arteries has persuaded industrialists to move out in the textile sector clothing manufacture in small sweatshops now predominates, according to Mr Halil Bezman, general manager of Mensucu Santral.

"The real textile manufacturers are getting out," he says. The largest concentration of sweatshops is in Merter, with others in places like Besiktas and Sisli. The sweatshops are not subject to government regulation, and many do not pay tax - but at least they do not pollute.

The big textile factories have moved out to Çerkezköy in Thrace. Mensucu Santral still has a ready-to-wear division in Kizilcesme, but its big mill is even further out of town, at Edirne close to the Bulgarian border.

"My opinion is that in about two years time the government will find a way of offering us high incentives really to move out, to the underdeveloped east of Turkey," says Mr Bezman.

Further investment in industry in Istanbul has been discouraged by the lack of government incentives. For these, Turkey is divided into three areas. The two provinces of Istanbul and neighbouring Kocaeli and its principal city of Izmir, plus the cities of Ankara, Adana, Izmir and

Bursa, are considered saturated by the State Planning Organisation. The east and south-east of Anatolia are priority incentive areas. The remainder of Turkey qualifies for normal investment incentives.

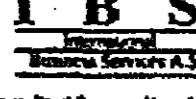
Istanbul accounted for 60 per cent of the inflow of foreign investment into Turkey in 1988 - and is expected to account for the same if not a larger share of expected inflows of \$500m this year - but the money was mainly directed towards trade and finance.

Without incentives, and squeezed by borrowing costs and high inflation, Istanbul's industry is dubious about the supposed merits to be gained from recent import liberalisation - especially sectors supplying the domestic market.

But a seasoned foreign banker has seen it all before in other countries going through the same sort of development - like Japan in the early 1960s, followed by Taiwan and South Korea. "Industry is going through a period of renaissance," he says. "The glory days are over. They have to come up with ways to be more competitive, and deliver on quality."

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## ISTANBUL 3



The Grand Bazaar

## BANKING

## Problem of over-liquidity

ISTANBUL'S planned metamorphosis into a fading regional and international centre, taking over from sputtering Beirut, quickly gathered pace in the early 1980s with the arrival of foreign bank.

With their greater openness and freedom of manoeuvre they blazed the trail for foreign exchange for previously hidebound Turkish institutions. Naturally they also made lucrative profits one way, on the back of the port drive spearheading the government's structural adjustment programme.

Now foreign banks make up

about one third of about 60 institutions in the banking sector. Small specialised, boutique and wholesale banks have followed their example, and the big retail institutions are well into the act too.

Not surprisingly, in some key sectors – including trade financing – Istanbul is over-banked. About one-third of banking output in Turkey is generated in Istanbul. Of the 58 institutions throughout the country in 1988, 44 had their headquarters there.

Mr Huseyin Ozegen, head of Finansbank, says the city is top-heavy in terms of trade

finance products and corporate banking. On the other hand, it is under-banked in terms of treasury products, asset swaps, financial advisory groups and, in the retail sector, advanced teller machines and consumer credit, he adds.

It is also over-banked because branches are too concentrated in the centre instead of covering population movements towards the outskirts. "The big banks ought to have more dynamic branch strategies," says Mr Ozegen.

Being over-banked has compounded what is turning out to be a tough year all round for the banking sector, compared with a generally good year in 1988. More than half the domestic institutions returned losses in the first half of the year, while foreign and specialised banks struggled to make ends meet with squeezed margins from foreign exchange transactions.

Over-liquidity is the main problem. "We've been in Turkish banking for 15 years, and have never seen a market this liquid both in terms of Turkish lira and dollars," says one banker. With current account surpluses continuing into 1989 from the record \$1.5 bn surplus notched up in 1988, foreign exchange is easy to come by and the central bank's reserves have never been stronger.

The result has been a sharp brake on the lira's depreciation against most hard currencies. Flare competition has substantially reduced rates – for example, from 1% per cent to 2 per cent six months ago for letters of credit to about 1% per cent now. And the apparent petering out in the growth of exports directed diminishing business for the future. Imports, too, have slowed with the economy's contraction from lack of demand.

Mr Dick Arsenault, head of Koc-American Bank, a joint venture between the Koc Group and American Express, says banks have not necessarily slowed down growth, "but they're playing a more conservative game". Foreign banks obtaining funds from the interbank market are now at a disadvantage with the large domestic retail institutions, lacking the extensive branch networks enabling the latter to shop around for the cheapest rates.

No longer can foreign banks finance themselves from depreciation on overnight interbank rates, now outstripped by high inflation. This year foreign institutions in their main market of trade financing have faced higher interest costs, shrinking yields on assets, contracting commissions and fees, and, last but not least, higher staff remuneration in a competitive employment market.

The foreign institutions urgently need to discover other niches in the market. "Trade

book value, the exchange languished in the doldrums throughout 1988, surpassed by better returns from deposits, foreign exchange, government securities – and mutual funds, of which there are about 30, originally encouraged with incentives as an interim stage to stocks and shares, but which have preferred money market operations in short-term commercial and government securities.

Apart from the mutual funds, the depressant factors in reverse have been to the exchange's advantage in 1989, such as the topsy-turvy vagaries of the Turkish economy.

Now the main question is whether a moderate bull market in the first half of 1989 will

prove durable in the second –

and whether, in the long term, more of Turkey's family ownership of industry can be persuaded to release more jealously-guarded equity.

According to Mr Muharrem Karsli, the exchange president, only one-twentieth of the esti-

mated 25 per cent ownership by leading families of industry surfaces on the exchange.

The capitalisation of the exchange's main market is about TL4 trillion (million million), comprising about 50 blue-chip companies. About 25 companies are traded in a secondary market. Yet in the exchange's listing are about 750 companies, shares in the

bulk of which are traded only perhaps once a year. "There is a potential supply in the market," Mr Karsli says modestly.

With the current squeeze on credit many might prefer to pay dividends to relieve bank debt pressure by going public.

"If prices were twice as much as they are today, most would be satisfied," he believes.

Mr Sedat Atki, manager of broker Yatirim Finansman, says even with depressed prices investors want to take advantage of free

movements of funds in and out of international and domestic securities.

The index had recovered to 793 on August 15, after slumping a fortnight previously to 658 – despite the 10 per cent differential between treasury bond and deposit returns.

The Ankara-based watchdog Capital Markets Board wants to do as much as possible to encourage the rally, says Mr Sukru Tekbas, its chairman.

Already mutual funds have been stripped of their incentives, while draft legislation before parliament includes the introduction of secondary bond trading and rating agencies.

Many of the companies quoted on the exchange are not independently audited to international standards.

"It is not a deep market at present, but if foreign institutional investors come, like pension funds, prices might go up," says Mr Karsli hopefully.

Jim Bodgener



Istanbul stock exchange: relaunched in early 1986 after a moribund existence since the Ottoman Empire

Will this year's moderate bull market remain durable?

## Slow move out of the doldrums

THE ISTANBUL Stock Exchange has always been the Cinderella of the government's plans to revitalise and deepen the country's savings base through reform of the capital markets. It was relaunched amid much fanfare in early 1986 after a moribund existence since the Ottoman Empire – when it had the most thriving and exotic dealing floor in the Mediterranean basin.

However, the lack of a strong institutional hand like pension funds, and the overriding priority of election economics – accompanied by high inflation and interest rates – brought about a mini-crash on the exchange by autumn 1987.

With shares at half their

book value, the exchange languished in the doldrums throughout 1988, surpassed by better returns from deposits, foreign exchange, government securities – and mutual funds, of which there are about 30, originally encouraged with incentives as an interim stage to stocks and shares, but which have preferred money market operations in short-term commercial and government securities.

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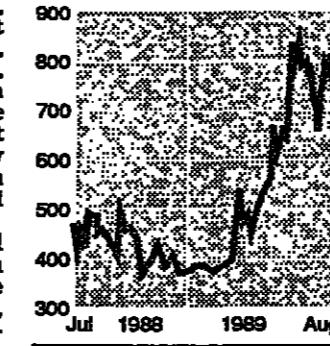
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## Turkey

Istanbul SE Index



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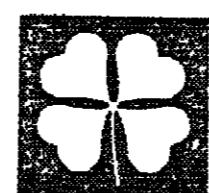
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# Growing Figures

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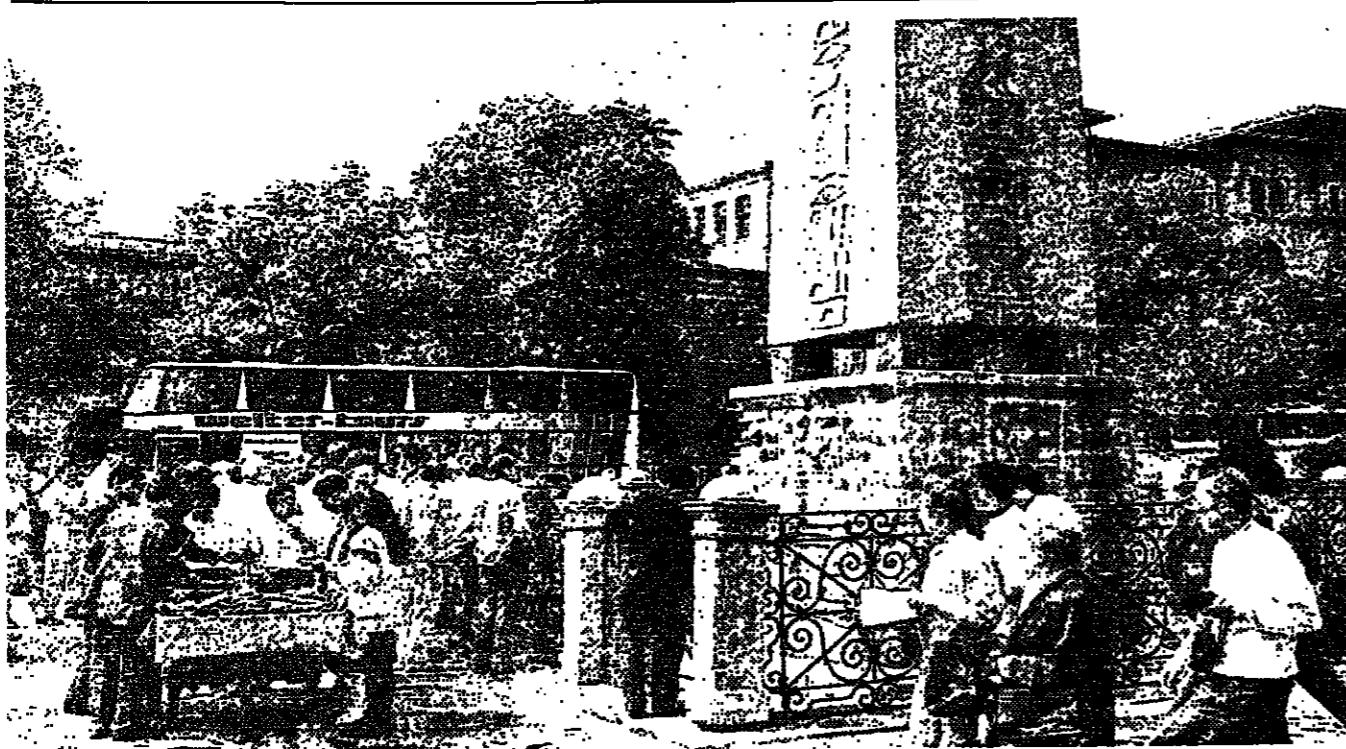
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## ISTANBUL 4



Tourists at the Sultan Ahmed Square

## TOURISM

## Red tape ties up building

ISTANBUL IS the pivot of Turkey's fast-expanding tourist industry - few visitors fail to visit the capital, either on the inward or outward leg of their holidays.

According to Mr Besim Tibuk, chairman of diversified tourism group Net Holding, the ancient metropolis accounts for about half of tourism revenues.

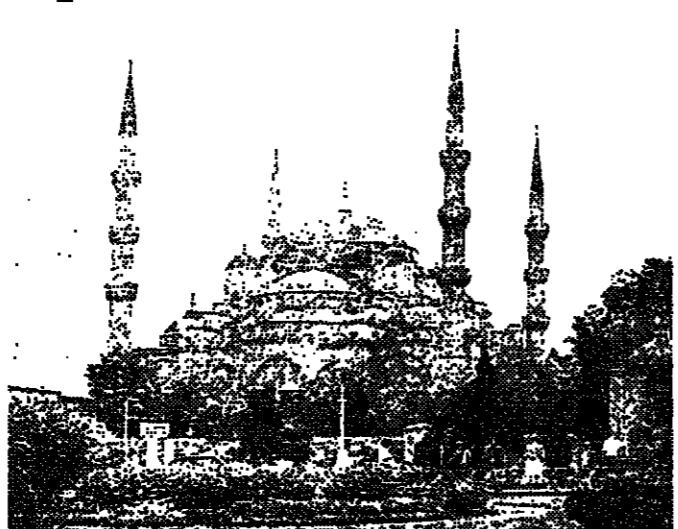
One third of foreign arrivals enter the country through Istanbul, but there is a lack of accommodation. Compared with about 100,000 beds in prime tourism regions along the Aegean and Mediterranean, Istanbul has only 20,000 licenced tourism beds, Mr Tibuk points out.

The shortage is most acute in Istanbul at the five star end of the market - in contrast to the rest of the country, where a plethora of luxury accommodation has outpaced demand to the extent that anxious hoteliers this season offered half-price holidays in the national press.

Mr Norbert Spichlinger, manager of the Istanbul Hilton, says business traffic, such as incentive, annual general meeting and convention bookings, has had to be turned away.

All developers agree on the need for a proper convention centre if Istanbul is to attract this kind of business. The Ataturk Cultural Centre in Taksim Square, and the Hilton's own conference and exhibition centre, are simply not adequate to host today's scale of events.

Despite this, however, the 53 fairs held by different organisations in Istanbul during 1988,



The Blue Mosque

and the expected 63 this year, indicate the popularity of the city as a venue.

The Hilton and the Sheraton are still the city's premier establishments, with 550 rooms between them, followed by the Pullman-Est Marmara, all in the central Taksim area. "We had the opportunity this year of a Europe IBM meeting," says Mr Spichlinger. "But during the prime March-November season, we couldn't get 100-200 rooms all at once."

That was despite an informal overflow sharing agreement between the Hilton and Sheraton. Even if there were room for large parties, the premier hotels could still hold out for individual bookings at published rather than discounted group rates. Despite a slowing down in the rate of increase,

room bookings at the Hilton are still 10 per cent up on last year. With the Sheraton, the Hilton did take on a meeting of the Young Presidents' Organisation (YPO) - but only at full rates. "That wouldn't happen anywhere else," says Mr Spichlinger.

Some guests are astounded at the rates charged by the Hilton and the Sheraton. On an average as opposed to full rate basis (accounting for discounts and so on), however, the Hilton came out at around \$123 a night with an occupancy rate of 85 per cent during the first six months of the year. This compares favourably with cities like Tel Aviv, Rome, Milan and Munich and is behind the UK average of \$135 in June - the going rate at the London Park Lane Hilton is

\$254 a night. The ticket situation will be eased in the next couple of years by the construction of a 511-room Swissotel with Japanese finance, and the completion of a protracted project to convert the old Ciragan palace down by the Bosphorus into an 820-room hotel complex - to be managed by Kempinski Hotels.

Hilton too is building a 130-room extension, the Park Hotel, developed by the Sabanci group across the valley from the main hotel. When all these are completed the number of five-star rooms will be roughly doubled.

But, according to Mr Spichlinger, few of the other big five-star projects - about 20 in all - look likely to get off the ground in the near future because of problems with both central and local government red tape. Everything down to the minutest detail has to be ready and approved before construction can start, he says.

Even after planning approval is wrung from the authorities the municipality gets in the way, like restricting site access to ready-mix lorries to two or three hours in the evenings. The Ciragan complex - there have also been difficulties and changes between its partners - will have taken six years to build on completion next year.

It has taken three years to

get the Swissotel under construction, due to nothing else but red tape," says Mr Asat Guneri, head of Zilani Holding,

The Turkish minority partner in the project. He claims it represents the first substantial investment from Japan - supposedly eagerly sought by the government. A total of \$26m has been put towards the project by Nippon Fire & Marine, Tokyo Urban Development Corporation and Nissho Iwai Constructor. Another Japanese company, Hazama Gumi, is also a partner. Completion is expected at the end of 1990.

Strong opposition has been put up by the municipality to a project for a Marriott hotel surrounded by a 27-floor tower of offices at a total cost of \$80m. Mr Mustafa Suzer of Suzer Holding, the Turkish developer, says this will now go ahead after a legal battle. His competitors are not so sanguine.

According to Mr Suzer, the government recently took the issue out of the municipality's hands with a decree that permission for such developments in tourism-designated areas rested with the public works and housing ministry.

The mayor, Prof Nurettin Sozen, says the municipality will respect five-star developments under construction, but will consider future applications in the light of the city's environmental and infrastructure requirements. There was a distinct lack of proper planning control by the previous administration of Mr Bedrettin Duzan, he adds.

Beneath the five star end of the market there is a range of two to four star hotels - an example is the Riva, just off Taksim, catering to both tourists and itinerant businessmen. However, there is a shortage of three and four-star establishments, according to Mr Spichlinger, who says the present accommodation hardly compares with say, provincial Holiday Inns in the UK. That is a moot point. In the Riva, for example, service is reasonably friendly and efficient, if sometimes inexpert.

According to Mr Besim, still more five-star establishments are needed. "The trend in the world is now towards luxury establishments," he says. "Turkey's tourism strategy should be geared towards the middle and upper income bracket of tourist and business visitors."

Despite the red tape, everyone, it seems, still wants to believe in the burgeoning market in Istanbul.

Jim Boden

Amberin Zaman provides a guide for the business traveller

## Taxis take solid nerves

Most business visitors will be surprised to discover on arriving in Istanbul that the erstwhile Ottoman capital offers a first class range of services.

Good communications, including direct dialling, telex and facsimile, are among the standard services offered by most five and four star hotels. Car rentals (Avis, Europcar, Hertz), limousine services, escort services and even helicopters (Sancak Air) are available to the international business traveller.

## TRAVEL

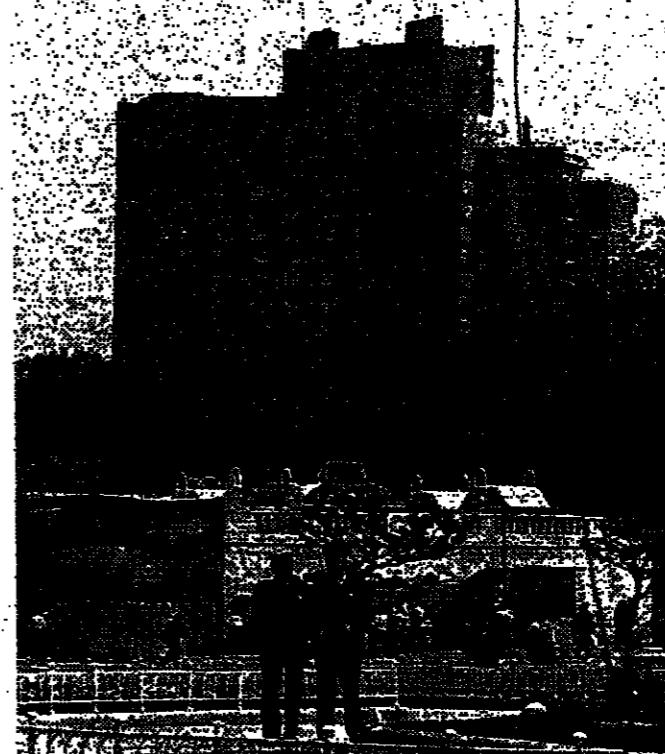
Istanbul's Ataturk Airport is an international class airport. It is connected directly with most European, North American and Middle Eastern capitals. The national carrier THY has direct flights to most Western European centres and offers daily flights to London and Frankfurt.

Service on board is bound to improve once Scandinavia's SAS starts catering for THY as agreed recently. THY also serves a wide network of domestic destinations including Ankara, Izmir, Erzurum, Trabzon and Diyarbakir.

The overnight "yatayi" train (about \$80 return) which departs from Istanbul at 10pm every day and usually arrives in Ankara 10 hours later, is a practical and enjoyable alternative for those who need to go Ankara for the day but do not feel like getting up at an ungodly hour to catch the 7am plane. It is not to be confused with the ghastly Blue Train which has no berths, is unbearably hot in the summer, cold in the winter and quite unclear.

Taxis, bright yellow as in many countries, are now all metered, so there need be no fear of being taken for a ride. Periodically adjusted in line with inflation, fares are still fairly cheap compared to Europe and North America.

The 25km drive between the airport and the city centre costs about TL15,000 (US \$7). Always be sure to have clear directions to your destination. Solid nerves and insensitive ears are your most valuable assets on board since no self-respecting Turkish taxi



The Sheraton Hotel, Taksim Square

driver will drive at moderate speeds or be without blaring "arabesque" music to pound into the base of your skull from his loudspeakers.

Traffic in Istanbul is congested at the best of times. If you are going to the Anatolian side try to avoid the rush hour - or two - on the first Bosphorus bridge (the view is spectacular on clear days). Traffic is usually lighter on the Second Bosphorus bridge.

## HOTELS

The best hotels are still the Hilton (tel 1314646) and the Sheraton (1312121). Both have excellent business services,

including spacious conference halls, not to mention spectacular views of the city. The Ekin Marmara (1514996) is also recommended.

The recently opened Ramada (6123200) in Laleli is outside the city centre but within walking distance of major historical sites, including the Blue Mosque, Saint Sophia and the covered bazaar. The Divan (1314100), just off Taksim, also offers good services at more reasonable prices as does the Macka (1342200).

For those on tighter budgets a number of medium-priced hotels are scattered around Taksim square. They can be relied on for cleanliness and

affordable bars do not exist.

If your feet get itchy,

Istanbul offers an impressive range of discos: Samza, Park Samdan, Etli 29 and

Discorum are among the best and safest.

And if you should lose your passport: British Consulate 147540; US Consulate 1513602; French Consulate 145724; West German Consulate 15404.

There is no lack of diversion in Istanbul. Belly dancing gypsies can be seen at Sulu Kule, while an exotic programme that includes everything from comedians to belly dancers and from pop singers to Turkish "classical" divas, can be the star attraction of the evening.

Bars are plentiful. Istanbul's intelligentsia frequent Bilek in Ortakoy, while the beautiful people go to Memo's, also on the Bosphorus. If all you want is a drink it is best to stick round your hotel. Simple, ordinary bars do not exist.

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## TURKISH SURVEYS

The Financial Times proposes to publish a Survey on TURKISH BANKING AND INDUSTRY

on

Monday 27th November 1989

★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★

The Financial Times also plans to publish the following Turkish surveys during 1990

MAY Turkey

JULY Izmir

NOVEMBER Turkish Banking, Finance & Banking

For full details of all these surveys please contact: IN LONDON

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Jim Boden

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## JOBS

# The weighty dilemma looming for youth

By Michael Dixon

COUNTRY	No. of working-age people for each person aged 65-plus in:			COUNTRY	No. of working-age people for each person aged 65-plus in:		
	1990	2010	2030		1990	2010	2030
Switzerland	4.6	3.2	2.1	Belgium	4.7	4.2	3.0
W. Germany	4.5	3.3	2.3	Norway	4.0	4.5	3.0
Finland	5.2	4.0	2.5	Japan	6.2	3.4	3.1
Austria	4.6	3.7	2.6	US	5.4	5.3	3.2
Netherlands	5.4	4.5	2.6	UK	4.4	4.5	3.2
Canada	6.0	4.7	2.7	Spain	5.2	4.4	3.2
Luxembourg	4.7	3.6	2.7	Greece	5.5	3.9	3.2
Denmark	4.4	4.1	2.7	N Zealand	6.2	5.7	3.3
France	4.8	4.1	2.8	Australia	6.0	5.4	3.4
Sweden	3.7	3.7	2.8	Portugal	5.6	4.7	3.5
Italy	5.0	3.8	2.8	Ireland	5.4	6.1	4.4

Sources: Projections made by the Organisation for Economic Co-operation and Development.

Time was when the Jobs column could think of no better riposte than to tell them they have only one certain way to avoid it. But demographic trends have now provided us cities with a sterner counter-play.

It is to commiserate by pointing out, with heavily feigned regret, that their greener years are not going to be as leisure as ours were. After all, in the industrialised world at any rate, a dwindling of teenage populations in train of lower birthrates has coincided with a rise in life expectancy. So today's younger generations look bound to have to work unprecedentedly hard to support their elders in retirement.

Having tried the ploy a dozen times, I can vouch that it at least momentarily blights the bloom of youth in a way highly fortifying to the over-50s. My only misgiving is that, since all my victims so far are British, I have showered down the acid rain with undue weight. For a report just published by the Employment Conditions Abroad consultancy suggests that, when it comes to

supporting their retired elders, young people in Britain are likely to be relatively lightly burdened by comparison with many of their counterparts elsewhere.

The main object of the consultancy's report is to give detailed forewarning of the prospective costs of keeping up present social-security arrangements in various countries if their prevailing demographic trends continue. But anyone who wants the cost figures will need to contact Sue Winterbottom of ECA on 01-351 7151, fax 01-351 9336.

My sole concern is the projected future shapes of populations as summarised

in the above table based on data from the Organisation for Economic Co-operation and Development. It estimates how many people of "working-age" (defined as 15-64) countries will have for each person of 65 or over, first next year, then in 2010 and 2030.

The figures are only projections: what OECD views as the most moderate of the foreseeable outcomes if prevailing trends persist. Since population patterns can change markedly in 41 if not in 21 years, what really comes to pass may turn out to be very different.

But the mere likelihood that the estimates might prove right is surely food for

thought, particularly for anyone starting 40-plus years of earning a living around now. Whatever happens, the people of working age will not all actually be in jobs, and there will be children to bring up as well as oldies to support. So if the reality is anything like the projections, today's youngsters are going to be hard-pressed.

The dozen of them on whom I've used the ploy have talked hopefully of solutions such as raising retirement ages or even euthanasia. Happily, however, I doubt that they could be put into effect - in a democracy, at least.

My soundings suggest that, perhaps because the

pressure of working life has increased, the age at which workers start looking forward to their pension is earlier than it used to be. People with their retirement date already underlined on the calendar even include members of the generation characterised by the lament: "too young to be a hippy, too old to be a yuppie". Their votes together with those of us over-50s add up to a severe electoral barrier to any worsening of present expectations.

Accordingly, if youth wishes to ensure similar expectations for its own retirement four decades hence, its best hope might be to breed. But when I suggested as much to one of its representatives the other day, he said: "In that case we'd still have to work much harder to bring up enough children to support us when we stop."

"How awful it must be to be young," I sighed.

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Remuneration package is entirely negotiable, but will reflect the importance of this position, and the calibre and experience of the successful candidate. Exc. bens to include stl. mort. subsidy and N.C.P. (after qualifying period).

Applications with full C.V., write Box A1326, Financial Times, One Southwark Bridge, London SE1 9HL. Attn. Managing Director.

Closing date for applications: 15th September 1989.

(NO AGENCIES PLEASE).

### BUSINESS DEVELOPMENT MANAGER LONDON BASED - GOOD SALARY + BONUS + BENEFITS

A foreign bank with excellent performance record, an international network providing a range of financial services to individual and corporate clients, and looking to expand its trade finance base in Europe, is seeking a Business Development Manager who will report directly to the General Manager.

Applicants should have a financial and marketing background and:

- Familiarity with trade finance techniques;
- Be articulate, reliable and highly motivated. Presentation and personality skills are essential for this position;
- A Good track record in profit generation;
- A working knowledge of foreign languages (Portuguese, Spanish or German).

Traveling both within the UK and abroad will be required.

Applications to be sent to Box A1326, Financial Times, One Southwark Bridge, LONDON, SE1 9HL along with resume and salary history.

### CORPORATE FINANCE

£45,000  
A UK Investment house, predominantly involved in Foreign Exchange, Fund Management and Corporate Financial advisory services, require a high-calibre individual to head up their Corporate Finance area. The prime area of involvement will be Property Acquisitions and Financing utilising interest rate swaps and other money-market instruments. Ideally you will have a broad range of financial experience, in order to contribute to other areas within the company.

Contact: Wendy Penn

### SENIOR FOREIGN EXCHANGE DEALER

£40,000  
A major International bank in the City are seeking a Senior Foreign Exchange Dealer to join their expanding team. You will have a minimum of three years dealing experience in the major currencies, both spot and forwards, together with some cross-currency expertise. Ideally you will currently be working for a well-known name and aged between 25 and 30.

Contact: Wendy Penn

### 127 Cheapside

London EC2V 6BU

REGISTERED REPRESENTATIVES: Stockbrokers seek (Private client) sales professionals. Tel: 01-588 3991. Fax: 01-588 9012.

### CREDIT ANALYSIS

£35,000  
A major UK investment house has an opportunity for a credit analyst with an exceptional pedigree to join its treasury area. The position will involve establishing parameters for and setting counterparty limits. This role will afford the successful candidate an excellent opportunity to develop a broad knowledge of foreign currency and treasury products, including futures, options and swaps. Interested parties must have an excellent credit background and be highly motivated, as the role will be largely autonomous.

Contact: Sarah-Jane Wittridge

### CORPORATE BANKING

£245,000  
The corporate banking division of a major US investment bank wishes to identify a key individual to complement its existing team. The nature of involvement within the division will demand an individual possessing strong credit skills and a well-established client base, to whom he/she can market a range of complex credit products. The appointment is likely to be offered to an individual with a strong degree of dynamism aged late thirties/early forties.

Contact: Sarah-Jane Wittridge

### £35,000+

### JAPANESE FIXED INCOME SALES

This large International securities house requires an additional salesperson responsible for Fixed Income sales to the Middle East. You will be in your late 20s/early 30s, have experience dealing with Middle East institutions and a proven track record.

Contact: David Puddick

### £30,000+

### MONEY MARKET SALES

An intelligent/young/dynamic person required for a major American Investment Bank. Experience should include handling "5 years and in" instruments and a minimum 2 years experience.

Contact: David Puddick

The above represents a small sample of the opportunities available, please do not hesitate to contact us for information about our more senior positions.

Telephone: 01-606 1700

Telex: 01-726 4031

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Financial Recruitment Specialists

Banking Treasury London Securities Operations

## Director, Capital Markets £Substantial Package Surrey

This is a rare opportunity for a creative, practical and experienced Capital Markets professional to join the market leader in mortgage backed securities.

In just over 3 years, we have built an outstanding reputation in the marketplace for service, innovation and professionalism. A wholly owned subsidiary of Salomon Brothers, we are managed independently, and are enjoying rapid growth.

As Head of the Capital Markets group you will be responsible for all aspects of the long term funding of our mortgage portfolio including:

- Security operations
- Investor relationships
- Investment Bank relationships
- Rating Agency relationships

Candidates will probably be in their 30's, graduates, commercially minded with strong analytical skills. Experience of structured financing will be essential and should encompass asset securitisation and credit enhancement, long term interest rate risk management, the procedure for public debt issues and negotiation with rating agencies. Critical will be a proven transaction record of completed deals and the ability to participate with the management team in developing the overall business of TMC.

The position offers an excellent salary and first class benefits package.

To apply, please write with CV to: Peter Hessey, The Mortgage Corporation Limited, Dukes Court, Duke Street, Woking, Surrey GU21 5XX. Alternatively, telephone him for further information or an application form on (0483) 754414.



**The Mortgage Corporation**

## Develop Your Career in Asset Based Financing Assistant Credit Manager

Following a record volume of business in 1988 and significant planned growth, the UK banking subsidiary of one of the world's largest corporations is expanding its Croydon based head office. The core business is to provide corporate customers with a wide range of financial services, including operating and finance leasing, hire purchase, commercial mortgages, medium and long term business loans, and a range of current and deposit account facilities.

This sustained growth has resulted in the promotion of a member of the Credit Department and as a result there is a need to recruit an Assistant Credit Manager. Reporting to the Director of Credit, you will join a high calibre, dynamic team analysing and preparing detailed credit reports on prospective customers for presentation to Credit Committee. Average deal size is approximately £25,000, although experience will extend to complex, non-standard multi-million pound transactions. Responsibilities will also include visiting

customers to gain in-depth knowledge of their financial situation, future plans and prospects.

Aged 28-35, you are of graduate calibre and have a minimum of five years' experience of credit analysis within a financial institution. You have successfully completed a formal credit training programme and have gained an in-depth knowledge of equipment finance proposals and the associated legal issues, as well as exposure to computer based credit analysis systems.

You will command a competitive salary, which reflects both your experience and potential, and the remuneration package includes a company car and bonus scheme. Future prospects with this expanding organisation are excellent.

In complete confidence, please ring or write to Kate Syme, Simpson Crowden Consultants Limited, 97/99 Park Street, London W1Y 3HA. Telephone: 01-629 5909.

**Simpson Crowden  
CONSULTANTS**

### EUROBOND SALES

On behalf of a major international institution, we are seeking multi-product sales people with at least two years active experience, preferably in a market-making house. The ideal candidate will be either servicing German institutional clients, or UK institutions. Candidates should be creative and innovative in their approach, and a knowledge of swap driven transactions would be a bonus. Package highly negotiable. Please contact Fiona Cunningham or Patrick Murphy.

### SPOT MAJORS AND CROSSES

High calibre Spot dealers are required by an expanding international bank with an aggressive outlook. Dynamic individuals with a strong performance record in majors, DM/Yen, S/Yen or EMS crosses, will be given a large measure of independence and can look forward to early responsibility. The preferred age range is 25-30, but more important is track record, personality and the ability to work in a cohesive team environment. Remuneration is very attractive.

### OFF BALANCE SHEET TRADER

An OBS trader is required with particular expertise in FRA trading, predominantly US Dollars and Sterling. Our client has an excellent reputation in the Money markets and therefore will only consider applicants with a very profitable trading record and a stable career background. Please contact Nigel Hulbert or Anthony Isuru.

**THE ROGER PARKER ORGANISATION**

BOWL COURT 231 SHOREDITCH HIGH STREET  
LONDON E1 6PJ Fax: 01-247 1411 Telephone: 01-247 7632

**INTERNATIONAL BOND SALES**

Several successful banks in the bond market in course of carefully planned expansion seek senior bond sales people with current experience in the following areas:

**BOND SALES UK** 20s/30s £50,000 p.a.  
UK bond sales professional sought with a minimum of five years' experience of selling a wide range of fixed interest products to UK institutions.

**FRANC SPEAKING** 20s/30s £50,000 p.a.  
French speaker with minimum of 3 years' experience and excellent track record of selling fixed interest products to institutions within France is sought.

**GERMAN SPEAKING** 20s/30s £50,000 p.a.  
**BOND SALESPERSON** Very experienced German speaking sales professional is sought to cover wide range of fixed interest products to German institutions.

**BOND SALES** 20s/30s £40,000 p.a.  
**MIDDLE EAST** Professional sought with extensive experience of marketing to central banks throughout the Middle East. Ability to speak Arabic would be a greater advantage. An extensive range of fixed interest products will be covered.

**BOND SALES CENTRAL** 30s £40,000 p.a.  
**EUROPEAN BANKS** Candidate with extensive experience of selling a wide range of fixed interest products to central European banks is sought.

**BOND SALES** 20s/30s £40,000 p.a.  
**MEDITERRANEAN AREA** Candidate sought with good fixed interest product sales track record in Italy and other Mediterranean countries.

**TRADERS**

**US TREASURY TRADER** 20s £40,000 p.a.  
Treasury trader from a primary dealer sought by international bank. Essential to have 3 years' solid trading experience of US treasuries.

**ECB/EURONOTE TRADER** EARLY 20s £40,000 p.a.  
Young trader with 1-2 years' trading experience of ECB/Euronotes to cover requirements of bank's corporate clients.

All salaries quoted are approximations and are negotiable for the right person.

Total confidentiality is assured with cv's released only to those banks agreed with the applicant.

Please speak with Elizabeth Mayford on 01-327 5840  
or write to her at:

**LJC BANKING APPOINTMENTS**  
Devonshire House,  
146 Bishopsgate, EC2M 4JX**Director of Administration**

approx £35,000-£40,000

Following a review of the Institute's senior management structure, applications are invited for the above new post which will offer a challenging opportunity for a highly experienced person to develop and manage the Institute's administrative and central services to equip it to face the challenges of the 1990s.

City and Guilds is a Royal Charter body and is Britain's leading examining and testing body in the field of vocational education and training.

The successful candidate who will possess appropriate professional qualifications, preferably in accountancy, will be responsible under the Director General for the cost effective management of the Institute's physical, financial and human resources.

Applicants are welcomed from industry, commerce or the public services.

Applications to include a full curriculum vitae and the names of 3 referees should be sent under 'Private and Confidential' cover to the Director-General, City and Guilds of London Institute, 76 Portland Place, London W1N 4AA by 20 September 1989.

**City and Guilds****THAI PARTNERS INTERNATIONAL LTD**  
(Members of TSA)

We are a firm of newly established independent London stockbrokers.

We require:  
An ANALYST - The person we are seeking should have at least 3-4 years' experience and thorough grounding in analytical techniques to establish a high quality research product.

A SALESMAN - Ideally someone who is currently involved in marketing Far Eastern Stock to 'London' institutions.

Successful candidates will be expected to play a major role in the further development of this new organisation.

**TERMS TO BE NEGOTIATED ON THE BASIS OF EXPERIENCE, CREATIVITY AND ABILITY.**

In the first instance please write to Michael Willis Fleming (Chairman) enclosing your C.V. to 41 Botolph Lane, London EC3R 8DL. All applications will be treated in the strictest confidence.

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FAX: 031 4675

**TAKE THE INITIATIVE WITH THE WORLD'S NO.1 BUILDING SOCIETY****HALIFAX FINANCIAL SERVICES LTD.****PRODUCT MANAGERS**

**£24,000 + C.A.R. + BENEFITS**

Already established as the world's premier Building Society, the Halifax is constantly looking ahead to new ideas and future developments.

As part of this progressive approach, we've recently undertaken a major new venture, which looks set to further enhance our reputation as a major presence in the field of financial services.

Having become an appointed representative of Standard Life in July this year, Halifax Financial Services Ltd was established, not only to maximise the potential of this relationship, but to demonstrate the Society's commitment to broadening the range of financial services we offer our customers. And one of our first priorities is the development of a comprehensive range of assurance and investment products.

Needless to say, meeting this challenge requires first-class management strategies, and that's why we're now looking for experienced assurance and investment professionals, with product management and development experience, to take on a number of key roles.

Graduate calibre, you'll ideally have a relevant professional qualification, together with several years relevant experience in the insurance or retail investment field. And, since this is a role which involves liaising and negotiating at all levels, you'll need excellent interpersonal skills, plus a high level of flair and initiative.

In return you'll find that achievements recognised and rewarded. You'll enjoy a competitive salary, a profit related bonus scheme, concessionary mortgage, contributory pension, life assurance and free BUPA membership. A relocation package is also available.

To find out more about your part in this new, high-profile venture, please apply in writing, with full CV, to the Divisional Manager (Ref PIR), Halifax Financial Services Ltd, Trinity Road, Halifax, West Yorkshire HX1 2RG. Halifax is fully committed to equal opportunities for all.

**Credit Management**

£multi-million exports  
Scotland

This is a new and very important appointment to set up and run a centralised, international credit management function for United Distillers whose many leading brands include Johnnie Walker, Dewars, White Horse, Pimms and Gordon's. The value of exports exceeds £1.5 billion annually. Risk limitation and optimum cash collection are key objectives. The Credit Manager will formulate policies, lead a small management team, establish systems and ensure close co-operation with sales companies worldwide. Some overseas travel will be necessary. Candidates, of graduate calibre in their 30s and 40s, must either be senior specialists in export credit management/trade finance or Treasurers or Controllers whose responsibilities have included international credit management in a major group. United Distillers can offer considerable career prospects to outstandingly successful managers. Salary negotiable c. £30,000 or over; excellent benefits; relocation to the West of Scotland.

Please write in confidence with full career details to A.W.B. Thomson, Selection Thomson Ltd, 85-87 Jermyn Street, London SW1Y 6JD or 14 Sandyford Place, Glasgow G3 7NB. (Tel: 041-248 3666)

Selection Thomson  
London and Glasgow

**CORPORATE FINANCE**

We are currently working on behalf of a number of blue chip institutions who are strengthening their London and international teams. We are interested in talking to individuals with experience of the following:

- Loan documentation
- MBOs and LBOs
- Cross border mergers and acquisitions
- European languages
- Familiarity with public company transactions
- Structured finance
- Sound credit background.

If you have two to four years' corporate finance experience involving any of these areas please telephone us for further details. Salaries are highly negotiable according to age and experience.

**FIXED INCOME OPPORTUNITIES**

Japanese Equity Warrant Sale - £45,000  
Sterling Instrument Dealer - £30,000 Neg.  
Multi-Currency Bond Sales - £Neg.

Contact John Faulkner or Mike Brennan on 01-439 1188 or 01-287 5704.

**The Rathbone Consultancy**

Premier House, 77 Oxford St, London W1R 1RB, England.

Tel: 039 1188/287 5704 Fax: 094 0539

**SENIOR ECONOMIST**  
JOIN IN OUR SUCCESS

**PENSPEN ECONOMICS - A Member of the Penspen Group of Companies**

Experienced economist to join present two-man team in the Economics Division of a long established international oil and gas engineering consultancy based in London.

The Economics Division works with engineering colleagues on a wide range of technoeconomic studies. It also markets its own services directly to evaluate projects and policies covering all types of energy.

We need a man or woman capable not only of conducting economic evaluations and writing good reports but also able to help promote continuing growth of our economics work.

A competitive salary and benefits are offered, commensurate with age and experience.

Apply with full CV including telephone number, to:  
Mr R. Stringfellow, Group Recruitment Manager,  
Penspen Services Limited, 20 Grosvenor Place,  
London SW1X 7HP

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10/11/89

**INTERNATIONAL OPPORTUNITIES****AUTUMN 1989**

The Rathbone Consultancy can now offer experienced Derivative Products Executives career opportunities in New York, Frankfurt and London.

**New Product Traders**

Positions exist in Frankfurt and London. Experience of Dm, E, \$ required.

**Financial Engineers**

Several banks are currently establishing/developing their New Product Divisions and opportunities exist within the following corporations:

**Swaps Marketing Executives**

As a number of banks and brokers look to Europe and the developing markets in Spain, Germany, France and Italy, we would be interested in talking to both experienced Swaps Marketeers and individuals with Capital Markets marketing experience for positions in London and Frankfurt. A second European language would be a definite asset.

For a more detailed discussion please contact  
The Rathbone Consultancy on 01-439 1188 or 01-287 5704.

**The Rathbone Consultancy**

Premier House, 77 Oxford St, London W1R 1RB, England.  
Tel: 039 1188/287 5704 Fax: 094 0539

**BANKING OPPORTUNITIES****EUROPEAN M & A****Highly Neg**

To take advantage of cross border European M & A opportunities, two highly reputable New York institutional brokerage houses are developing their London and European operations. We are seeking individuals with 3 years' general corporate finance experience within the principal Continental economies would be of particular interest.

**PRIVATE BANKING —****RELATIONSHIP OFFICERS**

An established private banking group wishes to expand their established client base by adding 3 experienced private banking relationship officers. The ability to bring experience to complement a small, well knit, innovative team is more important than specific geographical or product knowledge.

**MARKETING OFFICERS**

£20-£25,000  
Two international banking institution offers with min. 2 years' experience in either Southern Europe, Far East or Australia. Extensive travel (and for the Far East, relocation in due course) is likely. Product knowledge can be from general or investment banking. Additionally, for the Australian role, experience of both UK and Australian based companies is required.

**BUSINESS DEVELOPMENT**

— LBOs/MBOs  
c. £25,000

Our graduate probably aged mid to late 20s with at least 2 years' relevant experience. Strong credit and technical skills are required. This is a rare opportunity to join a market leader and develop marketing ability.

**INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS**

7 Birch Lane  
London EC3V 9BY

Please contact IAN DODD, JULIAN FOX or ROY WEBB.

Tel: 01 895 8050  
Fax: 01 626 2092

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**Jonathan Wren Executive****CHIEF DEALERS**

London C.£100,000 Middle East

We are currently advising three international banks on the appointment of a Chief Foreign Exchange Dealer. In each case our clients require candidates who have both the ability to tackle a hands-on chief dealing role in all product areas, and strong leadership qualities.

Please contact Brian Jarvis or Jan Pernin on 01-623 1266, or at the address below.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

**Jonathan Wren**

Recruitment Consultants

No. 1 New Street, (off Bishopsgate), London EC2M 4TP

Telephone: 01-623 1266 Fax: 01-626 5258

**Marketing Executive**

N M Rothschild Asset Management Limited is seeking a young executive to join its marketing department which offers a range of investment products and services to professional advisers.

Ideally aged 23-30, you should have gained some experience in the investment industry, either in the private client office of a stockbroker or in marketing with a unit trust company. The ability to communicate effectively and a positive outgoing personality will be prime requirements.

Working in a small team, you will promote mainly onshore and offshore investment products and services.

We offer a competitive remuneration package with the normal banking fringe benefits and the prospect of career development for successful performance.

Please send a full curriculum vitae, in strict confidence, to:

The Personnel Manager, N M Rothschild Asset Management Limited, New Court, St Swithin's Lane, London EC4P 4DU.



**N M Rothschild**  
Asset Management Limited

# Private Banking

## European Appointments

Our client is a leading international American bank with a significant European presence and a prominent reputation in the Private Banking sector.

Business growth has created the need for additional Private Bankers within their European offices. The positions will involve the marketing and delivery of a wide range of private banking services including investment, trust and credit products.

In particular candidates, with a minimum of 5 years experience, should demonstrate the following:

- Proven ability in marketing financial services
- Personal qualities of strong communication skills and self-motivation
- Ability to develop effective marketing relationships with important private clients
- Working experience with international equities and fixed income portfolios

In addition, language skills would be a definite advantage.

Career development opportunities are excellent and a competitive salary and attractive sales bonus will be augmented by a package of fringe benefits in line with best banking practice.

Please write with a full c.v., indicating present salary level and quoting reference 1050/L8/89, to: Lisa Booth, Consultant, Austin Knight Selection, Knightway House, 20 Soho Square, London W1A 1DS. Alternatively, you can telephone her on 01-439 5782 (01-494 1093 evenings/weekends).

Applications will be forwarded to our client therefore companies in which you are not interested should be listed in your covering letter.

**Austin  
Knight  
Selection**

## Portfolio Trader European Equities Trading

Further strengthening our service capability across the range of Equity products and instruments, Merrill Lynch International Limited now seeks to appoint an additional trader with responsibility for the European component of client portfolio trades.

We are interested in candidates who can demonstrate experience of at least four major European markets, with knowledge of the settlements mechanisms as well as trading. Effective relationships with local brokers would be valuable and candidates with related and relevant background in the indicated markets will also be given consideration.

Working within a small specialist group, there will also be involvement in implementing new strategies and techniques to minimise risk. An interest in or familiarity with PC-based systems, including the downloading and manipulation of multiple data feeds would be advantageous.

The position will be London based. Some client visits will be required, and an ability in French or German would be of undoubted benefit.

Our remuneration terms include potential bonus earnings and should not prove an obstacle for the right individual.

Applications will be treated in strict confidence. To apply, please write with full career details to Alan Beazley, Personnel Manager, Merrill Lynch Europe Ltd, Ropemaker Place, 25 Ropemaker Street, London EC2Y 9LY. Initial interviews will be held on 18 and 19 September in London.

**Merrill Lynch**  
A tradition of trust

## SENIOR INVESTMENT ANALYST FAR EAST EQUITIES

### The opportunity to join a progressive UK investment management firm.

This is an opportunity for a graduate in an economics/numerate discipline who has gained at least two years' experience in the analysis of Far East equities either in broking or investment management to join the London-based international department of a highly successful investment management operation.

As a member of a compact team your job will entail research into Japanese and other Far East companies and market sectors and the provision of investment recommendations to senior management. This will necessitate visits to Far East countries and considerable broker contact.

The company has an impressive growth record and manages a wide range of funds, with assets in excess of £5 billion. The atmosphere in the firm is professional and friendly and opportunities to progress into the management of your own funds are excellent. The compensation package includes a competitive base salary and a mortgage subsidy.

If you would like to be considered for this position, please telephone Michael Thompson on 01-222 7733 or write to him at John Sears & Associates, Executive Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP.

**John Sears  
and Associates**

### CREDIT ANALYST

The bank of New York, with a history of excellence that spans over 200 years, has a challenging opportunity for a graduate with 1-2 years practical banking experience.

We are looking for a trained analyst to join our influential credit team. Experience gained within the department will provide an excellent base for future advancement within the Bank.

Our compensation and benefits package is highly competitive. Please forward your detailed c.v., stating current salary to:

Mr J M Johnston,  
Manager, Credit Department  
The Bank of New York  
46 Berkeley Street  
LONDON W1X 6AA

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### EXECUTIVE SEARCH £50,000 + BONUS CONSULTANT

We are an Executive Search firm specializing in Investment Banking. We enjoy a pre-eminent position in the market, with an excellent client base and unrivalled expertise. We seek highly motivated entrepreneurial individuals with experience of Financial Services or Executive Search, to help with the expansion of our organisation in Europe and the UK. We value loyalty and team orientation in the people we employ and seek to display the highest levels of integrity to our clients and candidates respectively. If you are between the ages of 27 and 40, have a history of creative achievement and would like a new challenge, with excellent commercial opportunities, we would very much like to hear from you.

Write Box A1328, Financial Times,  
One Southwark Bridge, London SE1 9HL

# Multiproduct Sales

Our client, a major U.S. bank, is looking for a highly motivated and ambitious salesperson to join its Japanese multiproduct group, selling both securities and loans.

The chosen candidate will ideally be a graduate in his/her 20s or 30s, possessing a minimum of two years' experience either in the securities markets selling both commercial paper and fixed income products, or in loan distribution. A knowledge of structured finance transactions will be highly advantageous.

It is likely that the chosen candidate will already have some familiarity with the Japanese market, gained from having worked either in Asia or with Japanese clients in London. More important, however, is that the person should have a positive attitude towards dealing with an exclusively Japanese investor base.

This position provides a highly competitive salary and benefits package. Future career prospects in the bank, both in London and globally, are excellent.

For an informal discussion and/or further information, please telephone or write in absolute confidence to Neil Salt, quoting reference NAS 2013.

**Lloyd Chapman  
Associates**  
International  
Search and Selection  
160 New Bond Street, London W1Y 0HR  
Telephone 01-409 1371

## SMITHKLINE BEECHAM FOREIGN EXCHANGE DEALER WEST LONDON

SmithKline Beecham PLC is one of the world's leading pharmaceutical and consumer products companies with annual sales in excess of £3 bn. a marketing presence in 130 countries and a stock market capitalisation of over £7 bn.

An exciting opportunity now exists to join our close-knit foreign exchange team within the sophisticated and expanding Group Treasury Department. You will report to the Senior Dealer and will be actively involved in the monitoring and control of the Group's currency exposures together with the day to day operations of the dealing room.

You need to be forward thinking, positive and ambitious with at least one year's foreign exchange dealing experience gained within a banking or corporate environment. Thriving in a team atmosphere you will be expected to set high standards and 'add value' to this position.

The competitive salary package is dependent on experience and qualifications. Performance will be rewarded.

Applicants should write enclosing a comprehensive c.v., stating salary expectations and daytime telephone number to Miss Ann Crookall, Personnel Officer, Beecham Group plc, Beecham House, Great West Road, Brentford, Middlesex, TW8 9BD.

**University  
of Reading**

### Dalgety Professorship of Food Management and Marketing

Applications are invited for the newly established Dalgety Professorship of Food Management and Marketing, to be held jointly in the Departments of Food Science and Technology and of Agricultural Economics and Management.

The Professor will be expected to play a leading role in developing research and teaching in management and marketing as it affects firms in the 'Food Chain'. Applicants should have a distinguished record of research and publication in management and marketing studies, and have close links with industry.

The appointment will be made from a date to be agreed with the successful candidate.

Further information may be obtained from the Registrar, Room 212, Whiteknights House, P.O. Box 217, The University, Whiteknights, Reading RG6 2AH. Telephone: 0734 318045

The closing date for applications is 9 October 1989.

## STOCKBROKING

Waters Lunni, the successful Norwich Stockbroker, is an important subsidiary of Norwich and Peterborough, the East of England's number one building society.

We will shortly be opening a new office in Peterborough and are looking for an experienced Private Client Stockbroker (aged 30+) and one assistant.

Applicants should be Members or Registered Representatives who are experienced in private client management. You must be able to demonstrate the ability to generate new business contacts and be capable of organising and running a new office.

Career prospects are excellent, with income packages reflecting experience, ability and performance.

If you are interested in pursuing these opportunities, please contact John Lunni of Norwich (0603) 622265 or write to him at:

## WATERS LUNNISS

Waters Lunni and Co Ltd, 5 Queen Street,  
Norwich NR2 4SG.  
Telephone: Norwich (0603) 622265

All applications will be treated in the strictest confidence.

(Waters Lunni are Members of the International Stock Exchange and The Securities Association)

### Globally mobile and well equipped to talk money?

If you are, you could make the financial world your oyster as a training consultant.

We operate internationally, supplying training advice and services of the highest quality to financial institutions. So, naturally, we set high standards of character and competence for our consultants.

You will need to demonstrate exceptional communication, presentation and analytical skills, a thorough knowledge of the financial markets and a dynamic, energetic, enthusiastic, outgoing, creative and flexible attitude.

We are looking for training consultants with experience in any of the following areas: capital markets, credit analysis, corporate finance, treasury, mergers and acquisitions, and derivatives products.

Fluency in at least one language other than English would be an advantage.

Being comfortable working with computers is essential. We offer extensive use of computer-based training techniques and computer simulations and, in 1988, won a National Training Award for Innovation in Training.

Global Training is the world's most sophisticated and realistic training facility.

Naturally, for someone special, we offer an attractive remuneration package. If you could justify it, please reply with CV and salary details in confidence to:

**A**  
David Lavelle, ACP Consultants Ltd, 10 Charles II Street, London SW1Y 4AA. Tel: 01 825 0705.

## GUINNESS FLIGHT

### GLOBAL ASSET MANAGEMENT

### Sales

### Professional

Guinness Flight Global Asset Management Limited is an expanding international fund management company with funds totalling US\$1.6 billion under management and advice.

We are looking for an experienced self-starter to promote our top performing offshore funds to a full range of UK intermediaries, including accountants, solicitors and pension fund consultants as well as independent financial advisers. You will be able to draw on the support of our experienced marketing team and first class track record.

You are likely to be 25-35 with relevant experience probably in unit trust sales. Alternatively you may have been working in fund management, stockbroking or as an independent financial adviser and are now looking for a change of direction. A thorough understanding of investment markets and collective investment products is essential.

Competitive salary, car and all usual benefits are offered, including non-contributory pension scheme and substantial mortgage interest subsidy.

Please send a CV and covering letter to: Mrs Veronica Powell, Personnel Manager, Guinness Mahon Holdings plc, 32 St Mary's Hill, London EC3P 3AJ.

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## LONDON STOCK EXCHANGE

## Closing upturn brings new 1989 peak

THE UK stock market put on a further display of confidence yesterday, rallying from early losses and closing with a burst of speculative activity which focused around a handful of the leading international stocks. The FT-SE Index closed at a new 1989 peak, helped once again by trends in the FT-SE futures contract, where an early discount against the underlying Index was sharply reduced later.

Against the background of speculative interest overseas, the close, the London market appeared to brush off the day's developments in the currency markets. While the intervention by central banks to curb

the dollar's rise suggested that US interest rates are likely to stay high, implying a similar outlook for British base rates, there was no immediate reaction in London equities. Yesterday's dip in the sterling exchange rate index, while potentially disturbing for the domestic interest rates, failed

to upset equity investors. Equities opened uneasily, with share prices under pressure as a modest 230m trading programme was operated by a leading UK banking house. Little comfort was taken from a batch of corporate trading results, and the FT-SE Index was soon 8 points off.

Trading volume was still light, and bid stocks were clearly "on hold" as the market awaited further developments on number of important bid fronts.

The market came alight just after 4.00pm when oil stocks, including the stock futures, blazed ahead. The takeover sector also came alive as a

£685m deal between Grand Metropolitan and Brent Walker was confirmed. There was a sharp rise in BAT Industries on a suggestion in the market that Hanson Trust was on the point of counter-bidding against the offer for BAT from Hoylake, the Sir James Goldsmith consortium; so confident were the speculators that they soon embroidered the story by asserting that Hoylake would then bid for Allied Lyons, the food and brewery group.

Similar speculation flared in Lourbo stock, said to be a possible target for Minorco, recently thwarted in the battle for Consolidated Gold Fields,

and also for RTZ, a new addition to the speculative lists.

The sudden upswing in these leading stocks, together with the activity in the stock futures markets, soon spread across the rest of the equity sector. By the close, the FT-SE Index was a net 6.8 up at 2,426.0, within 18 points of the all-time peak.

Outside of the special situations, equity trading remained fairly thin, and traders sounded cautious over assessing the late rise in the share market. Equity analysts will be watching carefully for sterling's performance in the foreign exchange markets over-

## Walker deal intrigues

Confirmation of Brent Walker's purchase of Grand Metropolitan's betting shop businesses came in two parts yesterday, bringing further reaction in the shares of both the leisure industry companies. The opening shot came early with Brent's admission that it is selling its Whyte & Mackay whisky operation to a management consortium - another market story confirmed. Later, the whole equity market responded bullish to the announcement that Brent is paying £255m, mostly in cash, for GrandMet's betting shops.

GrandMet shares, already firm, jumped ahead as the deal was announced, and closed a further 6 up at 654p for a net gain of 21p since the plan was hinted at in the press. Cash in hand is also good news.

The market was more intrigued by the news on Whyte & Mackay, which was interpreted as only the opening move in Brent's plans to sell the whisky firm. A management buyout, runs the market view, would be the least attractive disposal route; a better price may be found for Whyte & Mackay by a direct sale to a third party. Brent Walker shares slid a further 13 to 374p.

## LASMO activity

LASMO, the independent oil company, was at the forefront of a general advance by the oil sector. The share price moved up 8 to 639p on, much-bigger than usual turnover of 2.7m.

Kleinwort Benson, the securities houses, were said to have been behind the latest upsurge in the shares. In their Drill Bits Weekly, the Kleinwort oil team reiterated its buy recommendation on the shares. It said that the recent drilling success on the West Claymore and East Piper fields in the North Sea "confirmed an excellent first half for LASMO in the North Sea," adding that the group's international drilling campaign "is in full swing and discoveries on the Espinalle permit in Colombia and the Tijuelo permit in Pakistan await confirmation in their first half preview on September 12."

"In our view LASMO has added 60p a share to asset value from the North Sea alone in the first eight months of 1989; the international drilling campaign may have added as much again - the shares should be nearer 600p."

## BP options boost

The oil sector was up and

running as the session drew to a close with buyers paying particular attention to BP.

Specialists said the sector had come in for a strong measure of support from funds who are looking for sectors left behind during the recent market upturn.

Dealers spoke of strong and sustained buying interest for traded options in many of the leading oil issues, but most obviously for BP.

The demand for the traded options led to a spike of buying for the underlying stock, which, coupled with talk of concerned US buying, lifted the BP share price to 310p by the close, a net gain of 4%.

Turnover in BP expanded rapidly, with sell-off screens showing a total turnover of 10m shares, one of the biggest volumes for some time. However this was said to include a trade reporting error of 3.2m. There were also whispers of a possible divestiture by BP.

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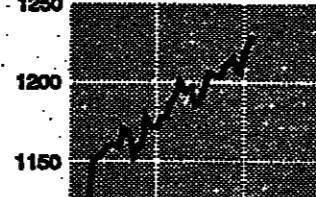
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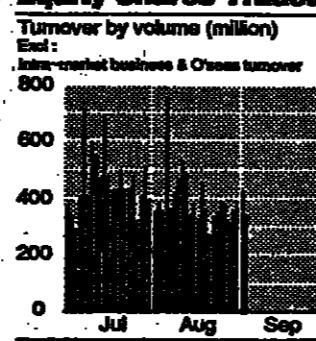
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## FT-SE All-Share Index



## Equity Shares Traded



## Opportunities in the refining industry have potential to add 30 per cent to 50 per cent to Ultramar's net income over the next few years."

Burnham ran into profit-taking which lowered the shares to 635p but here too turnover of 1.7m was sharply higher than usual levels in the stock. Burnham is due to reveal interim figures tomorrow with Kitcat & Aitken going for net income of 248p against 237.5m last time with an interim dividend of 8p against 7p.

The merchant banking sector took off on another scintillating run, with last SG Warburg up 3 more at a year's best of 435p. Kleinwort Benson jumped 19 to 370p, Schröders up 20 to 1325p and Morgan Grenfell were 4 better at 525p. Hambros' restricted by concern over Haemmer Countrywide, hardened to 225p.

Talk that a top UK securities houses had doubled its full-year profit estimate for Kleinwort to around 930m was said to have been behind the Kleinwort share price surge, while a recent Kleinwort upgrading of Mercury Asset Management was said to have triggered a re-rating of SG Warburg.

In the background to the share price rises, specialists pointed to Warburg's substantial presence in securities markets showing a healthier performance.

Ultramar remained a firm market adding 5 more at 332p following the recent County NatWest WoodMac "buy" note; County's oil team says "Devel-

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Unit Trust	Code	Price	Offer	+ or -	Yield	Unit	Unit Trust	Code	Price	Offer	+ or -	Yield	Unit	Unit Trust	Code	Price	Offer	+ or -	Yield	Unit
Winton Trust, Merton, Ldn CLOUT	01-321-2221	125.0	125.0	0.0	1.5	100	Anthony Life Assurance Co Ltd - Contd	01-321-2222	125.0	125.0	0.0	1.5	100	City of Edinburgh Life Assurance	01-321-2223	125.0	125.0	0.0	1.5	100
London & County	01-321-2223	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2224	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2225	125.0	125.0	0.0	1.5	100
For Exports	01-321-2225	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2226	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2227	125.0	125.0	0.0	1.5	100
Grange Inv.	01-321-2227	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2228	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2229	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2229	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2230	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2231	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2231	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2232	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2233	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2233	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2234	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2235	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2235	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2236	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2237	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2237	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2238	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2239	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2239	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2240	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2241	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2241	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2242	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2243	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2243	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2244	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2245	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2245	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2246	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2247	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2247	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2248	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2249	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2249	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2250	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2251	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2251	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2252	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2253	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2253	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2254	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2255	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2255	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2256	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2257	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2257	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2258	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2259	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2259	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2260	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2261	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2261	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2262	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2263	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2263	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2264	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2265	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2265	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2266	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2267	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2267	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2268	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2269	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2269	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2270	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2271	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2271	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2272	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2273	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2273	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2274	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2275	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2275	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2276	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2277	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2277	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2278	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2279	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2279	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2280	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2281	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2281	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2282	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2283	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2283	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2284	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2285	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2285	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2286	125.0	125.0	0.0	1.5	100	100% UK Shares	01-321-2287	125.0	125.0	0.0	1.5	100
Investec Inv.	01-321-2287																			

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## FOREIGN EXCHANGES

## Dollar up despite intervention

CO-ORDINATED CENTRAL Bank intervention was only partially successful in stemming the dollar's rise yesterday. The US Federal Reserve was followed by 12 other central banks in selling dollars. The rise started in Far East markets despite intervention by the Bank of Japan estimated as at least \$50bn.

The firmer tone came after comments from leading bankers in the US expressing concern about the possible need for higher interest rates to control inflation. This was seen as providing a thinly veiled excuse for buying the US unit anyway. Comments such as these do not necessarily reflect Fed policy but were enough to spark off further dollar gains.

The US unit broke through resistance levels in Tokyo, and many traders expected a resulting sell-off and had taken short positions accordingly. However, there was no sell-off, and in the scramble to cover short positions, the US unit was pushed through resistance levels.

The firmer tone continued after the start of trading in London, and the US unit broke through the DM1.99 level but failed to hold above resistance at DM1.9920. At this point, most investors were holding back, waiting for the start of

## £ IN NEW YORK

Sep 5	Open	Close
1 month	1.5400-1.5410	1.5405-1.5705
1 month	0.62-0.63m	0.62-0.63m
3 months	1.5410-1.5420	1.5410-1.5420
12 months	1.5410-1.5420	1.5410-1.5420

Forward premiums and discounts apply to the US dollar

## STERLING INDEX

Sep 5	Open	Close
8.30 am	91.0	91.1
9.00 am	90.9	91.1
10.00 am	90.9	91.2
11.00 am	90.8	91.1
1.00 pm	90.8	91.2
2.00 pm	90.8	91.2
3.00 pm	90.8	91.2
4.00 pm	90.7	91.2

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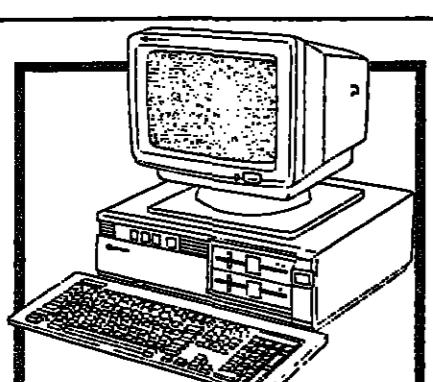
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**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

2pm prices September 5



### **Reliable Computers Renowned Monitors**

Computer. CA 2  
Telecommunications

The logo for Samsung Electronics. It features a stylized four-pointed star or flower-like icon to the left of the word "SAMSUNG" in a bold, sans-serif font. Below "SAMSUNG" is the word "Electronics" in a smaller, regular sans-serif font.

## **NYSE COMPOSITE PRICES**

12 Month P/I SIA  
High Low Stock Div. Yld. E 100% High Low  
Continued from previous Page

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise stated, rates of dividend are annual disbursements based on the latest declaration.

a-dividend also xtra(s), b-annual rate of dividend plus stock dividend, c-equidating dividend, d-new yearly low, dividend declared or paid in preceding 12 months, g-dividend Canadian funds, subject to 15% non-residence tax, i-dividend increased after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulating dividend with dividends in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, -next day delivery. P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months plus stock dividend, s-split, t-Dividends begin with date of split, u-estates, dividends paid in stock in preceding 12 months, estimated cash dividends on ex-dividend or ex-distribution date, v-new yearly high, trading nested, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wl-when issued, ww-with warrants, x-ex-dividend or ex-rights, xlx-ex-distribution, xw-without warrants, y-ex-dividend and sales in full, yd-yield, values in full.

## OVER-THE-COUNTER

**Nasdaq national market,  
2pm prices September 5**

Sales																												
Stock	Div.	Sales	High	Low	Last	Chng	Stock	Div.	Sales	High	Low	Last	Chng	Stock	Div.	Sales	High	Low	Last	Chng	Stock	Div.	Sales	High	Low	Last	Chng	
Shock		1000	25	20	25	-1	Stock		1000	25	20	25	-1	Stock		1000	25	20	25	-1	Stock		1000	25	20	25	-1	
ASW Bd	25	265	275	25	265	-1	Orasir	27	194	11	102	11	+ 3	LinearT	22	20	5	85	+ 5	Seiglo	32	17	80	314	-304	21	- 4	
ADC	13	25	15	15	15	-1	DrayOr	25	222	35	31	31	+ 1	Upcom	16	5	5	2	+ 1	SEQ	9	42	42	42	42	4	-	
ADT	10	2445	221	221	221	+ 1	DrugE s	21	145	13	13	13	+ 1	LiquiBar	80	23	5	53	+ 2	Seibel	33	13	22	114	112	112	-	
ASEP	14	50	20	20	20	-1	Dunite	40	25	35	40	40	+ 2	LiveEnt s	7	5	58	16	+ 1	Seifte	5	6	6	143	18	17	-	
ALC h	120	2	2	2	2	-1	Durand	200	72	52	72	72	+ 1	LiCleB	20	10	911	274	+ 2	Sensor	35	27	26	24	24	24	-	
ASK	11	603	104	104	104	+ 1	Durflm s	45	15	955	20	20	+ 1	Logic	9	72	6	6	+ 1	Segment	57	56	56	56	56	56	-	
AST	453	5	5	5	5	-1	Dycom	24	15	175	20	195	+ 1	LoNeStr	68	58	5	5	+ 1	SevCo	84	84	7	84	84	84	-	
AcadIn	40	98	13	18	13	-1	Dyncon	12	131	14	14	14	-1	LiCleB	24	10	911	274	+ 2	ShMed	84	21	303	161	154	154	-	
AcadSt	55	405	194	194	194	-1	Dycon	14	88	19	19	19	-1	Lotus	72	11	20	27	+ 1	Short	24	24	24	24	24	24	-	
AcadSt	1	23	27	17	17	-1	Dycon	14	88	19	19	19	-1	Loyola	9	12	18	18	+ 1	Shwan	23	23	23	23	23	23	-	
AcadSt	12	633	5-10	4	4	-1	Dycon	14	88	19	19	19	-1	Lynge	3181	912	51	51	-1	Shwan	15	15	15	15	15	15	-	
AdelCo	18	42	42	26	26	-1	E - E	-	-	-	-	-	-	M - M	-	-	-	-	-	SigM d	36	21	47	514	512	512	-	
AdelCo	40	31	7	7	7	-1	ECE Tel	13	434	9	52	52	+ 1	McG	20	1302	39	38	38	+ 1	SigM d	33	21	21	21	21	21	-
AdelCo	25	110	251	25	25	-1	EMCON	16	13	23	23	23	-1	MDT Cp	15	4	11	11	-1	Silicon	32	22	21	20	20	20	-	
AdelCo	18	100	38	38	38	-1	ERG En	18	164	8	8	8	-1	MNR	15	5	6	6	+ 1	SilGr	24	24	24	24	24	24	-	
AdelCo	10	25	25	25	25	-1	Easot	21	145	13	13	13	-1	MSCar	28	17	44	24	+ 1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	22	15	15	15	15	-1	MTC	21	11	27	21	+ 1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	MacATr	20	21	21	21	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	MBg	20	1771	15	173	173	-1	SilGr	29	29	29	29	29	29	-
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	MAGE	25	3	36	35	+ 1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	MacP	37	4	20	20	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Magn	48	12	70	10	+ 4	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
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AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
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AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	25	25	25	-1	Easot	24	15	15	15	15	-1	Mag	50	24	18	13	-1	SilGr	29	29	29	29	29	29	-	
AdelCo	10	25	2																									

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## AMERICA

## Dow retreats from record amid interest rate fears

## Wall Street

A LOWER bond market and concerns about interest rates eventually pushed equity market lower after the Dow had held steady at record high levels for most of the morning, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average stood 9.88 points lower at 2,742.21 but volume was low with only 87m shares changing hands by early afternoon. Other important indices were narrowly mixed in quiet trading.

The question now facing the market is whether it can advance independently from Treasuries purely on the basis that increasingly nervous investors, who had missed out on the equity market's considerable rally, will feel compelled to commit some of their cash.

Last week was the ninth in a row that the Dow went up, the longest winning streak since the period from July to October 1986, when the index rose for 14 weeks in a row.

According to Mr Newton Zinder, technical equity strategist at Salomon Brothers, the market's gains late last week suggested that it was readying itself for a further rally in spite of the interest rate background.

The bond market was weak on a US press report that some of the US Federal Reserve's

## EUROPE

## Frankfurt scales new peak while Paris consolidates

THE fast pace continued in West Germany, and there were strong gains in Amsterdam and Brussels, writes Our Markets Staff.

FRANKFURT defied those who felt consolidation was overdue as the FAZ index rose 6.77 to 680.12, its highest level in more than two years. There was more action in construction where Hochtief put or DM25 to DM375 and Holzmann climbed DM20 to DM1,070 or the influx of East German refugees, but blue chips were the big business.

Taking its line from a 4.9 per cent jump in West German GNP growth in the second quarter, market volume surged from DM6.1bn to DM7.5bn. The DAX index made a new high of 1,637.47, up 13.47.

Market strategists say that even with a stronger dollar in the equation, the threat of an early increase in interest rates has receded. Foreign investors were clearly in accord with this and active buying came from Britain, Switzerland and Japan.

Siemens was in particular favour, rising DM12.30 to DM605.50 in turnover more than doubled from DM232m to DM518m. Volkswagen rose only 70 pfg to DM497 but this was in turnover up from DM472m to DM542m. Blue chips like VW were in danger last week of piercing resistance levels on the way down, this week they are hitting them on the way up.

PARIS took a breather and prices moved little, but the market was full of news which pushed individual stocks.

The success of the takeover bid by Suez for Compagnie Industrielle et Groupe Vic-toire signalled an end to a period of speculative excitement in the insurance sector, but other events arrived swiftly to attract investors' attention.

Suez itself closed FFr4 lower

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